



**DO YOU**

**REALLY**

**KNOW**

**ASCENDUM?**

**ANNUAL REPORT 2024**



# DO YOU REALLY KNOW ASCENDUM?

**ANNUAL REPORT 2024**

## **TAKE A MOMENT TO KNOW MORE ABOUT ASCENDUM**

In 2024, Ascendum maintained the 1.3 billion euros turnover threshold, an EBITDA of €168 million, and a net profit margin of 7%. These accomplishments underscore our resilience despite a challenging global landscape marked by economic uncertainty, intensified global conflicts, and industry slowdowns.

We celebrated our 65<sup>th</sup> anniversary by embracing the future with great pride, as our digital transformation gained momentum. This initiative is reshaping our operations and bringing new customer interactions, enhancing service performance and operational efficiency. We look ahead with confidence, committed to continued innovation and growth — **65 years and GO'ing.**

We invite you to **take a moment to really get to know more about Ascendum** by exploring the detailed insights into our business achievements along this Annual Report '24.

**ASCENDUM**

[ascendumgroup.com](https://ascendumgroup.com)

# ASCENDUM GROUP WORLDWIDE

PRESENT WITH OVER **60 BRANCHES** IN PORTUGAL, SPAIN, TÜRKIYE, MEXICO, AUSTRIA, CZECHIA, HUNGARY, SLOVAKIA, ROMANIA AND CROATIA.

## MEXICO

Guadalajara  
Monterrey  
Tultitlán  
Veracruz

## USA

**GEORGIA**  
Buford  
Macon  
Savannah  
**NORTH CAROLINA**  
Asheville  
Charlotte  
Greenville  
Raleigh  
**NORTH DAKOTA**  
 Fargo  
Williston  
**SOUTH CAROLINA**  
Charleston  
Columbia  
Piedmont  
**TENNESSEE**  
Chattanooga  
Knoxville

## CENTRAL EUROPE

### AUSTRIA

Bergheim  
Gumpoldskirchen  
Lieboch  
Salzburg  
St. Marien  
Villach  
Vomp

### CROATIA

Zagreb

### CZECHIA

Brno  
České Budějovice  
Chrástany  
Poděbrady  
Olomouc - Slavonín  
Ostrava  
Plzeň

### HUNGARY

Budapest  
Székesfehérvár

### ROMANIA

Brasov  
Bucharest  
Timisoara

### SLOVAKIA

Prešov  
Senec  
Žilina  
Zvolen

## SPAIN

Barcelona  
Granada  
Madrid  
Ciempozuelos  
Madrid  
S. Fernando  
Santiago  
Valladolid

## PORTUGAL (HQ)

Porto  
Viseu  
Albergaria  
Coimbra  
Leiria  
Lisboa  
Faro  
Ponta Delgada

## TÜRKIYE

Ankara  
Bursa  
Istanbul-Asia - Orhanli  
Istanbul-Europe - Kirac  
Izmir  
Konya



**65 Years**  
of history family-run  
corporate group



**1,802**  
Employees



**35K**  
Machines working  
around the world



**1.3b€**  
Total sales 2024



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ASCENDUM

01

# CONSOLIDATED MANAGEMENT REPORT

TAKE A MOMENT TO KNOW MORE ABOUT  
*our Business Achievements*





***“Ascendum maintained a solid financial position, sustaining €1.3 billion in turnover, an EBITDA of €168 million, and a 7% net profit margin. Our strategic focus on efficiency, cost control, and digital transformation has been key to our resilience. We remain committed to innovation, with our Lighthouse Program reshaping the way we work and engage with our customers and enhancing service performance.”***

## 01 . MESSAGE FROM THE CHAIRMAN OF THE EXECUTIVE BOARD OF DIRECTORS

Dear Shareholders,

I would like to start by extending my sincere appreciation to our more than 1,800 employees, our valued shareholders and financial partners, and over 31,000 loyal customers across our geographies. Your trust and support remain the driving force behind Ascendum's success.

Despite a challenging global landscape marked by economic instability, global conflicts, and market slowdowns, **Ascendum maintained a solid financial position, sustaining €1.3 billion in turnover, an EBITDA of €168 million, and a 7% net profit margin.** Our strategic focus on efficiency, cost control, and digital transformation has been key to our resilience.

We remain committed to innovation, with our **Lighthouse Program reshaping the way we work and engage with our customers and enhancing service performance.** Among our digital initiatives, the **Customer Portal stands out as a key go-to-market tool** that strengthens customer loyalty and enhances service.

At Ascendum, we recognize that our responsibility extends beyond financial results. This was evident in our response to the natural disasters that recently affected North Carolina and Valencia, Spain. True to our DNA, Ascendum stepped up by providing help to assist with recovery efforts, reinforcing our commitment to supporting the communities where we operate.

As we celebrate 65 years of Ascendum, we look ahead with confidence. Our transformation journey continues, ensuring a stronger, more sustainable future.

**We are 65 and GO'ing!**

---

**João Manuel de Pinho Miei**  
Chairman of the Executive Board of Directors

# 02 . CORPORATE BODIES AND GOVERNANCE STRUCTURE

## CORPORATE BODIES

Ascendum's management is currently divided into executive and non-executive duties, carried out by the following bodies:

### ASCENDUM S.A

BOARD OF DIRECTORS	EXECUTIVE BOARD OF DIRECTORS	SHAREHOLDERS MEETING
Tomás Jervell <b>Chairman</b>	João Manuel de Pinho Mieiro <b>CEO</b>	Ernesto Gomes Vieira <b>Chairman</b>
João Manuel de Pinho Mieiro <b>CEO</b>	Angela Maria Silva Vieira Lança de Moraes	José Maria Braga da Cruz <b>Secretary</b>
Angela Maria Silva Vieira Lança de Moraes	Paulo Vieira do Nascimento Mieiro	
Paulo Vieira do Nascimento Mieiro	Pedro Hugo Martins Arêde	
Pedro Hugo Martins Arêde	Nuno Miguel da Costa Colaço	
Nuno Miguel da Costa Colaço	Afonso de Lança Cordeiro Ferreira Martins	
Afonso de Lança Cordeiro Ferreira Martins		
Pedro Vieira do Nascimento Mieiro		
Ernesto Silva Vieira		
José Jensen Leite de Faria		
Rui Manuel Lima Pinho de Miranda		

### STATUTORY AUDITOR

PriceWaterHouseCoopers & Associados – Sociedade de Revisores Oficiais de Contas, Lda. (Audit Firm)

Palácio Sottomayor, Rua Sousa Martins, nº. 1, 3.º andar (3<sup>rd</sup> floor) – 1069-316 Lisbon

### REPRESENTED BY:

António Joaquim Brochado Correia  
Nuno Miguel Costa Guimarães  
Cordeiro Tavares

### ALTERNATE AUDITOR:

Joaquim Miguel de Azevedo Barroso

### EXECUTIVE BOARD OF DIRECTORS



From let to right: Afonso Martins, Pedro Arêde, Angela Vieira, Paulo Mieiro, João Mieiro (CEO) and Nuno Colaço.

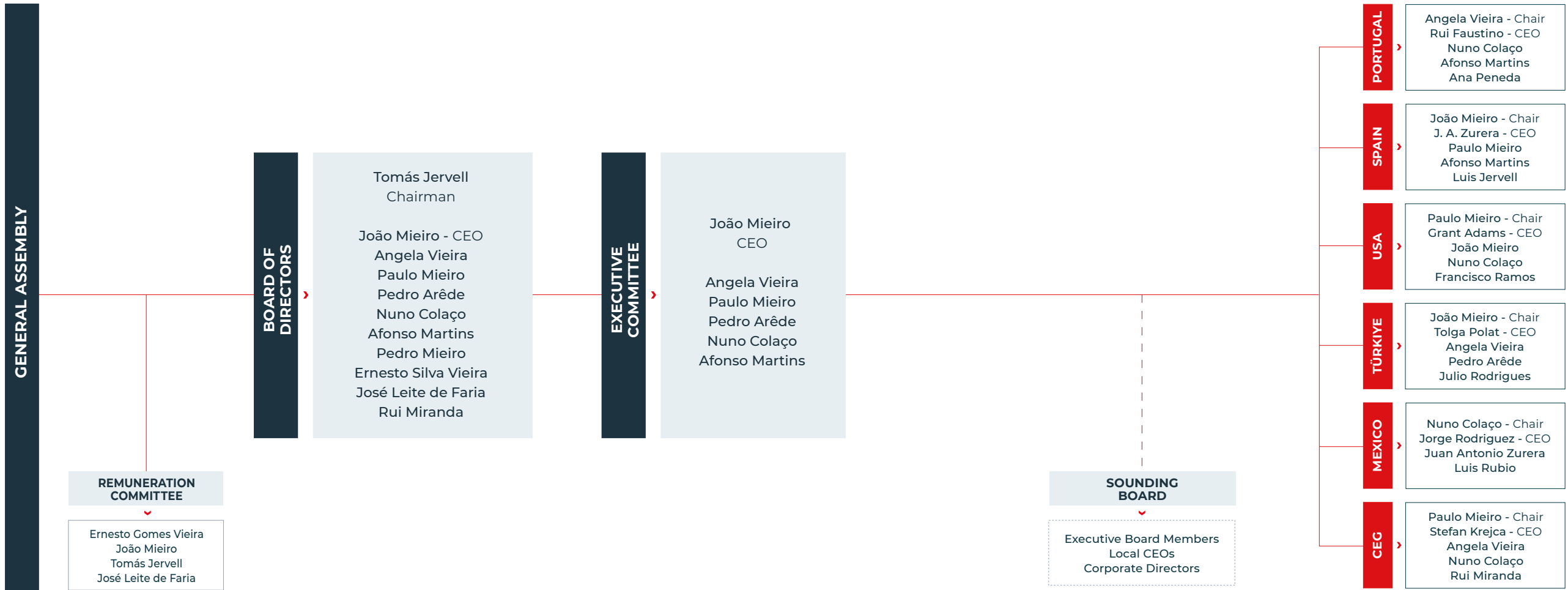


BOARD OF DIRECTORS



From let to right: Pedro Mieiro, Afonso Martins, Pedro Arêde, Paulo Mieiro, Nuno Colaço, José Leite de Faria, Angela Vieira, Ernesto Silva Vieira, João Mieiro (CEO) Rui Miranda and Tomás Jervell (Chairman).

GOVERNANCE STRUCTURE





03. HIGHLIGHTS

3.1 RELEVANT FACTS

Following three years of successive historical performance and despite the challenging global context marked by political uncertainty, declining markets, inflationary pressures and higher financing costs, Ascendum exceeded expectation once more by keeping its strong performance.

Ascendum achieved a stellar performance with a 1.3 billion euros turnover, a 13% EBITDA margin and a 84.4 million euros net income (7% margin) which enables a strong financial position with a 26 million euros Net Debt (zero Net Debt/EBITDA) and a 364 million euros Equity (37% Equity/Assets) at the end of 2024.

In terms of M&A, 2024 was marked by the disposal of the Air-Rail and Zephir perimeter, a strategic reflection for a greater focus on Ascendum’s core and on increasing share of mind on new growth opportunities.

Ascendum celebrated its 65<sup>th</sup> anniversary and shared this moment with its partners – suppliers, customers and employees under the revised motto “65 and GOing”.

The ongoing business transformation, with the Lighthouse project on full mode, is gaining momentum and reinforcing emphasis on efficiency, digitalization, connectivity and profitability. With this unified business vision at the core, Ascendum is ready for the years to come.

EBITDA OF  
168.4  
Million Euros

EBITDA MARGIN  
13%

NET INCOME OF  
84.4  
Million Euros

EQUITY OF  
364  
Million Euros

NET DEBT/EBITDA  
OF  
0.2x

EQUITY/ASSETS  
OF  
37%

TURNOVER OVER  
1.3 B€

3.2 MAIN ECONOMIC, FINANCIAL AND OPERATIONAL INDICATORS

MAIN ECONOMIC, FINANCIAL AND OPERATIONAL INDICATORS (FIGURES IN THOUSAND EUROS)	2024	2023	Δ (24/23)
Turnover	1,260,128	1,300,898	-3.1%
EBITDA <sup>(1)</sup>	168,390	186,193	-9.6%
EBITDA as a % of Turnover	13.4%	14.3%	-0.9 pp
EBIT <sup>(2)</sup>	123,994	147,792	-16.1%
EBIT as a % of Turnover	9.8%	11.4%	-1.5 pp
Net Income with non-controlling interests	84,381	101,352	-16.7%
NI as a % of Turnover	6.7%	7.8%	-1.1 pp
Equity (with non-controlling interests)	363,961	322,841	12.7%
Net Debt <sup>(3)</sup>	26,485	2,795	847.8%
Return on Equity <sup>(4)</sup>	23%	31%	-8.2 pp
Return on Invested Capital <sup>(5)</sup>	32%	45%	-13.6 pp
Net Debt / EBITDA	0.2x	0.0x	0.1x
Equity / Net Debt	13.7x	115.5x	-101.8x
Equity / Total Assets	37%	38%	-1.0 pp
Number of employees	1,802	1,679	7.3%

(1) Earnings before depreciations & amortizations, impairments & provisions, financial expenses, net FX differences and taxes.  
(2) Earnings before financial expenses, net FX differences and taxes.  
(3) Net Debt corresponds to the interest bearing financial liabilities deducted from cash and bank deposits, and the market value of the financial securities.  
(4) Ratio between Net Income with non-controllings interest and Equity with non-controlling interests.  
(5) Ratio between EBIT and Invested Capital.



**From an economic, financial, and operational standpoint, 2024 was marked by political uncertainty across the globe and which pervasive effects impacted most territories where the Group operates:**

**GLOBAL MACROECONOMIC CONTEXT**

- Global macroeconomic context of growth tainted by the uncertainty that emerged with the war in Ukraine, escalation of the turmoil in the Middle East, political unpredictability associated to the elections in the USA, Mexico and Austria, the continuation of restrictive monetary policies to fight inflationary pressures:
  - › In 2024, the global economy is expected to have grown by 3.2% in real terms (according to the IMF estimate for the World Gross Domestic Product growth rate);
  - › In terms of the economies where Ascendum is present, economic growth is expected, – in the Euro Area, real GDP is expected to grow a modest +0.8% in 2024 (vs +0.4% in 2023); in the USA, real GDP growth rate of +2.8% in 2024 (vs +2.7% in 2023); and in Türkiye, real GDP growth rate of +3.0% in 2024 (vs + 5.1% in 2023) as a result of the severe policies fighting inflation.

**USD APPRECIATION AND TRY DEPRECIATION AGAINST THE EURO IN 2024**

- › The strengthening of the US Dollar against the Euro in 2024 (from EUR/USD 1.1050 on the 31<sup>st</sup> December 2023 to EUR/USD 1.0389 on the 31<sup>st</sup> December 2024) had a positive impact on the contribution of the North American and Mexican operations to the Group's Equity;
- › On the other hand, the 12.5% devaluation of the Turkish Lira against the Euro in 2024 (from EUR/TRY 32.6531 on 31<sup>st</sup> December 2023 to 36.7372 on 31<sup>st</sup> December 2024) penalized the Group's results by increasing the net exchange rate differences, arising from the exposure to monetary assets denominated in Turkish Liras (while having the Euro as the functional currency), contributing to negative exchange rate differences of 1.2 million euros in the Turkish operation.

**CONTRACTION IN MOST MARKETS THAT ASCENDUM ADDRESSES**

- › 2024 was marked by a global downturn, with a 7.8% overall drop in the number of units sold compared to 2023, totalling 43,509 units.
- › The optimization and efficiency measures that Ascendum has been adopting and improving over the past few years, as well as the focus on knowledge sharing systems, digitalization, and investment in human resources, had a positive effect in 2024, namely, the Lighthouse project - a global program based on 7 strategic streams (Sales, Service, Marketing, E-Commerce, Analytics, Learning, and Integration), focused on enhancing efficiency, business insights and modernized customer interaction channels, designed to encompass all geographies.

**ASCENDUM'S EFFORTS**

- As a result, and despite the challenging macroeconomic and sectoral framework, Ascendum's efforts contributed to a remarkable performance in 2024:
  - › Operational performance – in 2024, the Group achieved Turnover of 1,260 million euros, EBITDA of 168.4 million euros (13% margin) and Net Income of 84.4 million euros (7% margin);
  - › Financial robustness – following the efforts in terms of increasing the operational efficiency, working capital cycle optimization and adaptation of the liquidity needs of each geographical platform to the cycle and maturity of its business, Ascendum has robust solvency ratios with a Net Debt/EBITDA ratio of zero and Equity/Assets of 37%, maintaining healthy financial indicators.





# 04. VISION AND VALUES

## 4.1 VISION

*To be one of the world’s largest distributors of machinery and equipment, providing global solutions for construction, infrastructure, industry, agriculture and trucks.*

### HOW DO WE WORK TOWARD THIS VISION?

- > Worldwide presence spread across 14 geographies: Portugal, Spain, USA, Türkiye, Mexico, Austria, Czechia, Croatia, Hungary, Slovakia, Romania, Moldova, Bosnia-Herzegovina and Slovenia.
- > Partnering with the best high-quality brands of construction equipment, industry, infrastructures, transports, and logistics, being one of the world’s largest distributors of Volvo Construction Equipment (Volvo CE). In Portugal, the Group is also present in the agriculture and trucks markets.
- > Reinforcing our Service expertise and taking the lead in innovation. Our organizational structure enables us to address customer needs and projects worldwide.

#### GLOBAL SOLUTIONS

Ascendum’s core business is selling and servicing machines, equipment, and parts, but also providing solutions for the entire equipment value chain, including maintenance, logistics, technical training, and finance.

Our services also extend to equipment rentals, as an alternative designed to meet the needs of short and medium-term projects.

The ability to swiftly structure solutions tailored to customer needs and deliver turnkey solutions are Ascendum’s unique value proposition and key to our competitiveness.

#### CONSTRUCTION, INFRASTRUCTURE & INDUSTRY

Ascendum’s equipment supports the operations of hundreds of companies across various sectors, namely construction and public works, earthworks, demolition, extraction and transformation, recycling and environmental sectors, forestry, and agriculture.

Ascendum’s diverse customers include construction companies, quarries, mines, pulp and paper mills,

marble, glass, and wood industries, as well as industrial waste and biomass operators, city councils, armed forces, and numerous other public and private entities.

Ascendum establishes partnerships with manufacturers of benchmark equipment in each area of expertise, ensuring quality, robustness, experience, and reliability.

#### TRUCKS

Ascendum sells and services new and used Volvo trucks in Portugal, offering a wide range of models and tonnages. The truck business area also provides a range of services to meet customer needs such as the “Volvo Action Service” (24-hour assistance). Our customers can count on sturdy and strong trucks to go far and reach almost every point of the globe.

#### AGRICULTURE

Ascendum imports agricultural equipment and solutions for farmers and agribusinesses distributing 2 brands through a network of dealers: Valtra and Kioti. Our offer includes solutions for easy-to-use tractors of different sizes and power for a wide range of applications, as well as tough and comfortable utility vehicles (UTV’s).

## 4.2 OUR VALUES

To be Ascendum means being committed to these three values that are the basis of our culture and the pillars that give us a strong identity. With our values in place, seven core competencies were defined.

AMBITION	TRUST	CUSTOMER CENTRIC
<p>Because we dream and challenge the limits, showing willingness to explore new paths and generate results:</p> <ul style="list-style-type: none"><li>&gt; We are open minded to innovation</li><li>&gt; We are results oriented</li><li>&gt; We have initiative and we make it happen</li></ul>	<p>Because we are solid, we work as a team with discipline and know-how, overcoming the adversities and expectations:</p> <ul style="list-style-type: none"><li>&gt; We work together and celebrate together</li><li>&gt; We share our knowledge</li><li>&gt; We have know-how and technical strength</li></ul>	<p>Because we build close and trusting relationships with our customers, challenging, and adding value:</p> <ul style="list-style-type: none"><li>&gt; We are close to our customers</li><li>&gt; We are committed</li><li>&gt; We challenge and are challenged by our customers</li></ul>
<p>Our competencies:</p> <ul style="list-style-type: none"><li>&gt; Openness to innovation</li><li>&gt; Results Orientation</li><li>&gt; Initiative</li></ul>	<p>Our competencies:</p> <ul style="list-style-type: none"><li>&gt; Know-How</li><li>&gt; Teamwork</li></ul>	<p>Our competencies:</p> <ul style="list-style-type: none"><li>&gt; Proximity</li><li>&gt; Commitment</li></ul>

## 4.3 ASCENDUM’S CHARACTERIZATION AND STRATEGY

### 4.3.1. CHARACTERIZATION

Established in 1959, Ascendum is an international reference in the Automotive sector, active in supplying Construction, Infrastructure and Industrial Equipment, Trucks and Parts, as well as providing technical assistance, complementing its offer with equipment rental and logistics. In addition, Ascendum’s business lines also include agricultural equipment, and the segment of multi-brand parts for industrial applications. With 1,802 employees, Ascendum is currently one of the largest distributors of Volvo Construction Equipment worldwide, operating directly in markets such as Portugal, Spain, USA, Türkiye, Mexico and nine Central European countries (Austria, Hungary,

Czechia, Slovakia, Romania, Croatia, Slovenia, Bosnia-Herzegovina, and Moldova).

At the same time, Ascendum assists its customers in their expansion to Africa, Eastern Europe, and South America. Given its presence throughout the automotive sector value chain, Ascendum has an extensive portfolio of high-quality products/brands for application in industries as diverse as construction and public works, mining, logistics, agriculture, recycling, etc.

Ascendum’s performance excellence in the markets in which it operates has placed it in a prominent position among VCE dealers and the Group is now recognized as one of the largest and best dealers worldwide.

4.3.2. PRODUCT PORTFOLIO

PORTUGAL				SPAIN	USA	TÜRKİYE	MEXICO	CENTRAL EUROPE*	
Construction, Industrial and Infrastructure Equipment				Trucks	Agricultural Equipment	Construction, Industrial and Infrastructure Equipment	Construction, Industrial and Infrastructure Equipment	Construction, Industrial and Infrastructure Equipment	Construction, Industrial and Infrastructure Equipment
IMPORT	VOLVO SENNEBOGEN PONSSE METSO MECALAC GOMACO FIRSTGREEN			KIOTI VALTRA	VOLVO STEELWRIST AMMANN EGGERSMANN ANACONDA LÄNNEN A-WARD GENESIS AND ALLU SBM MOBILE CRUSHERS AND MOBILE CONCRETE PLANTS	BERGMANN	VOLVO LGMG SDLG METSO SANY	VOLVO SENNEBOGEN SDLG POWERSCREEN SHANTUI GEHL	VOLVO SENNEBOGEN AMMANN AUSA
RETAIL	VOLVO SENNEBOGEN PONSSE METSO MECALAC GOMACO FIRSTGREEN		VOLVO		VOLVO STEELWRIST AMMANN EGGERSMANN ANACONDA LÄNNEN A-WARD GENESIS AND ALLU SBM MOBILE CRUSHERS AND MOBILE CONCRETE PLANTS	VOLVO SENNEBOGEN BOBCAT SANDVIK LEEBOY VOLVO PENTA DYNAPAC BERGMANN GRADALL EPIROC	VOLVO LGMG SDLG METSO SANY	VOLVO SENNEBOGEN SDLG POWERSCREEN SHANTUI GEHL	VOLVO SENNEBOGEN AMMANN AUSA
RENTAL	VOLVO FIRSTGREEN MECALAC				VOLVO STEELWRIST AMMANN EGGERSMANN ANACONDA LÄNNEN A-WARD GENESIS AND ALLU SBM MOBILE CRUSHERS AND MOBILE CONCRETE PLANTS	VOLVO SENNEBOGEN BOBCAT SANDVIK LEEBOY VOLVO PENTA DYNAPAC BERGMANN GRADALL EPIROC	VOLVO LGMG SDLG METSO SANY	VOLVO SENNEBOGEN SDLG SHANTUI GEHL	VOLVO SENNEBOGEN
AFTERMARKET	VOLVO SENNEBOGEN PONSSE METSO MECALAC GOMACO FIRSTGREEN		VOLVO		VOLVO STEELWRIST AMMANN EGGERSMANN ANACONDA LÄNNEN A-WARD GENESIS AND ALLU TEREX GENIE SBM MOBILE CRUSHERS AND MOBILE CONCRETE PLANTS VOLMAQ OILS HARDPARTS NTN & TIMKEN	VOLVO SENNEBOGEN BOBCAT SANDVIK LEEBOY VOLVO PENTA DYNAPAC BERGMANN GRADALL EPIROC	VOLVO LGMG SDLG METSO SANY	VOLVO SENNEBOGEN TEREX TRUCKS SDLG POWERSCREEN SHANTUI GEHL	VOLVO SENNEBOGEN AMMANN AUSA
REMARKETING	MULTI-BRAND				MULTI-BRAND	VOLVO SENNEBOGEN BOBCAT SANDVIK LEEBOY VOLVO PENTA DYNAPAC BERGMANN GRADALL EPIROC	VOLVO SDLG	VOLVO SENNEBOGEN SDLG	VOLVO SENNEBOGEN

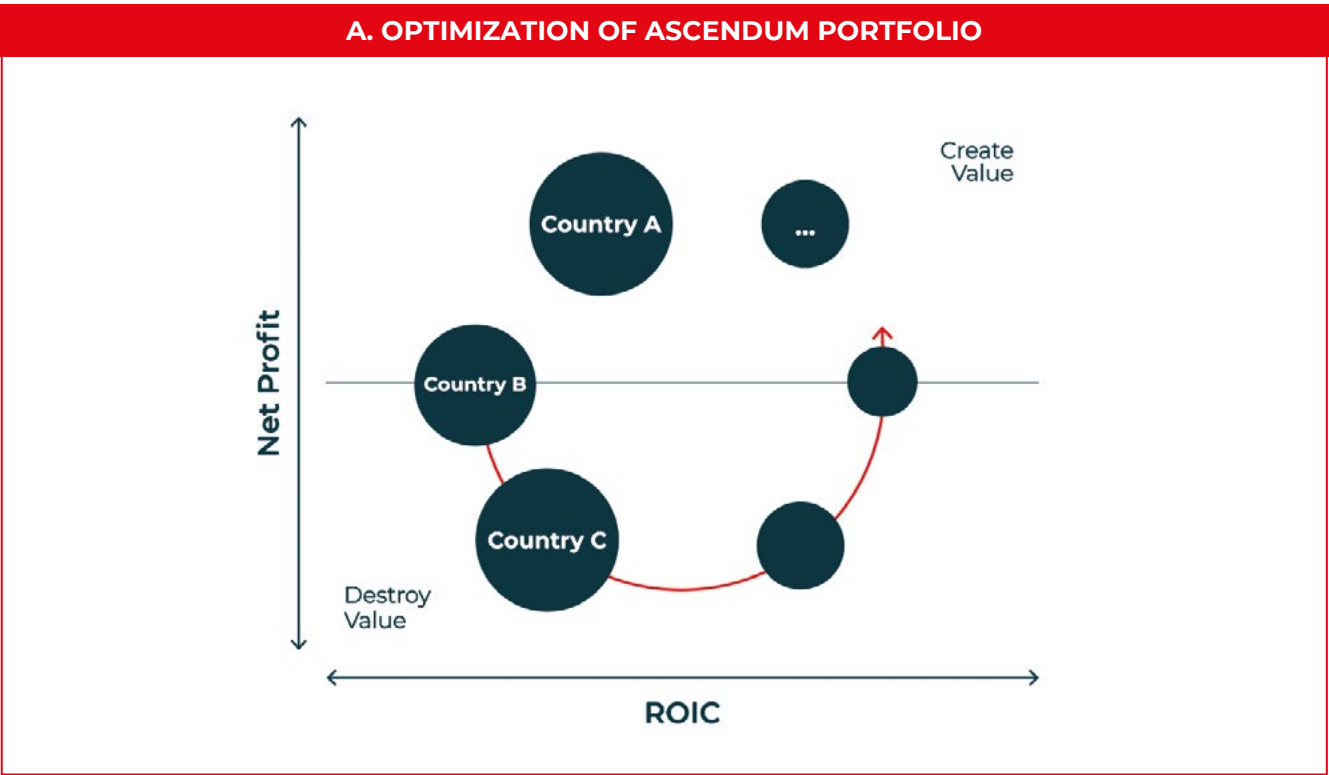
(\*) Ascendum operates in the following countries of Central Europe: Austria, Hungary, Czechia, Slovakia, Romania, Croatia, Slovenia, Bosnia and Herzegovina and Moldova.



4.3.3. STRATEGY

After a long process of growth, the Group decided to focus its attention on 2 strategic axis (i) increase its profitability and return, aiming to be the *best-in-class* player in the global construction equipment industry landscape, and (ii) diversify from its *Core*, creating a 2<sup>nd</sup> revenue stream that could rival with the one related with the CE industry & allied products.

Regarding the first objective, we focused our attention on 2 main dimensions:

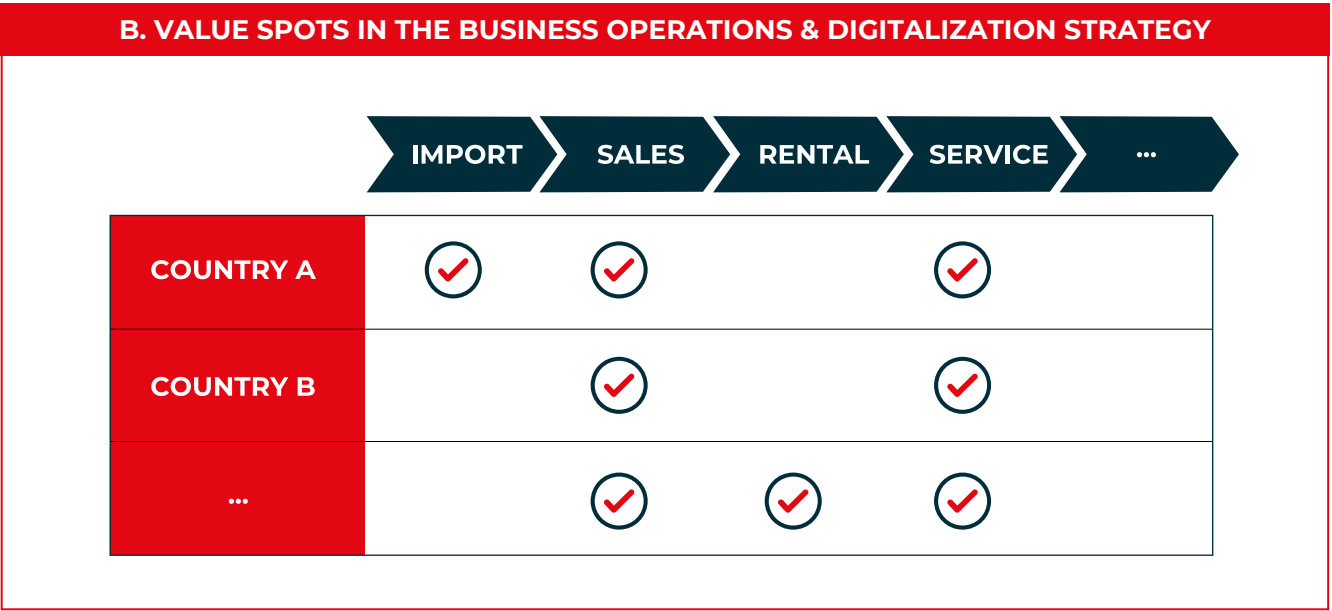


In this regard, considering a 3-dimensional analysis (i) market fundamentals (ii) risk-return profile, and (iii) capital requirements, and on a long-term perspective (disregarding cyclicity), we *categorized* our different business segments (performing or underperforming), and based on that, took actions.

Dimension of Analysis	Metrics	Description
<b>A. Market Fundamentals</b> 	<b>Addressable market size</b>	Addressable market given product portfolio
	<b>Growth potential</b>	Qualitative / quantitative assessment potential for the period 2025-2030
	<b>Competitiveness / scalability of operation</b>	Qualitative assessment of competitive pressure and scalability of operation (e.g., increase market share potential, etc.)
<b>B. Risk Return Profile</b> 	<b>Sales potential &amp; Profitability</b>	Sales & EBIT margin
	<b>Return</b>	ROIC
	<b>Value</b>	IRR/NPV/EV
	<b>Risk</b>	Qualitative assessment of execution risk to capture value (existing company, product portfolio, HR, existing Ascendum operation, etc.)
<b>C. Capital Requirements</b> 	<b>Minimum entry ticket</b>	Upfront investment needed to enter the market
	<b>Working capital</b>	Average level of working capital (in terms of sales)
	<b>Recurring capex</b>	Average level of recurring capex needed to operate the business

On this premise, for businesses not meeting the standards established, a two-step methodology was adopted, firstly to focus on a potential turnaround, and secondly, when not feasible on the long-term, to divest.

As so, despite some very successful cases of turnaround occurring, Ascendum concluded that, on a long-term perspective, several operations did not present the fundamentals to meet the profitability & returns objective, and were, as a consequence disposed to players who were willing to develop those businesses – the divestment of Ascendum Automóveis and the Air-Rail and Zephir perimeter were illustrative examples of the execution of this.



On the 2<sup>nd</sup> axis, our analysis focused on opportunities to improve our operational performance, and capture material value to the Group.

In terms of approach, we performed a thorough peer analysis per segment across our footprint, benchmarking the best performers and highlighting the areas of improvement.

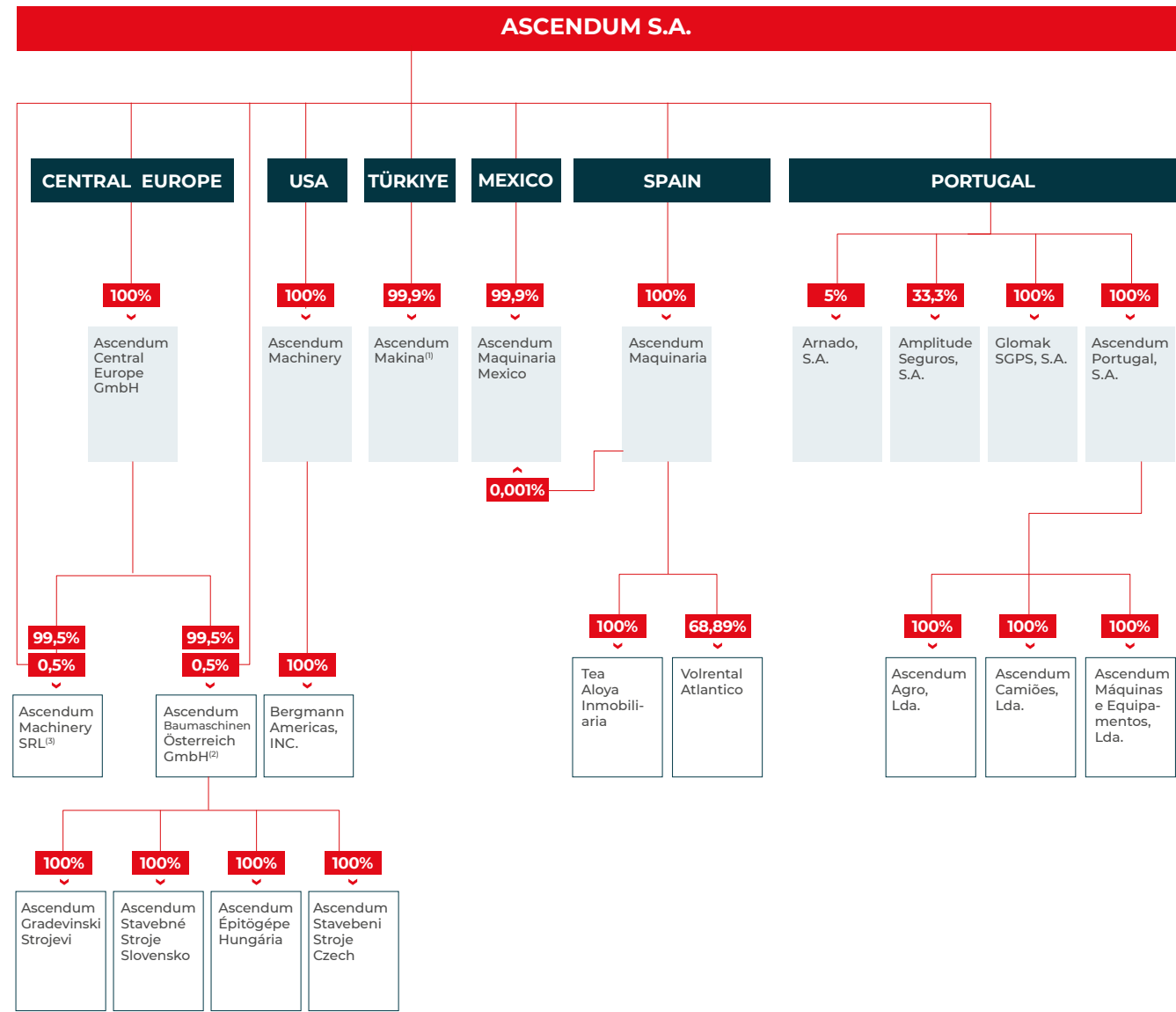
In parallel, the Group closely monitored key future trends in the CE industry and in the distribution, in order to anticipate challenges and proactively profit from potential opportunities. In this particular, CE industry wise a set of success factors were identified:

1. Deep understanding of customer’s business and how they create value
2. Well-positioned and right-sized dealers/sales network
3. High R&D investments / being at the technological forefront with a focus on the aftermarket
- With the following topics playing a huge role on the success on CE distribution:
1. Customers expectation for value added services
2. Digital push from customers
3. Rental competition increasing

As a consequence, Ascendum developed several initiatives of “operational excellence” and digitalization, technology based, of which the Sales 2.0 and Service 2.0 (already running and adding value to all stakeholders involved) are an example. On a more structural basis, the roll out of the Core (Group ERP) to all CE operations and the Salesforce - Lighthouse initiative will play a key role on this process.

4.4 ASCENDUM ORGANIZATION

4.4.1. CORPORATE ORGANIZATIONAL CHART



(1) Company with 3 shareholders: Ascendum, S.A., Ascendum Portugal e Ascendum Máquinas e Equipamentos;  
(2) Develops operations in Bosnia and Herzegovina and Slovenia through local subdealers;  
(3) Develops operations in Moldova.

4.4.2. BUSINESS ORGANIZATIONAL CHART

	PORTUGAL	SPAIN	USA	TÜRKIYE	MEXICO	CENTRAL EUROPE
Construction, Industrial and Infrastructure Equipment	Ascendum Máquinas	Ascendum Maquinaria	Ascendum Machinery Bergmann Americas, Inc.	Ascendum Makina	Ascendum Maquinaria México	Ascendum Baumaschinen Ascendum Machinery Ascendum Stavebení stroje Ascendum Építőgépek Ascendum Stavebné stroje Ascendum Gradevinski
Rent	Ascendum Máquinas	Ascendum Maquinaria	Ascendum Machinery	Ascendum Makina	Ascendum Maquinaria México	Ascendum Baumaschinen Ascendum Stavebení stroje
Service	Ascendum Máquinas	Ascendum Maquinaria	Ascendum Machinery	Ascendum Makina	Ascendum Maquinaria México	Ascendum Baumaschinen Ascendum Machinery Ascendum Stavebení stroje Ascendum Építőgépek Ascendum Stavebné stroje Ascendum Gradevinski
Agricultural Equipment	Ascendum AGRO					
Trucks	Ascendum Camiões					



# 4.5 GLOBAL INITIATIVES

## 4.5.1. BRAND AWARENESS

### 4.5.1.1. CELEBRATING 65 YEARS OF A COMMON ATTITUDE

It all started 65 years ago, and our attitude is still the same: *GOing further and GOing forward*, with never-ending energy to always do more and better. At the heart of this year of celebration was the motto: “We are Ascendum. 65 and GOing!”. More than just marking a milestone, this motto also sets the tone for the future as we work towards a more digital, efficient, and customer-centric Ascendum, closer to our customers than ever.

This important chapter in our history came to life through a global campaign, engaging both internal and

external audiences, using the right channels throughout the year.

The celebration reached its peak with an internal contest - “Celebrating the Attitude That Keeps Us GO’ing” – that challenged all team across our geographies to embody our GO ATTITUDE in photos. Photos that will stand as a testament to our collective spirit.

This campaign was not just about capturing photos; it served as a reminder of the energy that fuels our core values.

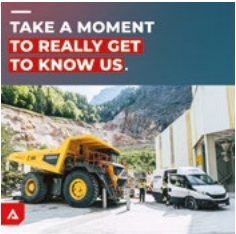


### 4.5.1.2. CORPORATE VIDEO AWARENESS CAMPAIGN

With the tagline “Take a moment to really get to know us,” Ascendum launched a digital brand awareness campaign inviting customers, partners and the industry to explore the depth of what Ascendum has to offer.

To maximize engagement and impact, the strategic paid campaign was structured around six short videos, each offering a focused glimpse into Who we are and What we do. These videos were strategically published across Ascendum Group digital channels - website and social media networks (LinkedIn, Instagram, Facebook, and YouTube), ensuring widespread visibility across all 14 geographies where Ascendum Group operates.

By increasing brand recognition, engagement, and visibility, this campaign reinforced Ascendum’s positioning as a solid, innovative, and reliable business partner, driving awareness and trust across all markets.



### 4.5.1.3. WRX SPONSORSHIP: WRAPPING UP THREE CONSECUTIVE YEARS OF PARTNERSHIP



For the third consecutive year, Ascendum partnered with Volvo Construction Equipment as the Gold Sponsor and Hosting Dealer for the Portuguese stopover of the FIA World Rallycross Championship (WRX) in Montalegre. Under the motto “Driving a Responsible Shift”, this initiative embodied our commitment to supporting the transition toward more sustainable construction practices while engaging customers, partners, and teams across multiple markets.

This year’s edition welcomed around 100 participants from seven Ascendum markets —Portugal, Spain, Austria, Hungary, Croatia, Slovakia, and, for the first time, Türkiye—for an unforgettable experience that included attending adrenaline-fueled races on one of Europe’s most iconic tracks, seminars on electromobility, hands-on sessions with electric machines and smart solutions, and exclusive interactions with the CE Dealer Team drivers.



This event reflected three years of partnership, reinforcing engagement, innovation, and a shared commitment to shaping the future of construction.



#### 4.5.1.4. KÜHTAI MEGAPROJECT: A MILESTONE FOR AUSTRIA, A SUCCESS STORY FOR ASCENDUM

Kühtai is a hydroelectric power plant currently under construction in the Austrian Alps. Once completed in 2026, it will generate over 200 million kWh of renewable energy annually for the Austrian grid, transforming significantly the nation's energy landscape. At the heart of this megaproject are 60 Volvo CE machines, provided and supported by Ascendum in Austria.

To showcase Kühtai's scale and importance, Ascendum in Austria, in collaboration with Volvo CE, organized an extensive photo and video shooting of the project, with the support from Ascendum's Corporate Center, which co-financed it to ensure the story achieved its full potential.

This shooting session and success story now sets a standard for effectively showcasing major projects, serving as a benchmark for future initiatives across all Ascendum markets.



- One of Europe's largest construction sites in Europe (large-scale earthmoving)
- €1 billion investment
- Over 2,100 meters altitude
- 200 million kWh of renewable energy annual production when completed
- 31 million cubic-meter reservoir for pumped storage
- 620 professionals from over 10 countries
- 200 machines on site, including 60 Volvo CE machines provided by Ascendum in Austria
- Volvo EC950F, Austria's largest excavator, assembled on-site

#### KÜHTAI MEGAPROJECT: A MILESTONE FOR AUSTRIA, A SUCCESS STORY FOR ASCENDUM.



## 4.5.2. BUSINESS TRANSFORMATION

### 4.5.2.1. LIGHTHOUSE PROGRAM

#### TAKE A MOMENT TO KNOW MORE ABOUT OUR DIGITAL TRANSFORMATION PROGRAM

The Lighthouse Program is a strategic global initiative driving Ascendum's digital transformation across all markets. By integrating digital tools and optimizing workflows and processes, the program is reshaping how Ascendum interacts with its customers, enhancing operational efficiency, and reinforcing its position as a digital leader in the Construction Equipment Industry.

Rooted in our commitment to modernization since 2019, this journey began with the implementation of Service 2.0, a project that transformed Ascendum's Service processes, making them more proactive, agile and customer-centric. This transformation was possible through a series of strategic initiatives:

- › **SAP Core Project** – Development of a global CRM template to consolidate business information.
- › Strong investment in **Salesforce** solutions – Enhancing customer relationship management.
- › **Employee Value Proposition Project (EVP)** – Focused on training, employee retention, and talent attraction.

- › **Employer Brand** – Internal and external campaign under the "Expect More" motto.

This path enabled the implementation of Lighthouse Program: Built on **seven strategic streams** — **Sales, Service, Marketing, E-Commerce, Analytics, Learning, and Integration** — Through the development of a global template, the Program enables a unified and data-driven approach to customer management.

Supported by a robust digital ecosystem, with Salesforce at its core, the Lighthouse Program enhances efficiency, strengthens business insights, and introduces modernized customer interaction channels, including our Customer Portal MyAscendum, the Ascendum Service Center, and automated Marketing Journeys. These interaction channels provide greater agility, direct communication, and a comprehensive 360° view of customer accounts and equipment, reinforcing our customer-centric strategy.

As the program advances, it continues to solidify Ascendum's position as a "Lighthouse" in the industry, setting new standards for efficiency, innovation, and customer engagement.

In 2024, the Lighthouse Program further expanded across multiple markets, deepening digital integration within Ascendum's operations and driving continuous transformation.

## E-COMMERCE: MY ASCENDUM CUSTOMER PORTAL

### LAUNCH OF MyASCENDUM PORTAL

A major highlight of 2024 was the launch of MyAscendum, our new Customer Portal and eShop in Portugal. An intuitive, all-in-one platform that provides customers with seamless digital access to manage their registered fleet, accounts, financial information, and service needs. Available through the Ascendum Máquinas website, it offers a 360° account management view and serves as a eShop for a selected range of services.

**The launch of MyAscendum represents a crucial step in Ascendum's digital transformation, reinforcing our role as a proactive and reliable partner by simplifying and enhancing the customer experience.**



LIGHTHOUSE PROGRAM ROADMAP 2024

STREAMS				
GEOGRAPHIES	ANALYTICS	KICK-OFF   Reports for Sales, Service & E-Commerce		
	INTEGRATION	ONGOING		
	PORTUGAL		<div><div></div>PILOT MyAscendum Portal</div> <div><div></div>PILOT MyAscendum eShop</div>	<div><div></div>ROLLOUT MyAscendum Portal Journey</div> <div><div></div>ROLLOUT Ascendum View Newsletter</div>
	SPAIN	<div><div></div>ROLLOUT</div>		<div><div></div>PILOT Ascendum View Newsletter</div>
	AUSTRIA	<div><div></div>CONSOLIDATION With improvements introduction</div>		<div><div></div>ROLLOUT Service   Learning &amp; adoption support</div>
	USA			<div><div></div>ROLLOUT Sales   Learning &amp; adoption support</div>

DRIVING ADOPTION: CEO ROADSHOWS IN PORTUGAL, SPAIN, AND AUSTRIA

To ensure successful adoption, CEO Roadshows were held in Portugal, Spain, and Austria—markets with the most advanced implementations. These sessions played a crucial role in engaging employees, aligning teams,

and reinforcing the strategic importance of digital transformation. By fostering a clear understanding of the program's impact, the roadshows strengthened internal commitment and prepared teams for upcoming phases.



4.5.2.2. AWARDS AND RECOGNITIONS IN 2024

In 2024, Ascendum's commitment to excellence was recognized on a global scale, with several of our teams earning prestigious industry awards. These achievements reflect not only our dedication to quality, service, and innovation but also the expertise and teamwork that drive our success across markets.

Among the highlights of the year were:

- > Metso Best Dealer of the Year Award – Türkiye
- > Volvo Masters 2024 – Six Ascendum teams participated, with Portugal and the USA reaching the World Final, where Portugal secured 4th place globally
- > Ascendum Agro Highest Gross Sales Award – Recognized by Kioti
- > KA Business Development Award – Awarded at the SDLG Global Awards in Mexico
- > Value Award 2024 – Presented to Ascendum Máquinas in Portugal by Automotive Magazine Fleet & Service Awards

As we celebrate these achievements, we remain committed to continuous improvement, striving to further strengthen our performance and reach new milestones in the future.



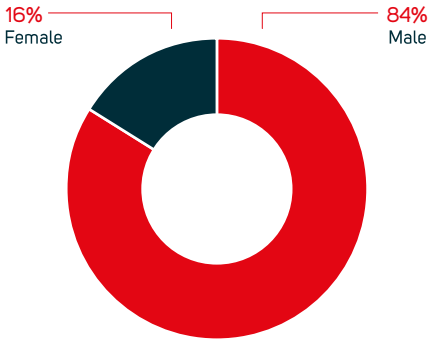
# 4.6 PEOPLE & CULTURE

In 2024, the People & Culture department prioritized empowering our teams and refining our Human Capital Management processes and models to support Ascendum's long-term success. Alongside our Digital Transformation Programs, we launched a comprehensive Agile training initiative to equip our people with the skills and mindset needed to drive collaboration, efficiency, and adaptability across our global operations. This initiative, combined with our continued efforts in upskilling and reskilling, accelerating the adoption of new ways of working, fostering digital literacy, and investing in Artificial Intelligence tools, reflects our commitment to preparing Ascendum for the future.

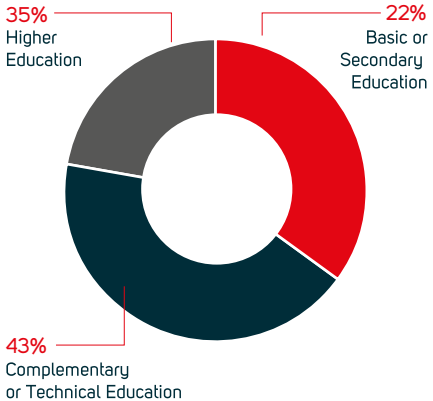
The following map shows the distribution of employees by geography on 31<sup>st</sup> December 2024, 1,802 in total:

From a human capital perspective, the construction equipment business area continues to play a dominant role within Ascendum's operations, mirroring its financial significance. In 2024, this sector accounted for approximately 90% of the Group's total workforce. Regarding workforce composition, male employees represent 84% of our team. In terms of educational background, 22% have completed basic or secondary education, 43% hold complementary or technical qualifications, and 35% have achieved some level of higher education.

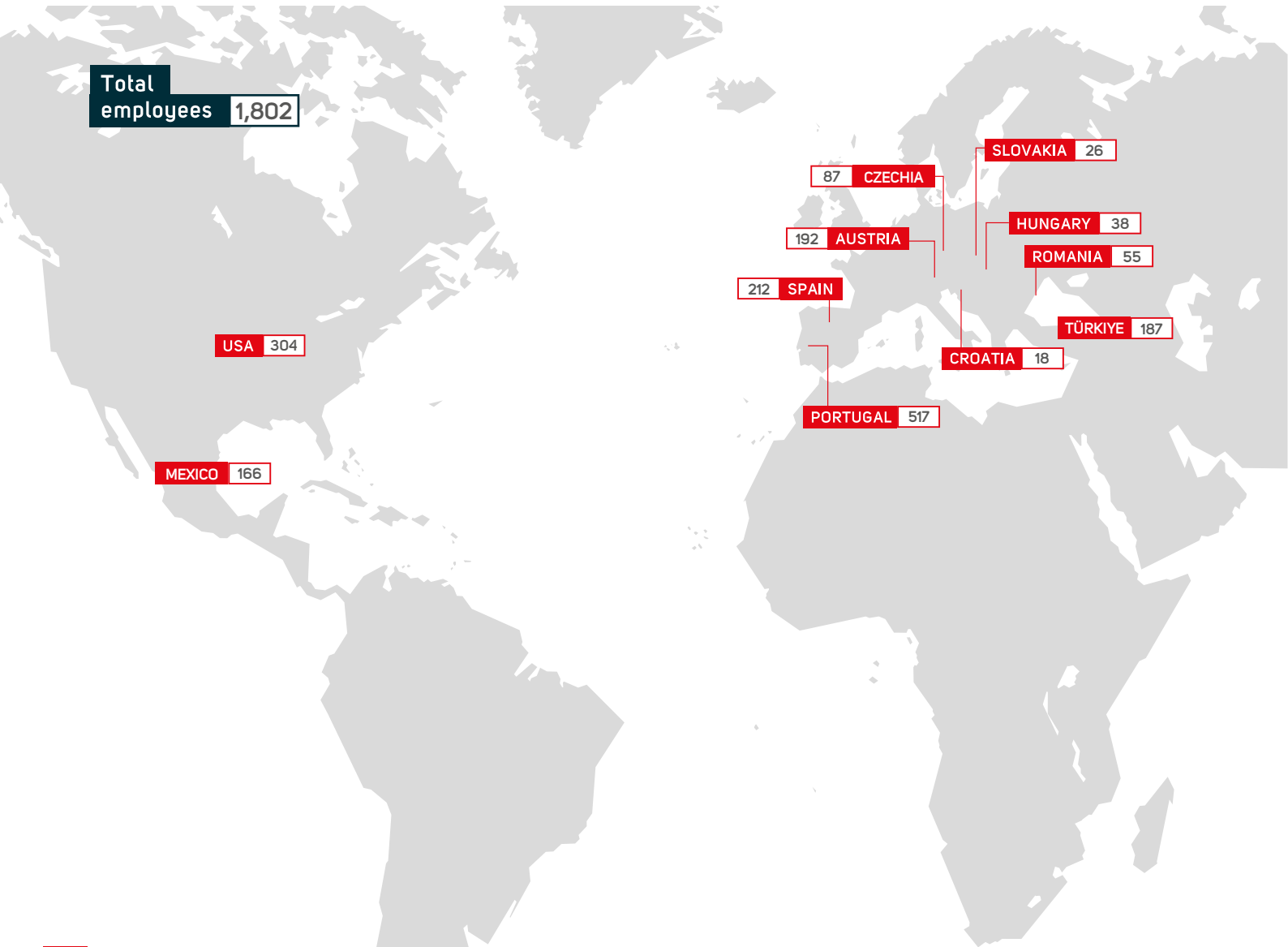
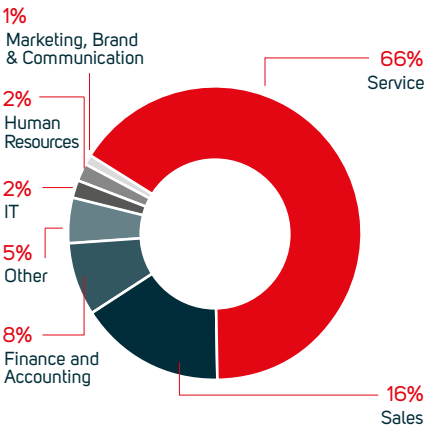
TOTAL EMPLOYEES  
BY GENDER



TOTAL EMPLOYEES  
BY LEVEL OF EDUCATION



TOTAL EMPLOYEES  
BY ROLE



In terms of employee distribution by role, the Service area remains the most significant, accounting for 66% of the workforce. When looking at distribution by management level, Ascendum has 25 Board Members and Managing Directors, 62 Directors, and 218 Managers, with the remaining employees positioned within the 4th and 5th management tiers.

## EMBEDDING AGILITY AT ASCENDUM: A GLOBAL TRANSFORMATION INITIATIVE

In 2024, Ascendum took a significant step towards fostering a more agile, adaptable, and customer-focused organization. Recognizing the need to enhance collaboration, efficiency, and innovation across our 14 markets, we launched a comprehensive Agile training initiative, equipping our teams with the methodologies and mindset necessary to navigate an ever-evolving business landscape.

Our Agile learning journey was structured in three key phases:

- **Agile Awareness for All Employees:** To build a shared understanding of Agile principles, we provided company-wide access to engaging video content introducing key Agile concepts.
- **Agile Fundamentals & Scrum Foundations for Leadership Teams:** Our leadership teams participated in dedicated e-learning sessions to deepen their knowledge of Agile frameworks and Scrum methodologies, ensuring alignment across strategic decision-making.

— **Scrum Master Certification for Project Managers & Key Roles:** In partnership with Agile Academy, we provided specialized Scrum Master certification to more than 50 professionals across our global operations. This investment ensures that our teams are well-equipped to lead Agile projects, drive cross-functional collaboration, and enhance operational agility.

By embedding Agile methodologies into our daily operations, we are not only improving project execution and efficiency but also strengthening our ability to innovate, respond to customer needs, and drive sustainable growth. This initiative reflects our ongoing commitment to empowering our people, fostering a culture of continuous learning, and positioning Ascendum for long-term success in an increasingly dynamic market.

## CYBERSECURITY TRAINING PROGRAM

In 2024, Ascendum Group continued to prioritize cybersecurity by deepening our commitment to employee training in response to the increasing sophistication of cyber threats. Following several incidents detected and mitigated in a timely manner, the importance of a well-informed and vigilant workforce became even clearer. Our ongoing investment in cybersecurity training has empowered employees to not only recognize and react swiftly to potential threats but also to make informed decisions that directly protect our systems and data.

Building on the success of our initial program, we introduced targeted remediation training for



individuals who engaged with phishing emails. This training has proven to be highly effective, yielding significantly better results in preventing future lapses. By fostering a culture of awareness and proactive defence, Ascendum ensures that employees are better equipped to identify, respond to, and minimize the impact of cyber threats.

As we move forward, the Cybersecurity Training Program will continue to evolve, incorporating emerging threat intelligence, scenario-based simulations, and further specialized content to address the unique challenges our teams face. We are strengthening our defences by not just responding to incidents, but by empowering every member of our organization to be a proactive line of defence against cyber threats.

CHANGE MANAGEMENT WITHIN THE LIGHTHOUSE PROGRAM

The Corporate People Transformation and Brand & Communication teams are leading the Change & Adoption Stream within the Lighthouse (LH) Program and have been implementing a structured methodology enabled by communication to engage, training to reskill and upskill, and assess to success.

To create awareness and build understanding on why the change is needed, how and when it will happen, a detailed communication plan is being developed for each LH Stream for both internal and external stakeholders, being directly or indirectly impacted by this transformation, aiming to address their pains and fears through strategically planned materials and touchpoints.

For each LH Stream, a training plan is being defined in alignment between the local team, the implementation team, and the Change Management team according to each stream’s needs. As new features are released and/or as needed, training reinforcements are delivered. At the end of each training block, a Training Feedback Survey is launched, with questions focusing on the quality of training, trainer and materials provided. Additionally, specific documentation is developed to support users’ adoption, including quick guides with step-by-step processes, FAQs, best practices, etc.

The Change Management team is taking all this and building an Adoption Package for each LH Stream, including all communication, training, support and assessment documentation to be used in future rollouts as a “plug-in” approach. To measure the Adoption in each Stream, we designed an assessment framework consisting of Adoption KPIs & Dashboards (KPIs defined by each PO and Local PM) and Adoption Surveys (questions focusing on satisfaction with Salesforce + quality of communication and support) and the results are shared with the local teams.

4.7 MAIN CONSOLIDATED INDICATORS

KEY PERFORMANCE INDICATORS (FIGURES IN THOUSAND EUROS)	2024	2023	Δ (24/23)
Turnover	1,260,128	1,300,898	-3.1%
EBITDA <sup>(1)</sup>	168,390	186,193	-9.6%
EBITDA as a % of Turnover	13.4%	14.3%	-0.9 pp
EBIT <sup>(2)</sup>	123,994	147,792	-16.1%
EBIT as a % of Turnover	9.8%	11.4%	-1.5 pp
Net Income with non-controlling interests	84,381	101,352	-16.7%
NI as a % of Turnover	6.7%	7.8%	-1.1 pp
Total Assets	996,493	859,844	15.9%
Net Debt <sup>(3)</sup>	26,485	2,795	847.8%
Equity with non-controlling interests	363,961	322,841	12.7%
Invested Capital <sup>(4)</sup>	390,446	325,636	19.9%
Return on Equity <sup>(5)</sup>	23%	31%	-8.2 pp
Return on Invested Capital <sup>(6)</sup>	32%	45%	-13.6 pp
Equity / Assets	37%	38%	-1.0 pp
Net Debt / EBITDA	0.2x	0.0x	0.1x
Number of employees	1,802	1,679	7.3%

(1) Earnings before depreciations & amortizations, impairments & provisions, financial expenses, net FX differences and taxes.  
(2) Earnings before financial expenses, net FX differences and taxes.  
(3) Net Debt corresponds to the interest bearing financial liabilities deducted from cash and bank deposits, and market value of the financial securities.  
(4) Equity with non-controlling interests and Net Debt.  
(5) Ratio between Net Income with non-controllings interest and Equity with non-controlling interests.  
(6) Ratio between EBIT and Invested Capital.

In terms of economic performance, despite the impact of the political uncertainty derived from the elections in the USA, Austria and México and the more restrictive monetary policy from the European Central Bank and the Federal Reserve slowing the economic activity in 2024, Ascendum reached 1,260 million euros turnover, a 168 million euros EBITDA and 84.4 million euros Net Income.

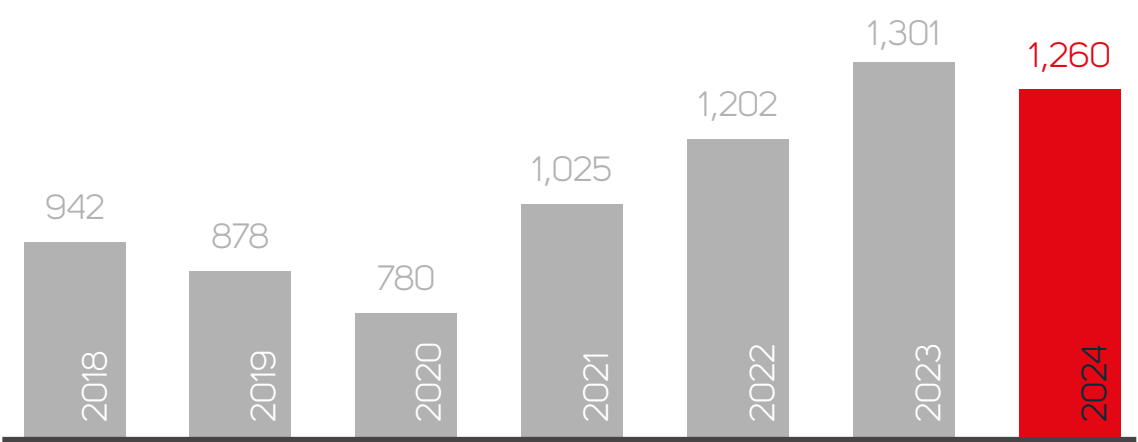
Ascendum showed strong solvency ratios in terms of financial performance levels, with a Net Debt/EBITDA ratio of zero and Equity/Assets of 37%, keeping its financial indicators healthy.

Ascendum’s performance in 2024 is a testament to the continuous efforts made in recent years to enhance structural efficiency and strengthen its market presence. The success of its growth strategy, market diversification, investment in new and more robust digital tools and the sharing of best practices across its operating regions has solidified the Group’s reputation for trust and value creation. This commitment is consistently reflected in its strong economic and financial performance year after year.

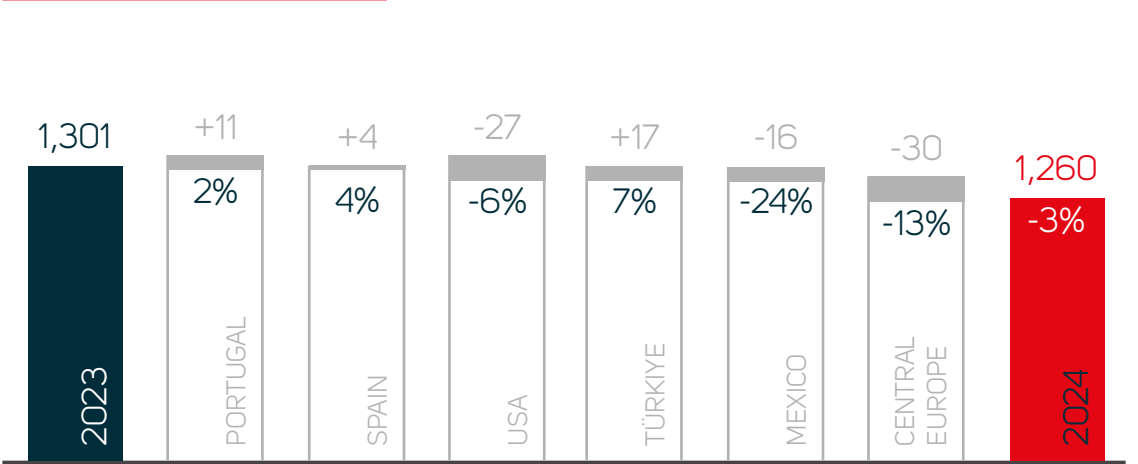
# TURNOVER

In 2024, Ascendum's Turnover reached 1.3 billion euros, with the operations in Türkiye and Portugal increasing to a new all-time high.

## TURNOVER EVOLUTION

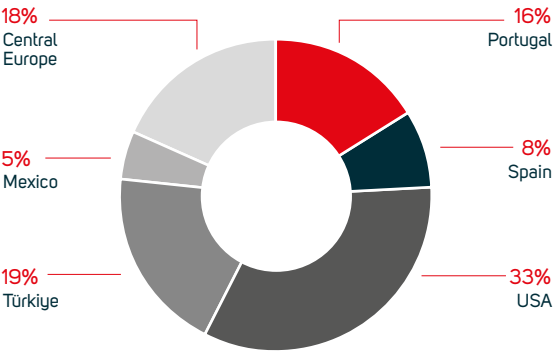


## CONTRIBUTION TO THE TURNOVER GROWTH RATE



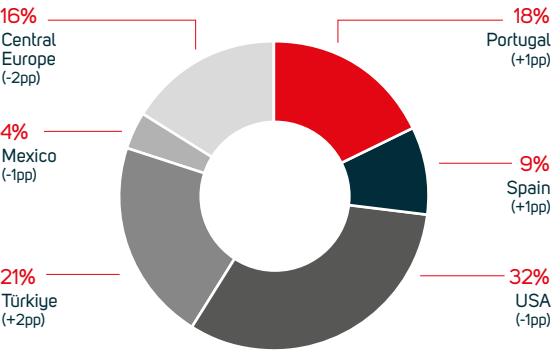
## TURNOVER – 2023

% BY GEOGRAPHIC PLATFORM  
1,301 MILLION EUROS



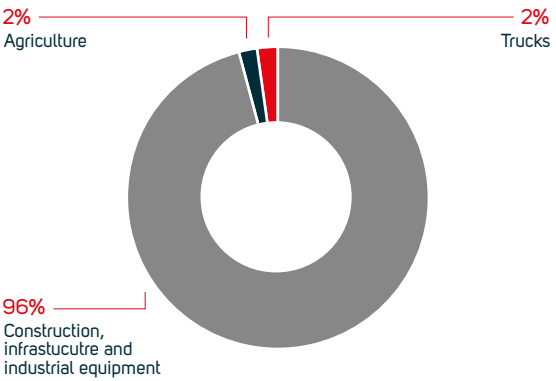
## TURNOVER – 2024

% BY GEOGRAPHIC PLATFORM  
1,260 MILLION EUROS



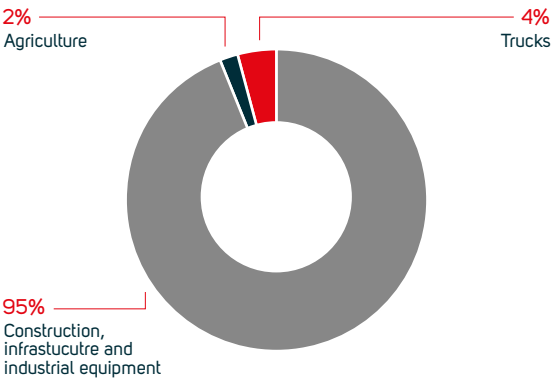
## TURNOVER – 2023

% BUSINESS AREA  
1,301 MILLION EUROS



## TURNOVER – 2024

% BUSINESS AREA  
1,260 MILLION EUROS



External markets (Spain, USA, Türkiye, Mexico, and Central Europe) accounted for 82% of the Group's consolidated Turnover in 2024, while the operation in the US remained the Group's largest contributor with a relative weight over 32%.

In terms of business areas, the construction, infrastructure and industrial equipment segment maintained its weight compared to 2023 (declining 1 p.p. when compared with the homologue period, due to the fact that the trucks business experienced a 48% boost in 2024), representing 95% of the Group's Overall Turnover at the end of 2024.

## EBITDA

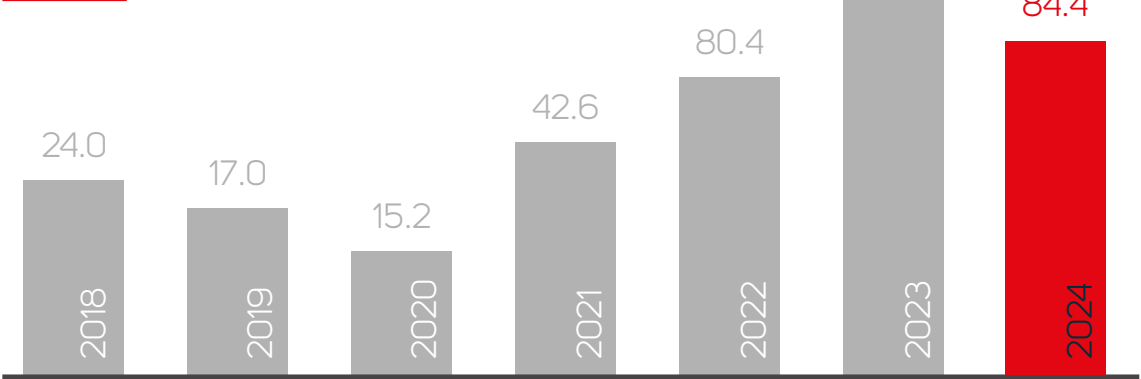
In 2024, Ascendum's EBITDA reached 168.4 million euros, equivalent to 13.4% of the Group's consolidated Turnover.



### NET INCOME

The Group's Net Income reached 84.4 million euros in 2024, which corresponds to a turnover margin of 6.7% (vs 7.8% in 2023).

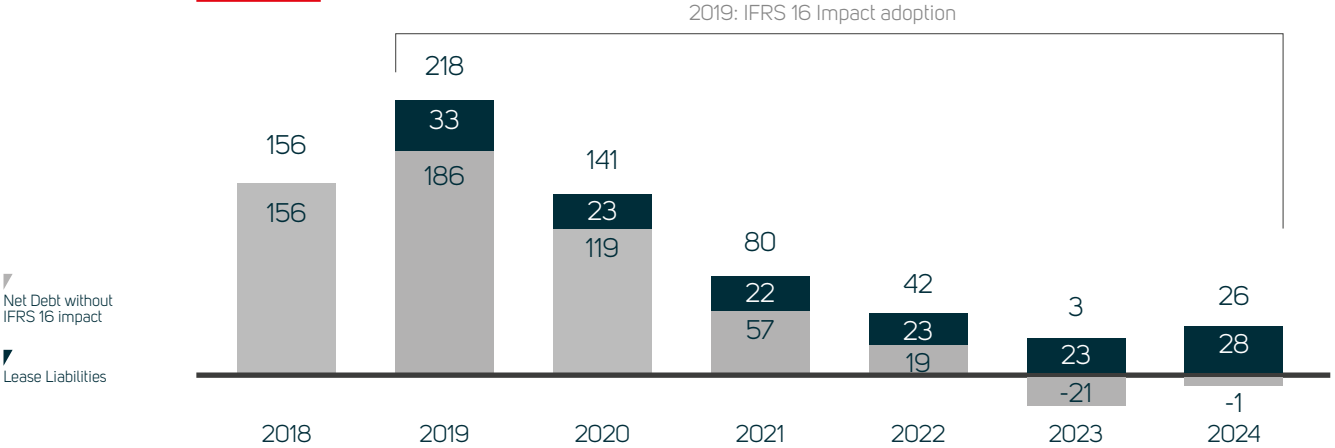
### NET INCOME EVOLUTION



### CONSOLIDATED NET DEBT

As of 31<sup>st</sup> December 2024, Net Debt was equal to 26 million euros, of which 28 million euros correspond to lease liabilities (IFRS 16 *Leases*).

### NET DEBT EVOLUTION



In addition, the consolidated gross debt totalled 191 million euros, out of which 69% of medium and long-term debt (equivalent to 132.7 million euros) and 31% short-term debt (equivalent to 58.7 million euros).

At the end of the year, the Net Debt/EBITDA ratio was zero (same as at the end of 2023), while the Equity/Net Debt ratio stood at 13.8x (vs 115.5x at the end of 2023).

The Group kept working to improve financial debt management, by aligning the liquidity requirements of each geographic platform with the cycle of its business, and by concentrating, like in previous years, on strengthening its position in the markets where it works and on enhancing the working capital cycle.

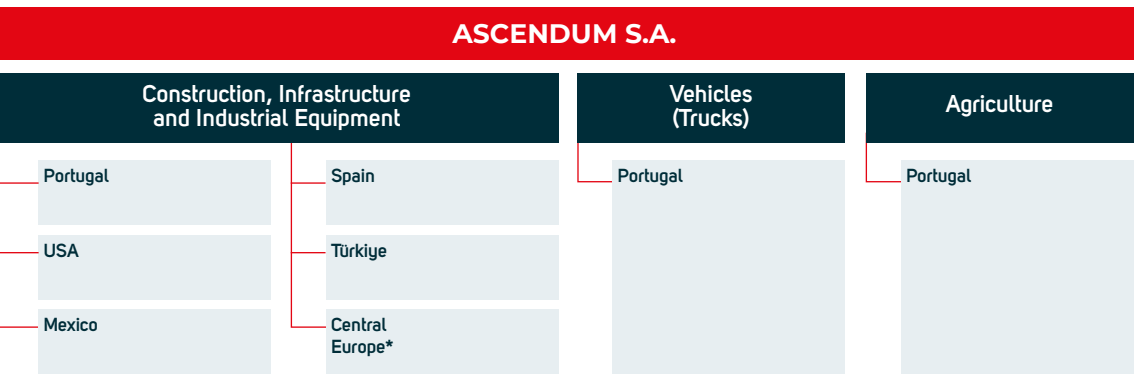
### NET ASSETS AND EQUITY

In 2024, Ascendum's Assets totalled 996 million euros, representing an asset turnover ratio of 79%. In absolute terms, Ascendum's Total Assets increased by 136 million euros compared to 2023, due to both investments in fixed assets, cash and working capital items.

In addition, in 2024, Equity (with non-controlling interests) totalled 364.0 million euros, representing an increase of 13% compared to 2023, equivalent to 44.1 million euros, whereas the ratio Equity/Assets was equal to 37%.

## 05. ASCENDUM'S PERFORMANCE IN 2024

Ascendum operates mainly in three major business areas – construction, infrastructure and industrial equipment, vehicles (trucks), and agriculture with a direct presence in 14 countries.



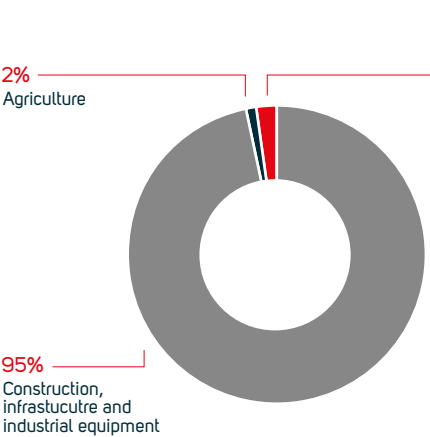
\* Austria, Hungary, Czechia, Slovakia, Romania, Croatia, Slovenia, Moldova and Bosnia and Herzegovina.

The Construction, Infrastructure and Industrial Equipment segment is the largest contributor to Ascendum's Turnover, with a relative weight of 95%,

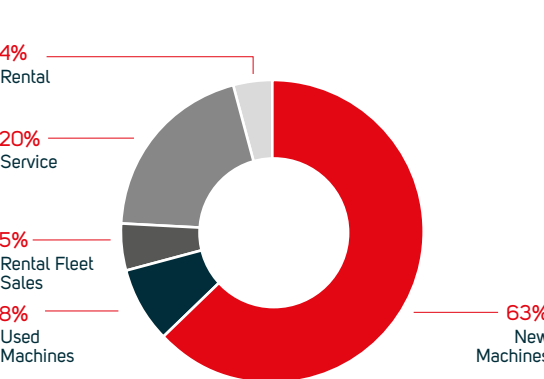
with the Americas – USA and Mexico – as the leading geographic platform (36%), followed by the Iberian Peninsula (27%), Türkiye (21%) and Central Europe (16%).

BUSINESS AREA UNIT: MILLION EUROS	IBERIAN PENINSULA	AMERICAS	TÜRKİYE	CENTRAL EUROPE	TOTAL
Construction, infrastructure and industrial Equipment	271	454	269	204	1,196
Agricultural equipment	19	n.a.	n.a.	n.a.	19
Trucks	45	n.a.	n.a.	n.a.	45
<b>Total</b>	<b>334</b>	<b>454</b>	<b>269</b>	<b>204</b>	<b>1,260</b>

### TURNOVER – 2024

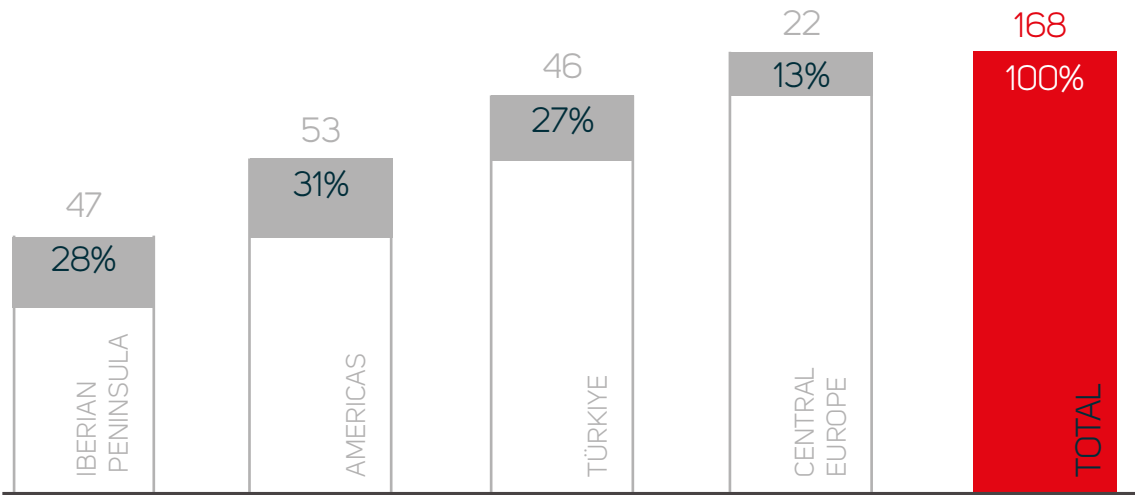


### CONSTRUCTION, INFRASTRUCTURE AND INDUSTRIAL EQUIPMENT TURNOVER 2024



Regarding EBITDA, the Americas (USA and Mexico) were the main contributors to Ascendum's total EBITDA, with a relative weight of 31% in the Group's total EBITDA, followed by the Iberian Peninsula with 28%.

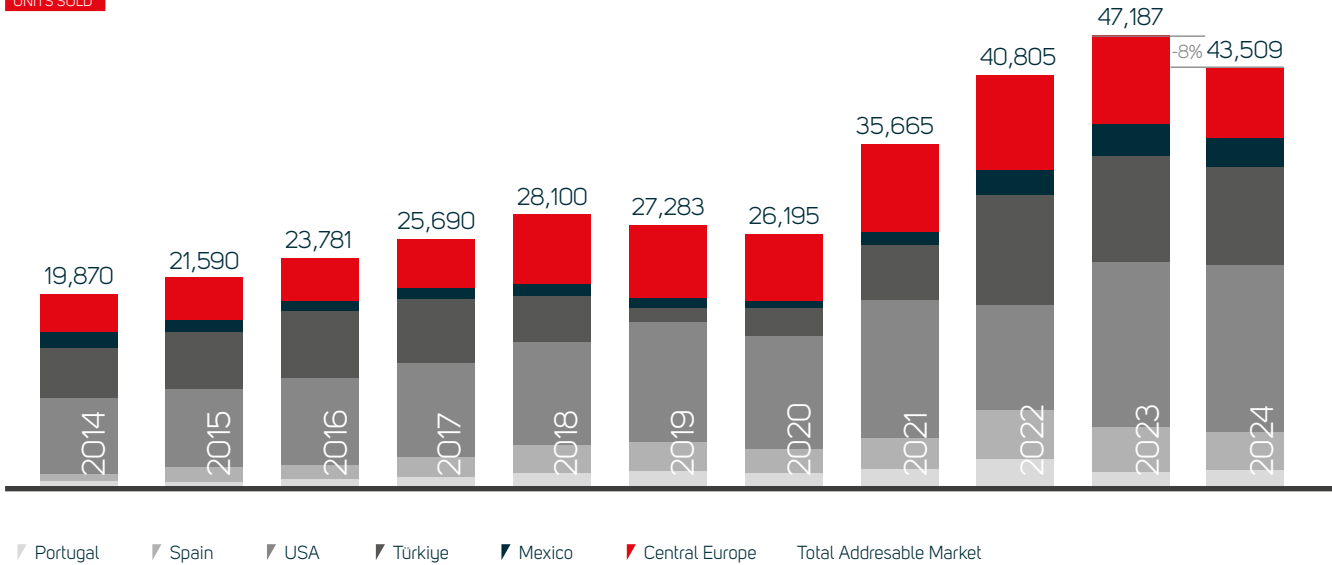
CONTRIBUTION OF EACH GEOGRAPHIC PLATFORM FOR ASCENDUM GROUP EBITDA  
MILLION EUROS / % WEIGHT IN 2024



The construction, infrastructure and industrial equipment market where Ascendum operates, which had been steadily growing for the past decade (with the exception

of 2019-20 – pandemic years), suffered a decrease in 2024, a year moved by several relevant elections and geopolitical turmoil.

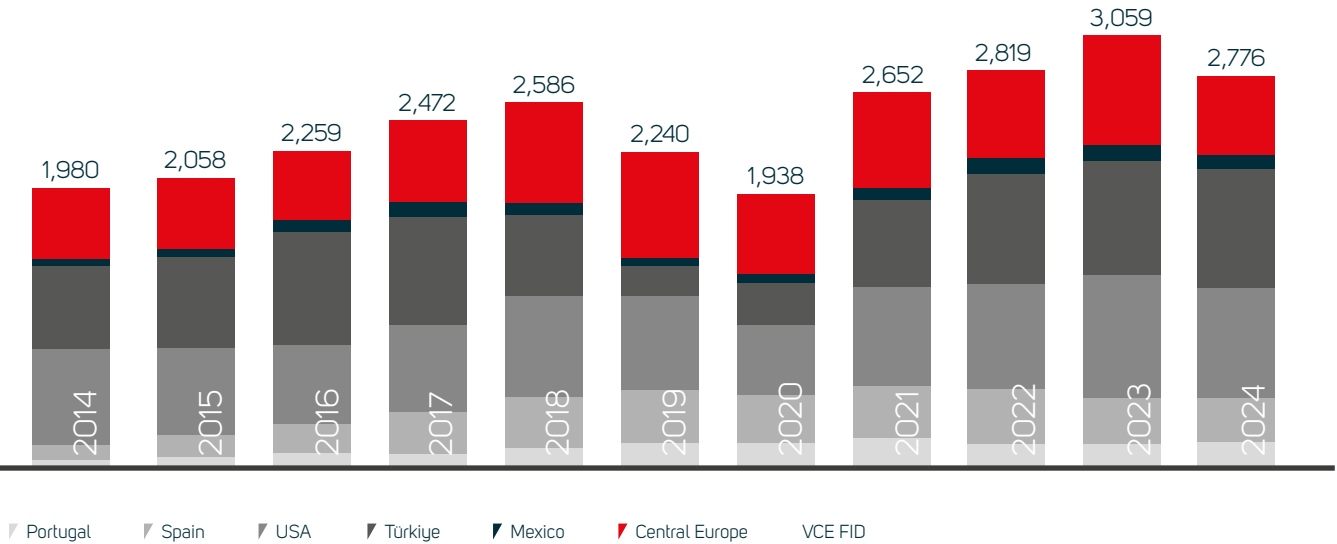
ASCENDUM ADDRESSABLE MARKET EVOLUTION IN THE LAST 11 YEARS  
UNITS SOLD



In 2024, Ascendum sold 2,776 units, which corresponds to a decrease of 9.3%, compared to 2023, mainly driven by the Central Europe and the Americas markets

that were faced with political uncertainty affecting a substantial portion of the year.

CONTRIBUTION OF EACH GEOGRAPHIC PLATFORM IN THE LAST 11 YEARS  
UNITS SOLD



In what concerns market share Ascendum presented a good overall performance (maintaining overall market share compared to 2023), particularly in the GPE segment (slightly increasing its market share), with

an overall market share of 11.4%, of which we highlight the higher penetration of the Iberian Peninsula, Austrian, Slovakian, and Czech operations.

2024	PORTUGAL	SPAIN	USA	TÜRKİYE	MEXICO	CENTRAL EUROPE	TOTAL
Total market	1,529	4,051	17,519	10,326	2,938	7,146	43,509
GPE	450	1,303	5,880	7,087	1,839	2,325	18,884
CSE	964	2,153	10,471	2,613	415	4,022	20,638
Road Machinery	115	595	1,168	626	684	799	3,987
Ascendum units sold	204	312	777	834	88	561	2,776
GPE	107	218	593	747	85	402	2,152
CSE	95	92	133	87	1	157	565
Road Machinery	2	2	51	0	2	2	59
Market share	13.3%	7.7%	4.4%	8.1%	3.0%	7.9%	6.4%
GPE	23.8%	16.7%	10.1%	10.5%	4.6%	17.3%	11.4%
CSE	9.9%	4.3%	1.3%	3.3%	0.2%	3.9%	2.7%
Road Machinery	1.7%	0.3%	4.4%	0.0%	0.3%	0.3%	1.5%

Note: The presented figures correspond to new Volvo machines. Backhoe loaders, motorgraders and skid steers not included.



## 5.1 CONSTRUCTION EQUIPMENT

### 5.1.1. PORTUGAL

In 2024, the Portuguese economy exhibited a mixed performance, characterized by moderate growth amidst significant challenges. IMF expects a GDP growth of 1.9% in 2024 (2.3% in 2023), reflecting the influence of both external and internal factors. Although inflation was decelerating, it continued to erode household purchasing power, while the European Central Bank maintained a restrictive monetary policy.

The tourism sector remained a cornerstone of the economy, with an increase in the number of visitors, particularly from markets outside Europe, while the real estate sector faced difficulties, with a slowdown in the residential market due to rising interest rates and decreased demand. The construction industry was similarly impacted, with projects being postponed or canceled.

In the Construction sector, the Gross Production Value (GPV) is projected to grow by 3% in 2024, slightly below from 3.4% in 2023. This growth underscores the sector's resilience amidst challenges such as labor shortages, fluctuating raw material prices, energy costs, construction materials, and higher financing costs. However, the Construction Confidence Indicator, reflecting entrepreneurs' assessments of their order books and future employment levels, showed a decline of 2.4% in 2024, compared to a 2.0% decrease in 2023.

The civil engineering segment stood out with a notable growth of 5.1% in 2024, up from 5.0% in 2023. This growth was fueled by public investments funded by

European programs like the Recovery and Resilience Plan and Portugal 2030. Within this segment, public works tenders surged by 37%, and construction contracts signed until November increased by 52%.

The buildings segment, encompassing both residential and non-residential aspects, experienced moderate positive developments. In the residential buildings segment, the GPV is expected to grow by 1.5%, driven by a 1.7% increase in the completion of new housing, a 0.7% rise in new home licenses, and a 12% appreciation in the median housing value for bank evaluations. The non-residential buildings segment recorded a GPV growth of 0.5%, attributed to very moderate private investment growth.

The Industry Confidence Indicator also showed a decrease, with a value of -5.8% in 2024, compared to -7.6% in 2023. This decline is linked to changes in production outlooks, product stock levels, and overall demand.

Ascendum operates in Portugal through Ascendum Máquinas, a company that distributes and markets VCE construction, infrastructure and industrial equipment, across the country, to sectors as diverse as construction and public works, forestry, recycling, etc. The company also offers its customers rental and service solutions.

In 2024, the domestic market of construction equipment where Ascendum Máquinas operates slightly declined by 2.3%, when compared to 2023, to 1,529 units sold.

Despite the market slowdown, Ascendum Máquinas saw its turnover increase by 1.7% to 75.0 million euros, mainly driven by the new equipment business that added an additional 3.0 million euros (+16 units) improving the overall market share to 13.3% and GPE market share to 23.8%, representing 59.2% of 2024 turnover (56.1% in 2023).

The service and rental businesses remained fairly stable at 19.1 million euros, and 3.8 million euros, respectively.

MILLION EUROS	2024	2023	Δ (24/23)
New and used machines	52.1	50.6	2.9%
Service	19.1	19.4	-1.4%
Rental	3.8	3.8	1.9%
Total turnover	75.0	73.8	1.7%

### 5.1.2. SPAIN

Spanish economy expects a 2.9% GDP growth in 2024 (2.7% in 2023), with positive trends in the employment offer, covered by immigration, a solid bank sector and low private debt indebtedness, the consolidation of public debt and slowing inflation.

In the construction sector, both housing and public works segments experienced positive performances with +16.5% new houses initiated between January and October 2024 versus 2023, and public offers reaching 25,945 million euros until November 2024 (+8.7% vs 2023).

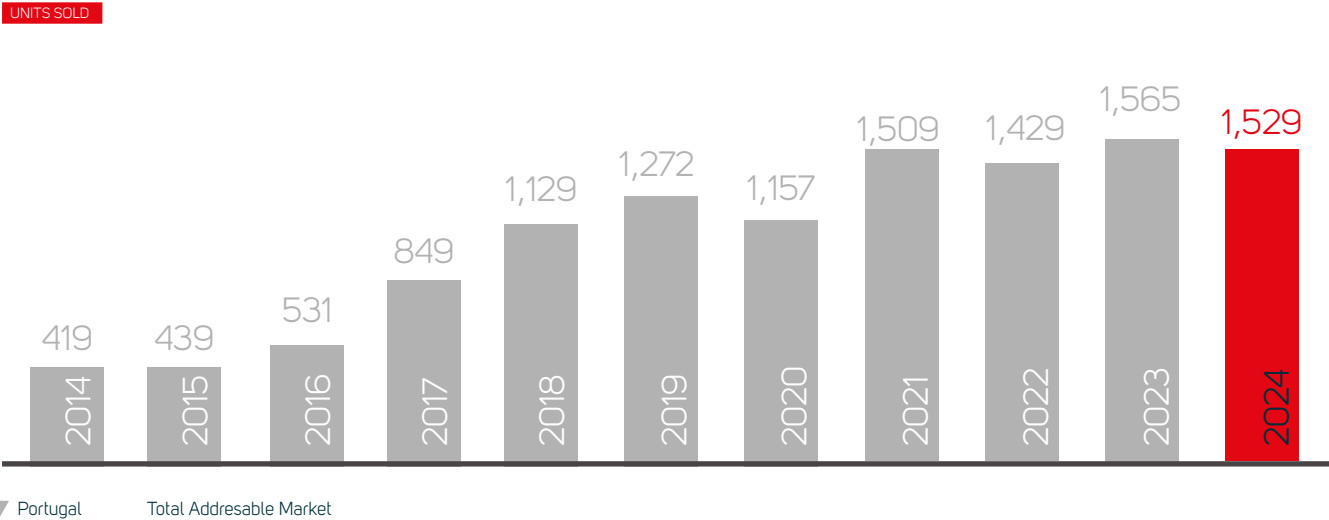
Ascendum operates in Spain through Ascendum Maquinaria, a company that imports and distributes VCE construction, infrastructure and industrial equipment,

across the country, with premises in Madrid, Barcelona, Granada, Valladolid, and Santiago de Compostela.

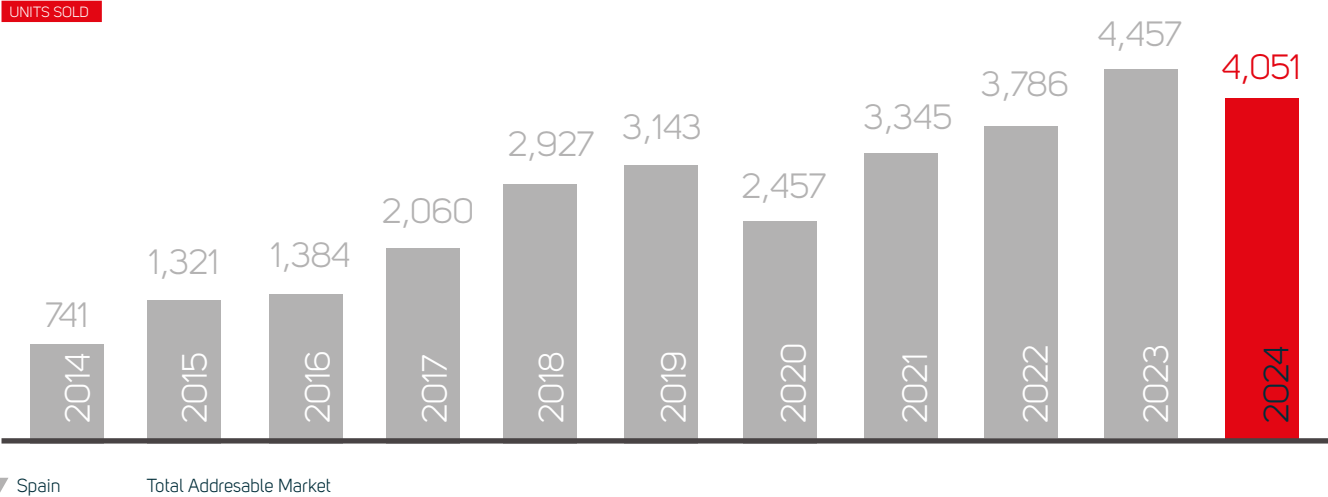
Ascendum Maquinaria leverages an extensive network of agents to conduct its business, providing a diverse array of products and services. It is highly regarded by its key customers as one of the top-quality companies in its industry within the Spanish market.

In 2024, the domestic addressable market of construction equipment where Ascendum Maquinaria operates declined by 9.1%, when compared to 2023, to 4,051 units sold, mainly driven by the compact segment that lost 470 new units outweighing the positive performance of the general purpose segment that increased 2.4%.

#### EVOLUTION OF THE PORTUGUESE MARKET WHERE ASCENDUM MÁQUINAS OPERATES



#### EVOLUTION OF THE SPANISH MARKET WHERE ASCENDUM MAQUINARIA OPERATES



Contrarian to the market evolution, Ascendum Maquinaria was able to increase its turnover by 3.5% to 110.9 million euros, mainly driven by the new equipment business that added an additional 5.0 million

euros (improving its overall market share to 7.7%), followed by the service and rental businesses that added an additional 1.1 million euros and 0.5 million euros, respectively.

MILLION EUROS	2024	2023	Δ (24/23)
New and used machines	75.1	72.9	3.0%
Service	31.3	30.8	1.6%
Rental	4.5	3.4	32.0%
Total turnover	110.9	107.1	3.5%

5.1.3. USA

The American economy expects a 2.8% GDP growth in 2024 (2.9% in 2023). 2024 was marked by the presidential elections which created uncertainty for customers planning for the following year and lowering purchasing activity early in the year. This early-year slowdown was followed by a surge in demand around the election as results were finalized and customers gained confidence in the government’s future direction.

Interest rates remained high through the beginning of the year, with cuts starting at the end of summer in Q3 and continuing into Q4. The high rates led to increased competition through pricing to keep borrowing costs as low as possible for customers. Despite multiple consecutive cuts, rates remained higher than pre-COVID levels, ending the year at 4.48%. Market demand mirrored this pattern, with increased activity around the end of Q3 and through Q4 as borrowing costs decreased for customers and lenders.

The supply shortages that dealers faced in the years immediately following COVID ended as international supply chains returned closer to pre-pandemic levels and OEMs ramped up production to meet recent demand. As these supply issues cleared up, international demand dropped, and OEMs relied more on the US market to absorb excess equipment, despite a drop in demand due to rising interest rates and election-year uncertainty. This focus on the US led to heightened competition in our industry, both in pricing and financing programs, as dealers experienced increased pressure on their balance sheets.

2024 saw the continuation of mega-projects focused on onshoring manufacturing plants and data centers to support the next generation of AI models. The housing market had less impact on business as high home prices and interest rates reduced purchasing demand, decreasing the need for new developments.

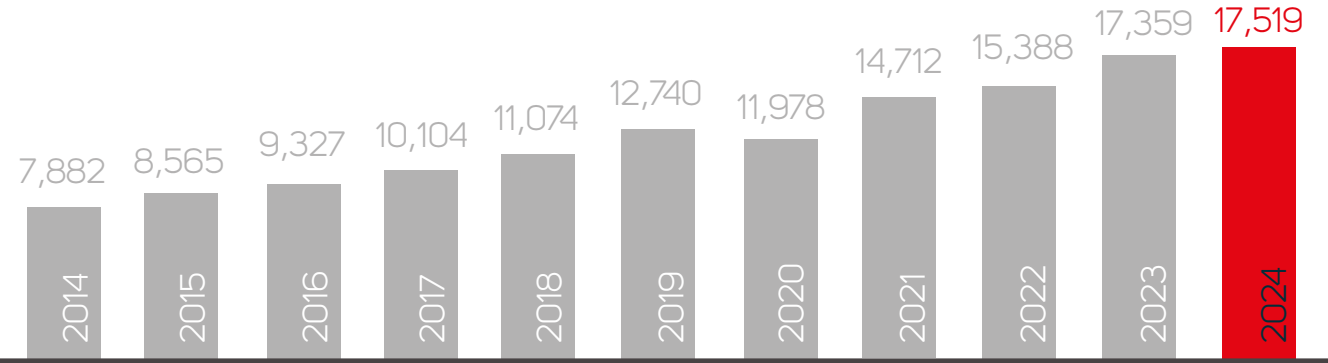
In the USA, Ascendum operates through Ascendum Machinery, Inc., a company incorporated in 2004 after the Group acquired the assets of Saba Holding (a Volvo Group company), which currently holds the distribution of Volvo Construction Equipment to a wide area of the country, integrating the states of North Carolina, South Carolina, Georgia, Tennessee, and North Dakota.

With activity in business segments relating to the sale, rental, and servicing of VCE construction, infrastructure and industrial equipment (among other brands), Ascendum Machinery has been recognized as the largest Volvo dealer in North America since 2005, having received several awards both in the financial and technical areas, at Volvo dealership meetings.

From January 2020, Ascendum expanded its operations by adding Bergmann dumpers to its product portfolio.

Maintaining the growth trend that was interrupted in 2020 due to the COVID-19 pandemic, the addressable domestic market of construction equipment where Ascendum Machinery operates slightly increased by 0.9% to 17,519 units sold in 2024.

EVOLUTION OF THE AMERICAN MARKET WHERE ASCENDUM MACHINERY OPERATES  
UNITS SOLD



USA Total Addressable Market

In 2024 and due to the uncertain market conditions, that marked the first months of the year, the US operation saw its turnover decline by 6.1% to 436.0 million US dollars (402.8 million euros) mainly driven by the equipment sales business, representing 75.2% of 2024 turnover (77.9% in 2023).

On the other hand, both the rental and services business delivered very positive performances with a combined growth of 5.0% adding 5.2 million US dollars (4.8 million euros) in 2024.

MILLION US DOLLARS	2024	2023	Δ (24/23)
New and used machines	328.0	361.5	-9.3%
Service	85.4	84.6	0.9%
Rental	22.6	18.2	24.5%
Total turnover	436.0	464.3	-6.1%

5.1.4. TÜRKİYE

Türkiye’s 2024 policies focused on fighting high inflation, implementing fiscal reforms, and addressing economic stability challenges, while navigating a shifting political landscape and strategic foreign relations.

The Central Bank of the Republic of Türkiye (CBRT) adopted a more orthodox monetary policy, markedly increasing the policy interest rate from 8.5% in June 2023 to 50% by March 2024. This tightening aimed to curb inflation, which had peaked above 85% in late 2022. By December 2024, inflation had decreased to approximately 44.38%.

In December 2024, the CBRT initiated a rate-cutting cycle, reducing the key interest rate by 250 basis points to 47.5%. This move signalled a shift towards supporting economic growth while maintaining inflation control.

On the fiscal front, the government introduced a comprehensive corporate tax reform, including a 10% minimum tax rate for most established companies and a 15% minimum tax on global income for multinationals with annual turnovers exceeding 750 million euros. These measures aimed to broaden the tax base and enhance fiscal discipline.



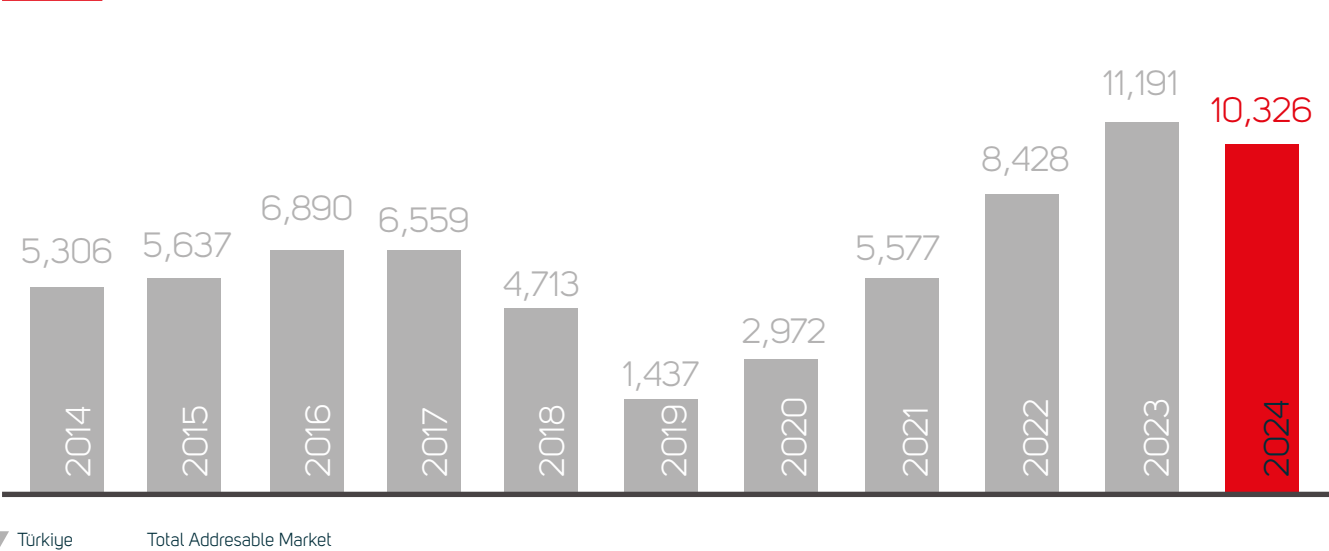
Despite these efforts, economic growth slowed, with annual growth reaching 2.5% in the second quarter of 2024 — the weakest since the COVID-19 crisis. High interest rates contributed to this slowdown, affecting manufacturing activity and consumer spending.

The impact of the 2023 earthquake on the economy continued into 2024, bringing both positive and negative effects. While reconstruction efforts posed financial burdens and increased government spending, they also provided a significant boost to the construction sector.

On 30 June 2010, Ascendum acquired the import and distribution of VCE construction, infrastructure and industrial equipment of the entire Turkish territory from two Volvo Construction Equipment A.B subsidiaries (VTC Holding Holland N.V. and Volvo Automotive Holding B.V).

Breaking the growth trend since 2019, the Turkish market addressed by Ascendum Makina contracted 7.7% to 10,326 units in 2024. Notwithstanding, Ascendum Makina increased 4.1% the number of new machines sales (+33 units), increasing its overall market share to 8.1% and its GPE market share to 10.5%.

EVOLUTION OF THE TURKISH MARKET WHERE ASCENDUM MAKINA OPERATES



Ascendum Makina exhibited a very robust performance as its turnover rose by 6.7% to 268.5 million euros, boosted by the strong performance on the sale of

equipment, which added 33 units of new equipment in 2024, which more than compensated the lower performance of both service and rental businesses.

MILLION EUROS	2024	2023	Δ (24/23)
New and used machines	227.9	206.7	10.2%
Service	36.5	40.6	-10.3%
Rental	4.2	4.3	-3.6%
Total turnover	268.5	251.7	6.7%

5.1.5. MEXICO

Mexico's GDP growth is expected to decelerate to 1.5% in 2024, down from higher growth rates in previous years, derived from global economic uncertainties and tightening financial conditions. However, resilient domestic demand, supported by a strong labor market and robust consumption, continues to drive growth.

Headline inflation is gradually receding, but core inflation remains persistent. The Consumer Price Index (CPI) is projected to average around 4.5% in 2024. The strong appreciation of the Mexican peso has helped contain inflationary pressures.

Mexico has maintained fiscal prudence, with a robust track record in attaining fiscal targets and keeping public debt low. Higher tax revenues are expected to support fiscal stability and address important spending needs in areas such as education, infrastructure, and the digital and green transitions.

Investment is trending up, supported by public infrastructure projects and private investment in machinery. Mexico has significant potential to attract investment from companies looking to relocate their operations to North America, benefiting from nearshoring opportunities.

In 2024, Mexico experienced a major political shift with Claudia Sheinbaum (Morena Party) winning the presidency, becoming the country's first female leader. Her coalition secured a supermajority in the Chamber of Deputies and later in the Senate, allowing for significant legislative control.

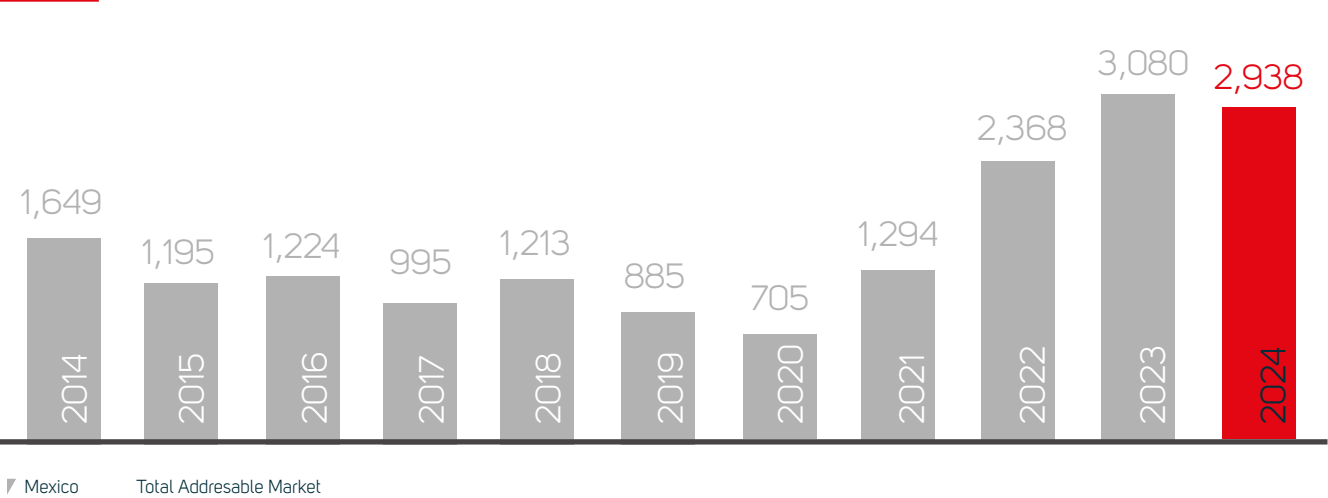
Diplomatically, Sheinbaum faced early challenges with the U.S. designation of Mexican cartels as terrorist organizations, prompting her to propose constitutional reforms to safeguard Mexico's sovereignty. Despite tensions, she has balanced firm resistance to U.S. intervention with diplomatic negotiations to avoid economic repercussions.

Domestically, her administration is set to push major reforms, with a focus on security, economic stability, and social programs, shaping Mexico's trajectory for years to come.

Having started its activity in March 2012, Ascendum Maquinaria México is the Group's company dedicated to the sale of VCE construction, infrastructure and industrial equipment in Mexico.

The addressable domestic market of construction equipment where Ascendum Maquinaria Mexico operates declined by 4.6% to 2,938 units sold in 2024.

EVOLUTION OF THE MEXICAN MARKET WHERE ASCENDUM MEXICO OPERATES



Ascendum Maquinaria Mexico saw its turnover decline by 23.6% to 55.1 million US dollars (50.9 million euros) in 2024, driven mainly new units sales decrease

(minus 27 units, totalling 88 units sold) as a result of the delay in major projects pending on the election results in June.

MILLION US DOLLARS	2024	2023	Δ (24/23)
New and used machines	44.1	58.9	-25.1%
Service	10.1	12.1	-16.6%
Rental	0.9	1.1	-18.3%
Total turnover	55.1	72.1	-23.6%

### 5.1.6. CENTRAL EUROPE

In 2024, while the Austrian economy remained in recession for the second consecutive year, with an expected GDP growth of -0.6% (vs -0.8% in 2023), the remaining economies where Ascendum operates expect GDP growth rates between 1.1% and 3.4%.

Interest rates have remained relatively stable, with the European Central Bank maintaining a cautious approach to monetary policy. This stability aims to support economic recovery while keeping inflation in check.

Investment is expected to remain strong for most countries, driven by increased absorption of EU infrastructure funds, foreign direct investment and a recovery in residential construction.

In Austria, the 2024 legislative elections saw the far-right Freedom Party of Austria (FPÖ) win the most seats, marking a significant shift in the political landscape. The election results have led to ongoing coalition talks and political uncertainty.

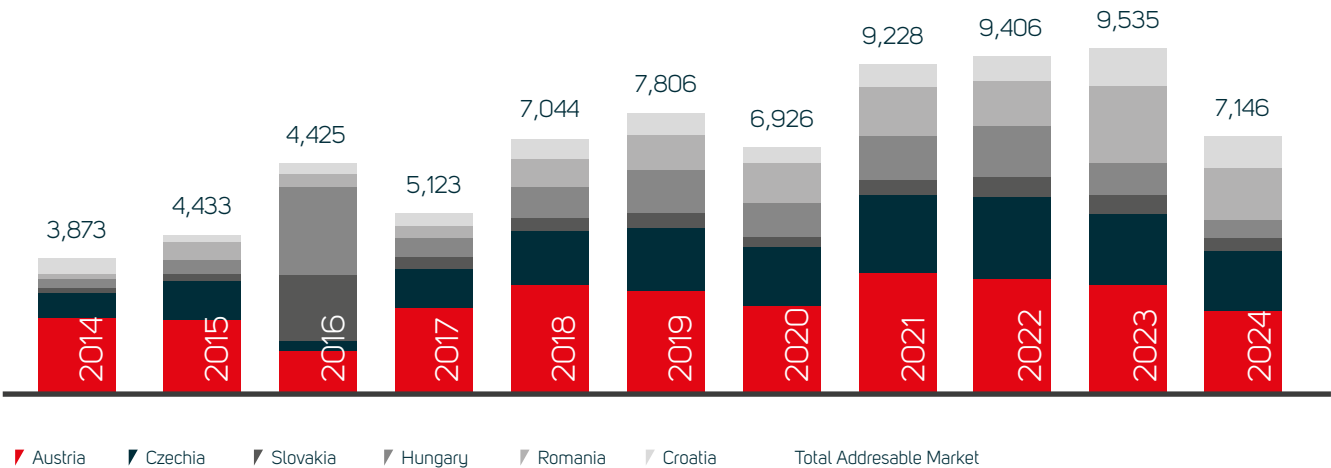
In October 2013, Ascendum began operations in nine Central European countries, by (i) acquiring the entire share capital of Austrian company Volvo Baumaschinen Österreich GmbH, which held 100% of the companies in Hungary, Czechia, Slovakia, and Croatia and (ii) purchasing the construction equipment division integrated in the Romanian subsidiary of Volvo AB. In addition to these countries, the Group has operations in Slovenia, Bosnia and Herzegovina, and in Moldova through local sub-dealers.

The domestic addressable market of construction equipment where Ascendum operates declined by a quarter to 7,146 units in 2024, the largest decrease within Ascendum footprint.

Of all the markets encompassed in the Central Europe operation, the Austrian market is the largest one, accounting for 32.6% of total units sold in 2024, followed by Czechia (22.9%) and Romania (19.9%). In fact, 79.5% of the sale of new machines in 2024 by Ascendum in Central Europe took place in one of those 3 markets, with particular emphasis on Austria, which alone accounted for 45.8%.

### EVOLUTION OF THE CENTRAL EUROPE MARKET WHERE ASCENDUM OPERATES

UNITS SOLD



Despite the decrease of 25.1% in the addressable market, Ascendum's Central Europe operation managed to resist with an overall decline of sales of 12.9% to 203.9 million euros, with sale of new and used machines decreasing by 21.2%, representing 65.0% of 2024 turnover (71.8% in 2023), whereas

the service and rental businesses exhibited robust performances with a combined growth of 8.1%, when compared to 2023. In terms of origin, 51.6% of the 2024 turnover comes from Austria, followed by Czechia with 18.1% and Romania with 9.3%.

MILLION EUROS	2024	2023	Δ (24/23)
New and used machines	132.5	168.2	-21.2%
Service	59.4	54.4	9.2%
Rental	12.0	11.7	3.0%
Total turnover	203.9	234.2	-12.9%



## 5.2 TRUCKS

Regarding the truck business, the Group operates in Portugal through Ascendum Camiões, representing the Volvo brand in Coimbra, Viseu, Leiria and Albergaria.

The domestic market of heavy goods vehicles, with a gross weight over 10 tons, declined by 8.0% to 5,897 units in 2024. In this segment (gross weight > 10 tons), Volvo's market share reached 22% (26% in 2023) by selling 1,282 units (1,676 in 2023). Ascendum Camiões had an 18% weight on Volvo brand (8.4% in 2023) driven by the 47% decline in direct sales from the importers in the Portuguese market.

Considering the registrations recorded by the OEM's Official Representative, excluding direct sales from the manufacturer, the market grew by 6.4%, reaching 4,999 units (compared to 4,700 units in 2023). This growth reflects the continued economic recovery and an

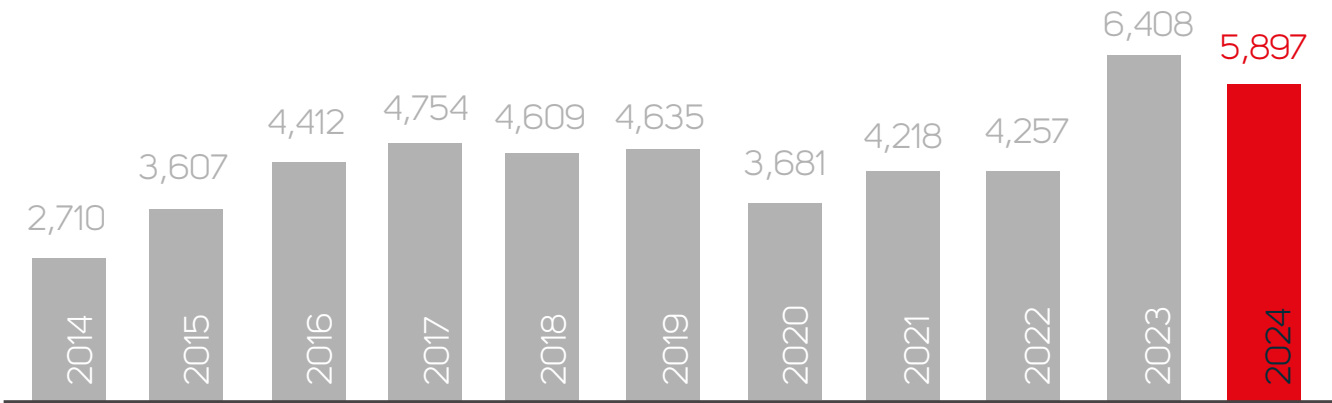
increase in demand in the construction, public works, and logistics sectors, driving sales of heavy vehicles.

Volvo strengthened its market position, achieving a 17.7% market share (compared to 18.7% in 2023) with a total of 883 units sold (up from 877 units in 2023). Volvo maintained its leading position in this segment for the third consecutive year. The brand continues to have a strong presence in key sectors such as construction, public works, extraction, and timber industries, reinforcing its strategic importance in these areas.

Ascendum Camiões plays a significant role in Volvo's distribution, accounting for 25.6% of the brand's sales (up from 16% in 2023). The increased market share reflects a high order backlog from 2023, which was only realized in 2024.

### EVOLUTION OF THE PORTUGUESE TRUCKS MARKET (GROSS WEIGHT > 10 TON.)

UNITS SOLD



Total Addressable Market

Ascendum Camiões' turnover exhibited a boost of 48.1% to 44.5 million euros, mainly driven by the new and used trucks businesses, which, combined, increased by 78.8% as Volvo continued to strengthen its leadership in

the rigid truck segment and markets above 10 tons, demonstrating a sustainable growth strategy and reinforcing its presence in key economic sectors.

MILLION EUROS	2024	2023	Δ (24/23)
New trucks	29.5	16.2	82.0%
Used trucks	2.9	1.9	51.2%
Service	12.2	12.0	1.7%
Total turnover	44.5	30.1	48.1%

## 5.3 AGRICULTURE

In 2021, the Group decided to invest in the agriculture business in Portugal through a fully dedicated company – Ascendum Agro – which distributes the Valtra brand in Portugal through a network of dealerships.

In 2023, the agriculture business in Ascendum Máquinas (distribution of the Kioti brand) was transferred to Ascendum Agro.

The national agricultural tractor market maintained its growth trend in 2024, which began in the last quarter of 2023. This expansion was driven by the tractor fleet renewal program under the 2014-2020 Rural Development Program (PDR2020), which primarily benefited tractors in the 60-120 hp range. This segment saw a 33% increase, with 647 more registered units compared to 2023.

This growth exceeded the overall market increase of 527 units by 120 units, highlighting the strong impact of the scrappage incentive program in this category, while other segments experienced declines.

In 2024, a total of 5,822 tractors were registered, marking a 10% increase over 2023 (5,295 units). The Portuguese market stood in stark contrast to the European trend, where significant declines were observed, particularly in Central European markets.

Tractors above 120 hp maintained their stability trend of recent years, recording a 3% growth compared to the previous year. However, the >250 hp segment saw a 13% decline compared to 2023.

Valtra closed the year 2024 with 91 registered units (compared to 121 in 2023), representing a 25% decrease. Notably, Valtra retained its Top 2 position in the 200-250 hp segment, securing a 27% market share.

In the compact tractor segment (26-60 hp), where Kioti concentrates most of its sales, the market experienced a 9% decline, with 139 fewer units registered. Despite this, Kioti recorded a 5% growth in 2024, with 328 registered units (compared to 313 in 2023):

- Below 26 hp: 9% growth, with 74 registered units, in a stable market.
- 26-60 hp: 212 registered units, reflecting a 7% decline, in line with the overall segment drop of 9%.
- Above 60 hp: Remarkable 147% growth, with 42 registered units in 2024 (compared to 17 in 2023).

Ascendum Agro's turnover declined by 8.9% to 19.2 million euros in 2024, mainly driven by the performance of new and used equipment.

MILLION EUROS	2024	2023	Δ (24/23)
New and used machines	15.6	18.0	-13.1%
Service	3.6	3.1	15.6%
Total turnover	19.2	21.0	-8.9%

# 06. SUSTAINABILITY POLICY

*At Ascendum, our sustainability strategy is centred around achieving a balanced approach across three key pillars: economic, social, and environmental.*

This framework is supported by a robust quality policy focused on continuously enhancing performance across our operations. Our sustainability policy reflects a deep

commitment to shaping a sustainable future, where economic viability, social responsibility, and environmental stewardship are in harmonious alignment.

## ECONOMIC PILLAR

Since its foundation, Ascendum has maintained a steadfast commitment to sustainable growth. The company's growth path has consistently been guided by a conscientious consideration of the impact on stakeholders, informed by core

principles such as entrepreneurship, innovation, and quality. These principles serve as the bedrock for Ascendum's endeavours, fostering the creation and equitable distribution of value among customers, suppliers, partners, and the broader community.

## CORPORATE SOCIAL RESPONSIBILITY PILLAR

At Ascendum, social responsibility is at the core of our values and long-term vision. As a multinational company with strong family roots, we are committed to creating a positive impact on society, the environment, and the communities where we operate. Our approach goes beyond business success — we prioritize sustainable practices, ethical governance, and initiatives that foster social well-being.

By integrating social responsibility into our corporate strategy, we ensure that our operations contribute to a better future, supporting education, environmental sustainability, diversity, and inclusion. We believe that responsible business practices drive not only economic growth but also meaningful change, reinforcing our commitment to being a trusted partner in building a more sustainable and inclusive world.

## ENVIRONMENT, QUALITY AND SAFETY PILLAR

At Ascendum, we believe that a responsible business is one that protects its people, preserves the environment, and upholds the highest standards of quality and safety. Our approach goes beyond compliance. We actively cultivate a culture where sustainability, well-being, and operational excellence are at the core of everything we do. The safety and well-being of our employees are fundamental to our success. We are committed to fostering a work environment where our employees' physical and mental health are prioritized, continuously enhancing workplace safety standards, and implementing proactive measures to prevent accidents and promote well-being.

Sustainability is a guiding principle in our operations. We are dedicated to minimizing our environmental footprint by optimizing energy consumption, reducing waste, and promoting resource conservation. Our focus is not just on meeting sustainability goals but on setting new benchmarks for responsible business practices in our industry. By integrating these principles into our daily operations, we reaffirm our commitment to creating a safer, more sustainable, and ethically responsible future, ensuring that our actions positively impact on our people, communities, and the world around us.

Each of our operations actively implements initiatives that embody Ascendum's commitment to sustainability. These efforts serve as the living proof of our dedication to creating a positive impact in our community. From supporting associations, contributing to increase education and social integration, reducing environmental footprints, enhancing employee

well-being and fostering strong governance practices, each geography takes action to address local needs and challenges. The initiatives outlined below showcase how Ascendum is driving meaningful change, ensuring that sustainability is not just a goal but a tangible part of our daily operations.

## CORPORATE INITIATIVES

Our Corporate Center has continued to drive forward its commitment to sustainability, community integration, and social responsibility. Our initiatives have focused on promoting sustainable practices, supporting associations and NGOs dedicated to social integration, and tackling school dropout rates, while also championing amateur sports. Here are some highlights of the initiatives led by the Corporate Center:

— **Ascendum & Volvo CE - Driving Sustainability in Motorsports:** Ascendum, in partnership with Volvo CE, has made a significant impact on promoting sustainability in motorsports through the World Rallycross Championship. This initiative highlights the vital role construction equipment plays in advancing sustainable solutions, especially in the realm of electric mobility. As part of our ongoing sponsorship, we continue to support the CE Dealer Team's participation in the championship, showcasing the potential of electric mobility solutions in the industry. Through this collaboration, we are raising awareness and inspiring action toward a more sustainable future in both the construction and motorsports sectors.



— **Sponsorship of Grupo Desportivo Direito (GDD):** Ascendum is proud to sponsor GDD, Portugal's largest amateur sports club and a non-profit organization of public utility. GDD plays a vital role in promoting amateur rugby while addressing important social issues, including school dropout rates. Through its sports programs, GDD offers young people a constructive outlet, encouraging community integration, social cohesion, and valuable life skills— ultimately fostering a sense of belonging and teamwork.

— **Ascendum's Partnership with EPIS (Entrepreneurs for Social Inclusion):** Ascendum's involvement with EPIS goes beyond participation— we remain a founding member and strong advocate of the organization. Together, we work to tackle student dropout rates in Portugal by providing financial support, mentorship, and opportunities for students facing socio-economic challenges. These efforts aim to keep students in school and guide them toward academic success and future opportunities.



## PORTUGAL INITIATIVES

In Portugal, Ascendum continues to drive a range of initiatives aimed at creating a positive social impact, with a particular focus on education, employment, and employee well-being. These initiatives are designed to support local communities, foster social inclusion, and contribute to sustainable development. By strengthening educational partnerships, offering professional development opportunities, and promoting employee engagement, Ascendum strives to create value not only for its employees but for society as a whole. The following initiatives highlight the commitment to these goals:

- **Business Unit Visits for Students:** Ascendum organized visits to our Leiria and Lisbon business units, offering students insights into professional life and career development. These visits, designed to inform career choices, were primarily for undergraduate students studying mechanical and automotive engineering at ISEL and IPL, involving around 10 students.



- **Strengthening Educational Partnerships:** Ascendum continued to reinforce strategic partnerships with technical-professional schools and polytechnic institutions, including ATEC in the northern region, ETAP, Escola Profissional do Juncal, and Escola Profissional Avelar Brotero in the central region, and DUAL and CENFIM in the south. Ascendum also strengthened the collaboration with the Polytechnic Institute of Beja, Polytechnic Institute of Leiria (IPL/ESTG), and the Higher Institute of Engineering of Lisbon, welcoming students for work placements integrated into their academic curricula, providing valuable professional experience in diverse sectors.

- **International Internship Program:** Through a three-year partnership under the Erasmus+ program, Ascendum welcomed two students from Escuela Profesional Profesor Raúl Vázquez in Madrid, Spain, to our technical service team in Leiria for a two-and-a-half-month internship. This collaboration will continue in the following year, providing students with practical experience abroad.
- **Expanding Internship Opportunities:** Ascendum also offered internships to students from non-technical fields during the summer break. These internships aimed to expand their technical experience while also providing them with exposure to organizational management.

- **Vocational Training Programs with EPIS Association:** In partnership with EPIS (Entrepreneurs for Social Inclusion), Ascendum launched two training programs for high school students, especially those pursuing vocational tracks. The first program focused on CV writing, interview techniques, and workplace competencies, while the second provided hands-on experience in the automotive and mechanical maintenance sectors, delivered by instructors from our Service School.

- **Carbon Reduction:** Ascendum has launched a sustainability initiative focused on achieving carbon neutrality by implementing solar panels in key facilities, transitioning service vehicles to electric and hybrid models, and enhancing energy efficiency through LED lighting upgrades. The Faro branch's solar panels have reduced 4.5 tons of CO<sub>2</sub>, equivalent to planting 7.5 trees, while the Leiria branch successfully reached 100% energy production after completing the necessary electrical system upgrades.



- **Employee Engagement and Well-Being Initiatives:** Ascendum launched various internal initiatives to celebrate key commemorative days, such as International Women's Day, World Quality Day, National Work Safety and Prevention Day, and World Mental Health Day. These initiatives included sharing informational content on the MY RH page of the INASCENDUM portal and providing practical tips for improving mental well-being at work.

- **Mental Health and Wellness Survey:** To further support employee well-being, Ascendum launched an internal Wellness survey to gather feedback on the most relevant services and solutions for employees. The survey identified three priority areas for intervention, and based on the results, a new service was added to the health insurance plan, offering access to online consultations with psychologists and psychiatrists for employees and their registered family members.

## SPAIN INITIATIVES

Ascendum strengthened its commitment to social responsibility through initiatives aimed at supporting local communities, enhancing emergency response efforts, and addressing food insecurity. Our focus on collaboration, support, and giving back to society has continued to create meaningful impacts across Spain. Below are some key highlights from this year:

- **Support for Emergency Response Efforts:** Ascendum has been directly involved in supporting emergency response operations. This year, we donated three Volvo wheel loaders – the L45, L70, and L90 models – to assist in disaster relief efforts. In addition to the equipment donation, we sent two of our dedicated coworkers to the field, where they worked alongside the Army and rescue brigades to help with rescue and cleaning operations. This contribution demonstrates our commitment to using our resources to support urgent humanitarian needs.

- **Workplace Equality and Compliance:** Ascendum Implemented an Equality Plan and a Sexual Harassment Prevention and Non-Discrimination Protocol to foster a respectful work environment; established a Whistleblower Channel for anonymous reporting of ethical concerns or misconduct; Ensured compliance with data protection laws through the Annual General Data

Protection Regulation (GDPR) Plan, supported by external DPO Conversia; Promoted social inclusion through the General Disability Law (LGD) by partnering with ESCID and Fundación Juan XXIII to support employment opportunities for individuals with disabilities.

- In line with our ongoing efforts to support those in need, **Ascendum organized the "Operación KILO" campaign**, aimed at collecting as much food and essential products as possible for communities in need. Through this initiative, we were able to collect a total of 420 kilograms of food and essential products, which were then sent to the Banco de Alimentos in Valencia. This campaign reflects our dedication to helping address food insecurity and supporting vulnerable populations.





- **Reduce carbon footprint:** Across all branches, photoelectric solar panels have been installed to harness renewable energy, while charging points for electric vehicles support the transition to electric mobility. Additionally, new branches have integrated water purification systems to enhance water efficiency, and comprehensive environmental waste management practices have been established across all facilities. To further optimize energy

consumption, LED lighting has been installed in all locations, reinforcing our dedication to energy efficiency and sustainable operations.

- To ensure employees are well-prepared for emergencies and accident prevention, **additional safety training programs and drills were implemented across all branches.** Ascendum invested in upgraded safety equipment, further enhancing employee protection and reinforcing the company's commitment to maintaining the highest safety standards. Through these initiatives, Ascendum continues to prioritize the well-being of its people, fostering a culture of safety and prevention across all operations.
- In line with our commitment to operational excellence, **Ascendum has successfully renewed its ISO 9001:2015 Quality Certification,** reinforcing our dedication to maintaining high standards in all aspects of our business.

## UNITED STATES OF AMERICA INITIATIVES

Our operations in the United States in 2024 were focused on supporting NGOs dedicated to social inclusion, disaster relief, education, and environmental sustainability. Below are some of our key initiatives:

- **Our company supported Dream on 3 through a Hoopaugh Grading Clay Shoot and a golf outing at Cramer Mountain,** both raising funds to benefit Dream on 3's mission of fulfilling personalized sports dreams for children with disabilities or life-altering conditions.
- In response to Hurricane Helene, **Ascendum team volunteered with Samaritan's Purse in Watauga County to assist with mudslide damage,** distributed food across North Carolina, and helped provide winter clothing and foster care gifts to those affected.
- **As part of our support for local communities, Ascendum sponsored Mills River Day,** a large-scale event focused on agriculture, education, and natural resources, bringing together local citizens and businesses.



- **Our employees participated in "Professionals in the Park,"** volunteering multiple times throughout the year to assist Henderson County Schools by setting up equipment and leading hands-on demonstrations for elementary students.
- **Ascendum contributed to the educational experience of local children** by participating in the Touch-a-Truck event in Greensboro, where children had the opportunity to learn about various vehicles and machinery.

- **Through our involvement in the Blythe Construction Golf Outing,** Ascendum helped raise funds to support Druid Hills Elementary School, investing in the future of local education.
- **We supported the Parton Lumber Log a Load for Kids initiative,** helping raise funds for children's programs focused on improving their well-being and educational opportunities.
- **The USA team participated in several charity golf events,** including the Fred Smith Delivering Hope Golf Benefit and the Branch Gives Golf Tournament, raising funds for health-related causes and contributing to local healthcare programs.
- **Ascendum joined the American Heart Association Charlotte Heart Walk** to raise awareness for cardiovascular health and supported the Breakthrough T1D Walk to fund research for Type 1 diabetes.



- In line with the holiday support efforts, **Ascendum volunteered for Operation Christmas Child through Mercy Church,** assisted Manna Food Bank in sorting supplies for hurricane victims, and donated shoes and socks to the homeless in Charlotte and Concord through Kicks for Christmas.
- **Ascendum has focused on enhancing sustainability within its operations.** The company has successfully maintained a record of zero environmental spills or incidents, demonstrating a strong commitment to environmental safety. Additionally, the integration of fuel-efficient service vehicles has helped reduce fuel consumption and emissions, reinforcing our dedication to sustainable and responsible business practices.
- **Strengthen environmental safety compliance and improve fleet safety performance:** Maintaining a flawless track record, Ascendum reported zero environmental spills or citations, reinforcing its commitment to environmental safety. In fleet operations, the company achieved a 37% reduction in "at-fault" driving accidents while covering 2.2 million miles. With a benchmark collision rate of 2.26 per million miles - nearly 60% below the North American industry average - Ascendum ranked in the top 30% of companies reporting similar data. Driver safety and performance also saw marked improvements, with 65% of commercial drivers rated in the excellent range, an 11% increase from the beginning of the year. These advancements were further supported by the implementation of GPS tracking to monitor and enhance driving behaviour in real time.

## TÜRKİYE INITIATIVES

Our operations in Türkiye in 2024 focused on supporting the community, fostering innovation, and promoting environmental sustainability. Below are a few examples of our initiatives:

- **On International Women's Day, instead of individual gifts, Ascendum made a donation to Darüşşafaka Society** to support equal educational opportunities for girls, empowering them to pursue education and contribute to gender equality.



- In collaboration with LÖSEV, **Ascendum organized the “New Year Wish Tree Project,”** fulfilling the heartfelt wishes of 20 children with leukemia by collecting gifts and handwritten letters from employees, which were delivered to the children to bring joy during the holidays.
- **We continued our partnership with TEMA,** a Turkish organization dedicated to combating soil erosion and promoting reforestation. Ascendum funded the planting of trees for every machine sold and for every employee’s birthday, providing certificates to customers to raise awareness about environmental issues such as deforestation and climate change.



- **Ascendum sponsored the ROBISTIM Team from BILSEM in the FIRST Tech Challenge Türkiye,** showcasing our commitment to supporting young talent in technology and innovation. We also hosted the team at our headquarters, where we witnessed their impressive robotic coding projects.
- **Ascendum has prioritized quality compliance as a key environmental initiative.** By adhering to ISO 9001:2015 and ISO 10002 standards, Ascendum ensures operational efficiency, enhances customer satisfaction, and upholds sustainable business practices, reinforcing our dedication to environmental responsibility and continuous improvement.

- For the second consecutive year, **we partnered with AXA Kerally to provide on-site health check-ups for employees,** promoting early disease detection and reinforcing our commitment to workplace well-being. We invested significantly in training, reaching over 90% of employees with more than 14,000 hours of development programs focused on technical and soft skills. This investment has driven productivity, career growth, and continuous learning, ensuring long-term organizational excellence.
- **Quality Compliance:** Adherence to ISO 9001:2015 and ISO 10002 standards, ensuring operational efficiency, customer satisfaction, and sustainable business practices.

- **In celebration of Día de los Muertos, we organized a Calaveritas competition,** where employees showcased cultural creativity through elaborate costumes and poetry, strengthening teamwork and reinforcing our organizational identity.



## CENTRAL EUROPE GROUP INITIATIVES

Our Central Europe operations continued to support organizations that promote children’s well-being, education, and social inclusion. Some examples of initiatives are:

- **In Austria, Ascendum Baumaschinen Österreich GmbH reinforced its commitment to child protection** by donating 5,000 euros to the Salzburg Child Protection Center. This organization provides essential support to children affected by abuse and violence, offering counselling, therapy, and prevention programs to ensure their well-being and recovery. Additionally, during the farewell party for the former CEO, employees organized a charity fundraiser instead of a farewell gift. The event supported Home from Home, a South African organization helping children in need. A historic roller was auctioned for 2,700 euros, and the total proceeds were donated to the charity.



- **In Slovakia, Ascendum Stavebné stroje Slovensko s.r.o. supported Kultúra so srdcom,** an event dedicated to children with disabilities from Súkromná základná škola. By contributing to this initiative, the company reaffirmed its belief in investing in children’s future and fostering positive change.
- **In Czechia, Ascendum provided financial support to the Krtek Children’s Oncology Foundation, a long-standing charity partner.** This foundation funds research into personalized medicine for pediatric cancer patients and supports training, hospital room transformations, and home care programs. Ascendum’s contribution helps provide access to critical medical treatments, enhancing the well-being and recovery of children facing serious health challenges.



## MEXICO INITIATIVES

Our operations in Mexico in 2024 focused on fostering a strong organizational culture, investing in employee development, and promoting well-being. Below are a few examples of our initiatives:

- **We successfully completed the Great Place to Work (GPTW) 2024 survey,** achieving 100% employee participation and a high trust index score. The results highlighted strengths in credibility, respect, pride, camaraderie, and impartiality, reaffirming our commitment to creating an engaging and supportive work environment.
- **We continued expanding Universidad Ascendum,** an internal development program for university students, welcoming a new cohort in Tultitlán and launching the initiative in Veracruz. This program provides hands-on training and learning experiences to develop future professionals in key operational areas.



# 07. RISKS AND UNCERTAINTIES

Throughout its operations, the Group faces several risks, including market risks (such as exchange rate, interest rate, and price fluctuations), credit risk, and liquidity risk. To address these, the Group has implemented a comprehensive risk management strategy that takes into account the volatility of financial markets. This strategy aims to mitigate any negative impacts these risks may have on the Group's financial performance, considering their long-term business outlook.

Risk management within the Group primarily falls under the oversight of the finance department,

## 7.1 LIQUIDITY RISK

Liquidity risk is defined as the risk of inability to settle or meet obligations under the established terms and at a reasonable price.

The existence of liquidity in the Group's companies requires for performance parameters to be set in the management function of that liquidity, in order to maximize return and minimize opportunity costs related to holding this liquidity in a safe and efficient manner.

The Group's liquidity risk management aims to ensure:

- (I) Liquidity, to ensure the most efficient continued access to sufficient funds to meet current payments on their due dates as well as possible requests for funds by the deadlines set, even if these are not planned for.
- (II) Security, to minimize the likelihood of default in repayment of any investment of funds; and
- (III) Financial efficiency, to ensure that Companies maximize the value/minimize the opportunity cost of holding excess liquidity in the short term.

The strategy adopted by the Group for liquidity risk management is based on the following factors, among others:

adhering to guidelines established by the Group's Board of Directors. The Board has defined the essential principles for managing overall risk and has also implemented policies that specifically address areas like interest rate risk and credit risk.

Financial risk is the risk of potential future change in one or more in variables such as interest rates, financial instrument prices, commodity prices, exchange rates, price indices or rates, credit ratings or credit indices or any other specified variable, provided that, in the case of a non-financial variable, the variable is not a specific part of the contract.

- (I) Financial planning and integrated financial management of the Group, based on the cash flow budgets of the various companies.
- (II) Diversification of funding sources and suitability of the maturity of financial commitments in line with the cash flow generation.
- (III) Suitability of the maturity of financial commitments concerning investments in non-current assets, in line with their cash flow generation.
- (IV) Contracting short-term lines of credit to address occasional cash need peaks.

Any and all surplus liquidity is applied so as to best serve the Group's liquidity and profitability objectives, either in short-term financial investments or by repaying short-term debt, in accordance with reasonable economic and financial criteria.

As of 31<sup>st</sup> December 2024, and 2023, the Group had a net debt of 26.5 million euros and 2.8 million euros, respectively, divided between current and non-current loans and cash equivalents entered into/ invested with several institutions. The Group has lines of credit in the amount of 758 million euros.

## 7.2 CREDIT RISK

Credit risk is the possibility that the counterparty will fail to fulfil its contractual obligations, leading to losses for the Group.

The Group's exposure to credit risk is mainly related to accounts receivable arising from operations.

Managing this risk aims to ensure actual debt recovery within the set terms, without affecting the Group's financial health. This risk is continuously monitored, and the aim of its management is to: (i) limit credit granted to customers, considering the average payment periods, homogeneous customer groups and individually by customer; (ii) monitor the evolution of the amount of credit provided; (iii) regularly carry out impairment analyses of amounts receivable. The Group secures credit guarantees, whenever a customer's financial position might suggest it is advisable.

The Group also uses credit rating agencies and has specific departments for credit control, collection,

and management of legal proceedings, which all work towards mitigating that risk.

Adjustments to accounts receivable are calculated by taking into consideration: (a) the customer's risk profile; (b) the average collection period; (c) the customer's financial position. The movements of these adjustments for the years ended 31<sup>st</sup> December 2024 and 2023 are disclosed in Note 13.

On 31<sup>st</sup> December 2024 and 2023, the Group considered that there was no need for additional impairment losses beyond the amounts recorded on those dates and outlined, in short, in Note 13.

The amount related to customers and other accounts receivable recorded in the financial statements, presented net of impairment losses, represents the Group's maximum credit risk exposure.

## 7.3 CAPITAL RISK

Ascendum' main objective is to maintain the capacity to ensure the continuity of operations, providing adequate returns to shareholders and the corresponding benefits to the Group's other stakeholders. In order to make this objective achievable, it is fundamental to carefully manage the capital employed in the business, establishing an optimal capital structure and ensuring the necessary reduction of its cost. With the purpose of maintaining or adjusting the capital structure considered adequate, the Board of Directors can propose to the Shareholders' General Meeting the measures it considers necessary. Simultaneously, Ascendum seeks to maintain a level of equity capital that is adequate to the characteristics of the core business, preserving a vision of continuity and expansion, guaranteeing shareholders a return on equity that is aligned with their expectations.

## 7.4 EXCHANGE RATE RISK

Exchange rate risk reflects the possibility of recording losses or gains as a result of changes in exchange rates between currencies other than the functional currency.

Ascendum's exposure to exchange rate risk results from (i) the existence of subsidiaries located in countries where the functional currency is not the Euro (namely the USA, Mexico, Hungary, Czechia, and Romania), (ii) transactions carried out between these subsidiaries and other Ascendum companies, and (iii) the financial/operational transactions carried out in a currency other than the local/functional currency (bank loans, trade payables, trade receivables), leading to foreign

exchange gains/losses due to the variation of this credit/debit and payment/receipt contraction.

Therefore, the Group's exposure to exchange risk results from the fact that, on one hand, the preparation of the Group's consolidated financial statements requires the translation of the financial statements of the subsidiaries into euros and, on the other hand, due the existence of transactions/ financing in currencies other than local/functional currencies (local financial statements).

The following table presents the closing exchange rates for the currencies in which the Group directly operates:

HISTORICAL EXCHANGE RATES EUR/CURRENCY	2019	2020	2021	2022	2023	2024
USD	1.123	1.227	1.133	1.067	1.105	1.039
TRY	6.684	9.113	15.234	19.965	32.653	36.737
MXN	21.220	24.416	23.144	20.856	18.723	21.550
CZK	25.408	26.242	24.858	24.116	24.724	25.185
HUF	330.53	363.89	369.19	400.87	382.80	411.35
RON	4.783	4.868	4.949	4.950	4.976	4.974

Source: Banco de Portugal

Fluctuations in the exchange rates of these countries' currencies against the Euro will impact the conversion of results attributed to the Group, thus affecting the Group's financial outcomes and position.

In this context, and due to the uncertainty regarding the evolution of the price of the US Dollar, Czech Koruna, Hungarian Forint and Romanian Leu against the Euro in the coming years, the exchange rate risk management policy followed by the Group will aim to reduce, as much as possible, the sensitivity of its results to currency fluctuations through natural currency hedging policies.

As mentioned in Note 4.1.b), the assets and liabilities of the financial statements of foreign entities are translated into Euros using the exchange rates prevailing on the date of the statement of financial position. The profit and loss in the income statement is translated into Euros using the average exchange rate for the year. Resulting exchange rate differences are recorded as equity.

The assets and liabilities included in the Consolidated Statement of Financial Position, arising from conversion of Financial Statements in currencies other than the Euro, are summarized as follows:

	ASSETS				LIABILITIES			
	DEC/24	%	DEC/23	%	DEC/24	%	DEC/23	%
US Dollar (USD)	358,569,887	36%	249,316,883	29%	314,767,015	50%	203,047,696	38%
New Romanian Leu (RON)	4,731,586	0%	6,418,732	1%	1,614,676	0%	1,313,383	0%
Moroccan Dirham (MAD)	1	0%	(22,193)	0%	-	0%	-	0%
Hungarian Forint (HUF)	7,218,840	1%	7,022,648	1%	6,985,275	1%	5,809,490	1%
Czech Koruna (CZK)	11,218,621	1%	11,209,225	1%	5,941,434	1%	7,998,019	1%
Sub-Total	381,738,934	38%	273,945,294	32%	329,308,399	52%	218,168,587	41%
Total - Consolidated Balance Sheet - IFRS	996,493,112	100%	859,844,360	100%	632,531,813	100%	537,003,312	100%

Considering the impact that foreign subsidiaries, with a functional currency different from Euro, have in consolidated financial statements, a test of sensitivity to exchange rate variability was conducted, assuming a variation of +2% and -2%, to all currencies other than the Euro, with the results below:

	VAR. EFFECT +2%	VAR. EFFECT -2%
Assets	(10,090,857)	10,090,857
Profit for the year	(241,327)	241,327
Equity	(3,180,787)	3,180,787
Liabilities	(6,910,070)	6,910,070

## 7.5 PRICE RISK

Price risk reflects the degree of exposure of a Group to price changes in highly competitive markets, for goods which include its inventories, along with other assets and financial instruments that the Group holds, with the intention of future sale.

The Group's price risk management of goods in stock is mainly monitored by the sales departments of each company, based on policies approved by Ascendum's Board of Directors. Accordingly, the Board of Directors issues guidelines for anticipating trends in the prices of traded goods and to best adapt the purchasing and inventories management policy to circumstances.

Ascendum's Board of Directors believes that the risk associated with the price of goods in stock is under control to a reasonable extent.

On the other hand, the relationships that the various Group companies have with their main suppliers are established in contracts and duly formalized protocols, so the risk of commodity price, or credit is reasonably controlled and monitored by the Board of Directors of the Group, thus guaranteeing the normal continuity of the operations and development of the various activities and business.

## 7.6 INTEREST RATE RISK

Interest rate risk reflects the possibility of fluctuations in the amount of future financial expenses on loans taken out, due to the evolution of the market interest rate level, which could adversely affect the Group's results.

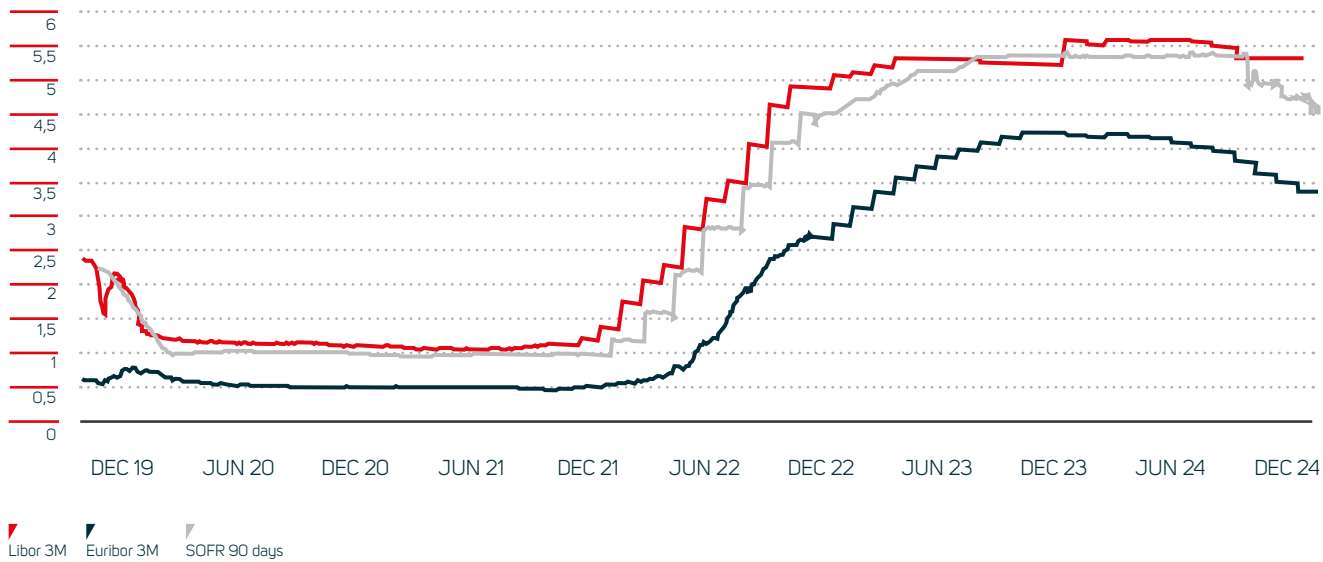
The Group's indebtedness is mainly related to variable interest rates, which exposes the cost of the debt to interest rate volatility. The impact of this volatility on the Group's results or equity is not significant due to the effect of the following factors: (i) a possible correlation between the level of market interest rates and economic growth, which has a positive effect on other lines of the consolidated (and operational) results of

the Group, thereby partially offsetting the increased financial costs (natural hedge); and (ii) the existence of liquidity or cash equivalents, which are also remunerated at variable rates.

Ascendum's Board of Directors approves the terms and conditions of financing by analysing the structure of the debt, its inherent risks, and the different market options available. These include the type of interest rate (fixed/variable) and, by continuously monitoring conditions and alternatives in the market, it is responsible for any decisions to enter into occasional derivative financial instruments to hedge interest rate risk exposure.

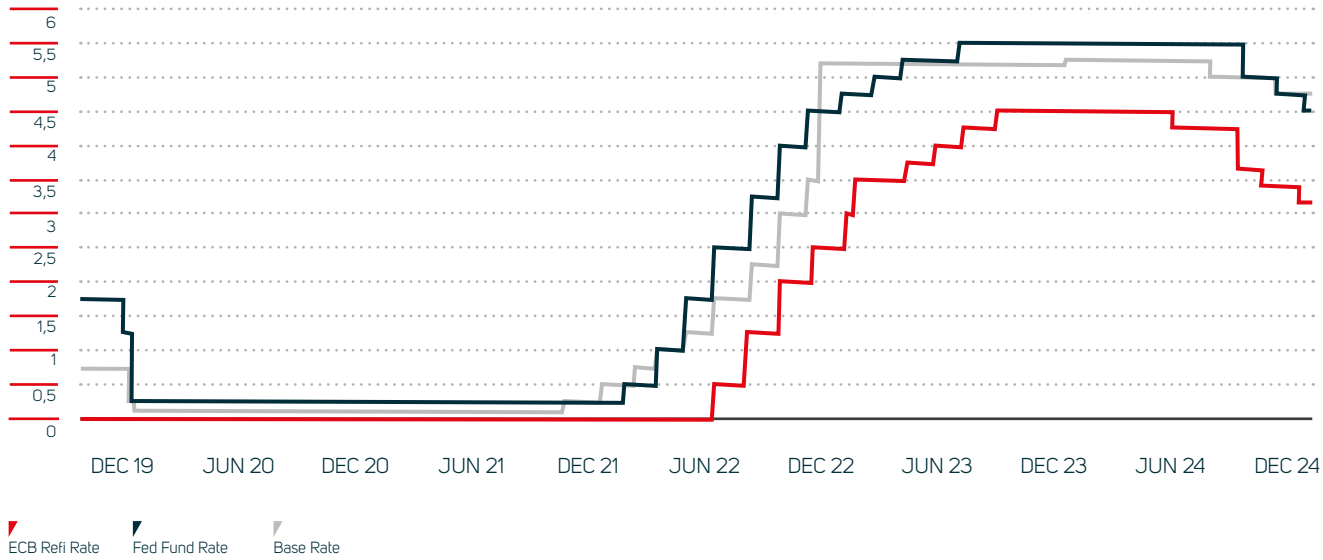


EVOLUTION OF LIBOR 3M, SOFR 90 DAYS AND EURIBOR 3M INTEREST RATES  
PERCENTAGE POINTS



Source: Bloomberg.

EVOLUTION OF REFERENCE INTEREST RATE  
PERCENTAGE POINTS



ECB Refi Rate Fed Fund Rate Base Rate

INTEREST RATE RISK SENSITIVITY ANALYSIS

The interest rate risk sensitivity analysis described below was calculated based on exposure to interest rates for financial instruments existing on the date of the statement of financial position. For liabilities with variable rates, the following assumptions were made:

- (I) The actual interest rate is higher/lower than the interest rate borne, by 1 percentage point;
- (II) The basis for the calculation was the average indebtedness of the Group in that financial year;
- (III) Maintenance of traded spreads.

Sensitivity analyses assume the manipulation of a single variable while all others remain constant. This assumption is unlikely to hold true and there may be related changes in some of the assumptions.

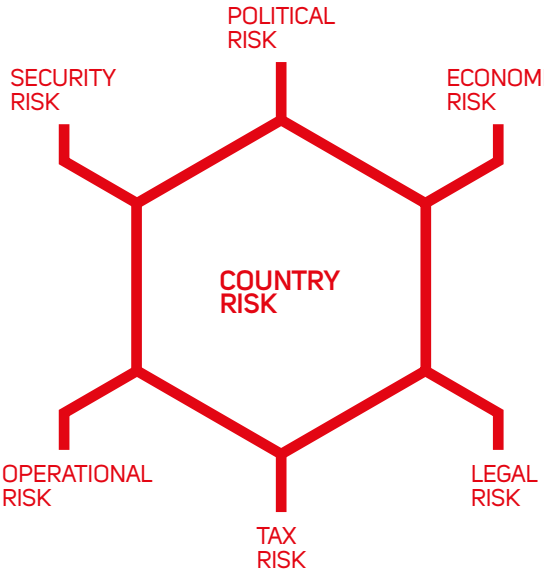
The Group’s sensitivity to changes in the interest rates on the financial instruments can be summarized as follows (increases/(decreases)):

	VARIATION	DEC-24 P&L	DEC-23 P&L
Bank loans	1 p.p	2,146,961	1,476,264
Bank loans	(1 p.p)	(2,146,961)	(1,476,264)

7.7 COUNTRY RISK

Country risk is an economic and financial concept concerning the possibility that changes in the business environment of a given country may adversely impact the results or value of the assets of foreign companies established in that country, as well as on the profits, dividends, or royalties that they expect to obtain from the investments made therein.

The concept of country risk encompasses several risk categories that can be associated with a country, namely:



It is in this context, and regarding the assessment of country risk, that risk rating agencies, including Moody’s, Standard & Poor’s, and Fitch Ratings, operate. Their main activity involves assigning classifications or ratings to the countries under analysis to indicate the security offered by the government and companies to foreign investors who invest their funds in debt securities of those countries.

The country risk management policy followed by the Group aims to reduce, as much as possible, its exposure to countries whose risk is deemed to be high, by always carrying out a careful and thorough analysis of all the markets in which it intends to establish operations, prior to any investment decision.

As of December 31, 2024, the ratings for the countries where the Group operates directly (Portugal, Spain, USA, Türkiye, Mexico, Austria, Czechia, Hungary, Romania, Slovakia, and Croatia) were as follows:

RATINGS AS OF 31/12/2024			
COUNTRY	MOODY'S	STANDARD & POOR'S	FITCH
Portugal	A3	A- <sup>(1)</sup>	A- <sup>(5)</sup>
Spain	Baa1	A	A-
USA	Aaa	AA+	AA+
Türkiye	B1 <sup>(3)</sup>	BB-	BB- <sup>(6)</sup>
Mexico	Baa2	BBB	BBB-
Austria	Aa1	AA+	AA+
Czechia	Aa3	AA-	AA-
Hungary	Baa2	BBB-	BBB
Romania	Baa3	BBB-	BBB-
Slovakia	A2	A+	A-
Croatia	A3 <sup>(4)</sup>	A- <sup>(2)</sup>	A- <sup>(5)</sup>
Source: Bloomberg			
Investment grade/Non investment grade			
<sup>(1)</sup> Upgrade from BBB+ on the 1 <sup>st</sup> March 2024;			
<sup>(2)</sup> Upgrade from BBB+ on the 13 <sup>th</sup> September 2024;			
<sup>(3)</sup> Upgrade from B3 on the 19 <sup>th</sup> July 2024.			
<sup>(4)</sup> Upgrade from Baa2 on the 7 <sup>th</sup> November 2024.			
<sup>(5)</sup> Upgrade from BBB+ on the 20 <sup>th</sup> September 2024.			
<sup>(6)</sup> Upgrade from B on the 6 <sup>th</sup> September 2024.			

RATING SCALE			
MOODY'S	STANDARD & POOR'S	FITCH	GRADE
Aaa	AAA	AAA	Investment grade
Aa1	AA+	AA+	
Aa2	AA	AA	
Aa3	AA-	AA-	
A1	A+	A+	
A2	A	A	
A3	A-	A-	
Baa1	BBB+	BBB+	
Baa2	BBB	BBB	
Baa3	BBB-	BBB-	
Ba1	BB+	BB+	Non investment grade
B1	B+	B+	
B2	B	B	
B3	B-	B-	
Caa1	CCC+	CCC	
Caa2	CCC	DDD	
Caa3	CCC-	DD	
Ca	CC	D	
-	D	-	

Source: Bloomberg

## 08. FUTURE PERSPECTIVES

As Ascendum moves into 2025, the global construction equipment market faces a mixed landscape of opportunities and challenges. While economic

growth is expected to remain stable, regional variations in demand, shifting investment patterns, and evolving regulatory environments will shape the year ahead.

### MARKET TRENDS AND DEMAND DRIVERS

- › **Sustained Infrastructure Investments:** Governments worldwide continue to prioritize infrastructure development, particularly in emerging markets. Large-scale projects in transportation, energy, and urban development will drive demand for heavy machinery.
- › **Energy Transition and Sustainability:** The push for greener construction practices is accelerating, with growing demand for low-emission and electric construction equipment. Regulatory incentives and corporate ESG commitments will further fuel this transition.
- › **Technological Advancements:** Digitalization, automation, and AI-driven fleet management solutions will enhance operational efficiency, creating new opportunities for both manufacturers and retailers. Connectivity and telematics adoption will play a crucial role in optimizing equipment utilization.
- › **Growing competition** with the arrival of new players.

### CHALLENGES AND RISK FACTORS

- › **Challenging geopolitical context** with growing pressure on multilateralism.
- › **Economic and Financial Uncertainty:** While global growth is projected to be steady, interest rate policies and debt sustainability concerns may impact investment levels, particularly in highly leveraged markets.
- › **Supply Chain and Cost Pressures:** Although supply chain disruptions have eased, fluctuations in raw material costs and geopolitical uncertainties may still pose risks to production and logistics.
- › **Labor Shortages and Skills Gaps:** The construction sector continues to face challenges in recruiting skilled operators and technicians, emphasizing the need for training programs and automation solutions.

### STRATEGIC PRIORITIES FOR 2025

- › **Expanding Digital and Service Offerings:** Strengthening aftermarket services, rental solutions, and data-driven insights will provide a customer-centric approach enhancing customer value.
- › **Innovation:** Investing in digital solutions will reinforce our leadership in an evolving industry.

Despite uncertainties, 2025 presents significant opportunities for growth and transformation. By leveraging our global presence, customer-centric approach, and commitment to innovation, Ascendum is well-positioned to navigate market challenges and reinforce our leadership in the construction equipment sector.

No facts that affect the released financial information have occurred since the reference date of the results up until the release of this report.

## 09. DATE OF ANNUAL REPORT

3<sup>rd</sup> March 2025

THE BOARD OF DIRECTORS  
Afonso Martins, Angela Lança de Morais, Ernesto S. Vieira, João Mieiro (CEO), José Jensen L. Faria, Nuno Colaço, Paulo Mieiro, Pedro Arêde, Pedro Mieiro, Rui Miranda and Tomás Jervell (Chairman)



02

# FINANCIAL STATEMENTS

TAKE A MOMENT TO KNOW MORE ABOUT  
*our Financial Performance*



CONSOLIDATED STATEMENT OF FINANCIAL  
POSITION AT 31<sup>ST</sup> DECEMBER, 2024 AND 2023

AMOUNTS EXPRESSED IN EUROS

	NOTES	2024	2023
ASSETS			
Non current Assets			
Property, plant and equipment	7, 37	207,869,388	183,271,564
Investment properties	8	1,909,026	1,899,870
Goodwill	9	48,011,869	24,464,912
Intangible assets	6	20,855,625	17,224,423
Investments accounted for using the equity method	10	222,151	14,186,023
Other accounts receivable	14	15,929	230,215
Other financial assets	10	56,505	80,371
Deferred tax assets	16	10,235,355	8,959,631
		289,175,847	250,317,009
Current Assets			
Inventories	11, 37	313,367,732	279,190,638
Trade and other receivables	13, 37	176,230,641	149,968,324
Prepayments to suppliers	14	2,606,604	-
Income tax	24	17,513,357	11,904,311
State and other public entities	24	17,659,437	10,578,752
Other Accounts receivables	14, 37	10,153,612	8,262,584
Deferrals	15	4,856,101	4,790,829
Other financial assets	10	3,000,000	3,000,000
Cash and cash equivalents	17	161,929,781	141,831,913
		707,317,265	609,527,351
Total Assets		996,493,112	859,844,360
EQUITY AND LIABILITIES			
Equity			
Share capital	18	15,000,000	15,000,000
Legal reserves	19	3,000,000	3,000,000
Revaluation reserves	19	5,150,959	5,122,486
Retained earnings	19	70,248,358	56,625,758
Other reserves	19	186,055,186	141,614,629
Profit for the year	19	84,381,612	101,351,981
		363,836,116	322,714,854
Non-controlling interests	20	125,183	126,194
Total Equity	19	363,961,298	322,841,048
LIABILITIES			
Non current liabilities			
Provisions	26, 37	13,262,219	13,296,457
Borrowings	21, 37	132,707,762	86,690,340
Deferred tax liabilities	16, 37	26,174,689	21,591,515
Other liabilities	23, 37	102,648,224	53,790,872
		274,792,893	175,369,184
Current liabilities			
Provisions	26, 37		1,003,042
Trade and other payables	22, 37	192,357,871	193,528,483
Prepayments from customers	13	5,242,926	12,407,229
Income tax	24	12,829,749	15,775,247
State and other public entities	24	15,681,228	14,584,837
Borrowings	21, 37	58,707,156	60,936,078
Other liabilities	23, 37	48,433,572	40,391,109
Deferrals	25	24,486,417	23,008,102
		357,738,920	361,634,128
Total Liabilities		632,531,813	537,003,312
Total Equity and Liabilities		996,493,112	859,844,360

CERTIFIED ACCOUNTANT  
Luís Vicente

THE BOARD OF DIRECTORS  
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CONSOLIDATED STATEMENT OF INCOME  
AT DECEMBER 31, 2024 AND 2023

AMOUNTS EXPRESSED IN EUROS

INCOME AND EXPENSES	NOTES	2024	2023
Sales and services rendered	31, 37	1,260,128,450	1,300,898,301
Changes in inventories of production	11, 37	(297,361)	553,597
Works for the entity		3,054,013	3,451,549
Cost of sales	11, 37	(924,027,155)	(960,220,039)
Gross Profit		338,857,947	344,683,408
External supplies and services	37, 33	(66,112,618)	(58,666,730)
Personnel expenses	33, 37	(118,381,529)	(107,765,887)
Inventories impairments (losses/reversals)	25, 31	89,583	1,165,792
Accounts receivable impairments (losses/reversals)	26, 37, 12	(186,416)	403,875
Provisions (increase/decrease)	26, 37	210,289	(2,134,942)
Impairment of non depreciable/amortizable investments (losses/reversals)	10,2, 37	1,670	1,915
Fair value (increase/decrease)	10,2, 37	(2,291)	-
Government grants	27, 37	280,748	633,574
Gains/losses on subsidiaries, associated companies and joint ventures	10,1, 37	9,813,568	1,525,010
Other income and gains	37, 34	7,550,705	8,562,197
Other expenses and losses	37, 35	(3,560,003)	(2,776,144)
Depreciation and amortization expenses/reversals	6, 7, 37	(44,512,247)	(37,660,200)
Impairment of depreciable/amortizable investments (losses/reversals)		1,249	(177,434)
Operating profit (before finance results and income tax)		124,050,654	147,794,435
Interest and similar finance incomes	37, 36, 12	3,278,736	2,473,771
Interest and similar finance costs	37, 36, 12	(15,152,414)	(9,866,856)
Net exchange differences	37, 12	(2,297,592)	(4,517,213)
Profit before income tax		109,879,384	135,884,137
Income tax expense	29, 37	(25,498,225)	(34,532,056)
Profit for the year	37	84,381,159	101,352,081
Attributable to:			
Owners of the parent		84,381,612	101,351,981
Non-controlling interests	20	453	100
	30, 37	84,381,158	101,352,081
Earnings per share	30	5.63	6.76

CERTIFIED ACCOUNTANT  
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Rui Miranda  
Tomás Jervell (Chairman)

CONSOLIDATED STATEMENT OF CHANGES  
IN EQUITY AT 31<sup>ST</sup> DECEMBER, 2024 AND 2023

AMOUNTS EXPRESSED IN EUROS

NOTES	SHARE CAPITAL	RESERVES			RESERVES		PROFIT FOR THE YEAR	SUBTOTAL	NON- CONTROLLING INTERESTS	TOTAL
		LEGAL RESERVES	REVALUATION RESERVES	RETAINED EARNINGS	OTHER RESERVES	TOTAL RESERVES				
As at January 1, 2023	15,000,000	3,000,000	5,085,007	69,875,114	93,883,259	171,843,380	79,372,281	266,215,659	1,632,127	267,847,786
Changes in the period:										
Consolidated profit application - 2022				79,372,281		79,372,281	(79,372,281)	-		-
Reclassification of reserves				(92,621,635)	92,621,635	-		-		-
Financial statments exchange differences					(4,890,364)	(4,890,364)		(4,890,364)		(4,890,364)
Others			37,478		(195,934)	(158,456)		(158,456)		(158,456)
	-	-	37,478	(13,249,354)	87,535,337	74,323,461	(79,372,281)	(5,048,820)	-	(5,048,820)
Profit for the Year							101,351,981	101,351,981	100	101,352,081
Comprehensive income for the year							96,303,161	96,303,161	100	96,303,261
Operations with shareholders in the period:										
Non-controlling interests acquisition					196,033	196,033		196,033	(1,506,033)	(1,310,000)
Distributions	19				(40,000,000)	(40,000,000)		(40,000,000)		(40,000,000)
	-	-	-	-	(39,803,967)	(39,803,967)	-	(39,803,967)	(1,506,033)	(41,310,000)
As at December 31, 2023	15,000,000	3,000,000	5,122,486	56,625,758	141,614,629	206,362,874	101,351,981	322,714,854	126,194	322,841,048
As at January 1, 2024	15,000,000	3,000,000	5,122,486	56,625,758	141,614,629	206,362,874	101,351,981	322,714,854	126,194	322,841,048
Changes in the period:										
Consolidated profit application - 2023					101,351,981	101,351,981	(101,351,981)	-		-
Reclassification of reserves				13,896,619	(13,896,619)			-		-
Financial statements exchange differences					6,985,195	6,985,195		6,985,195		6,985,195
Others			28,473	(274,019)		(245,546)		(245,546)	(1,011)	(246,557)
	-	-	28,473	13,622,600	94,440,558	108,091,631	(101,351,981)	6,739,650	(1,011)	6,738,639
Profit for the Year							84,381,612	84,381,612		84,381,612
Comprehensive income for the year							91,121,262	91,121,262	(1,011)	91,120,250
Operations with shareholders in the period:										-
Distributions	19				(50,000,000)	(50,000,000)		(50,000,000)		(50,000,000)
	-	-	-	-	(50,000,000)	(50,000,000)	-	(50,000,000)	-	(50,000,000)
As at December 31, 2024	15,000,000	3,000,000	5,150,959	70,248,358	186,055,186	264,454,504	84,381,612	363,836,116	125,183	363,961,298

The notes to the consolidated financial statements are an integral part of this statement at 31<sup>st</sup> December, 2024

CERTIFIED ACCOUNTANT

Luís Vicente

THE BOARD OF DIRECTORS

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Pedro Mieiro  
Rui Miranda  
Tomás Jervell (Chairman)

CONSOLIDATED STATEMENT OF  
COMPREHENSIVE INCOME FOR THE YEARS  
ENDED AT 31<sup>ST</sup> DECEMBER, 2024 AND 2023

AMOUNTS EXPRESSED IN EUROS

	2024	2023
Consolidated profit for the year including non-controlling interests	84,381,612	101,352,081
Items reclassified subsequently to net income:		
Fair value variation on available for sale financial assets		
Financial statements exchange differences	6,985,195	(4,890,364)
Other movements	(246,557)	(158,456)
Comprehensive income for the year	91,120,250	96,303,261
Owners of the parent	91,121,262	96,303,161
Non-controlling interests	(1,011)	100

The notes to the consolidated financial statements are an integral part of this statement at 31<sup>st</sup> December, 2024

CERTIFIED ACCOUNTANT

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Tomás Jervell (Chairman)

CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEARS ENDED AT DECEMBER 31,  
2024 AND 2023

AMOUNTS EXPRESSED IN EUROS

	NOTES	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES			
Accounts receivable		1,432,313,387	1,487,409,891
Accounts payable		(1,192,586,293)	(1,200,274,370)
Staff payable		(120,442,149)	(106,197,399)
Operating cash flows		119,284,945	180,938,122
Income tax payable/receivable		(23,250,822)	(36,052,332)
Other receivables/payables		(56,721,194)	(42,103,923)
Cash flows from operating activities (1)		39,312,929	102,781,867
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments:			
Property, plant and equipment		(12,082,575)	(27,806,724)
Intangible assets		(4,939,725)	(3,091,817)
Financial Investments		(22,996,000)	(1,310,000)
Other financial assets		-	(3,000,000)
Receipts:			
Property, plant and equipment		11,627,718	18,483,722
Financial Investments		23,625,000	-
Interest and similar income		3,969,500	2,243,323
Cash flows from investing activities (2)		(796,082)	(14,481,496)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts:			
Borrowings	21	104,724,578	62,871,644
Payments:			
Borrowings	21	(60,936,078)	(52,001,183)
Interest and similar costs		(14,730,166)	(10,702,854)
Dividends		(50,000,000)	(40,000,000)
Cash flows from financing activities (3)		(20,941,666)	(39,832,393)
Net increase/decrease in cash and cash equivalents (1+2+3)		17,575,181	48,467,979
Changes in perimeter variations			
Net foreign exchange difference		2,522,687	(728,581)
Cash and cash equivalents at 1 January	17	141,831,913	94,092,516
Cash and cash equivalents at 31 December	17	161,929,781	141,831,913

The notes to the consolidated financial statements are an integral part of this statement at December 31, 2024

CERTIFIED ACCOUNTANT

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ASCENDUM

03

# ANNEX TO THE CONSOLIDATED FINANCIAL STATEMENTS

TAKE A MOMENT TO KNOW MORE ABOUT  
*our Talented People*



1. INTRODUCTORY NOTE

Ascendum is a group of companies present in Portugal, Spain, the USA, Türkiye, Mexico, and Central Europe (Austria, Croatia, Slovakia, Hungary, Romania, and Czechia). Established in 1959, the parent company Ascendum S.A. was based in Coimbra until the end of 2011. On November 28, 2011, shareholders decided to reconstitute the company as a joint-stock company and moved its headquarters to Praça Marquês de Pombal, 3-A, 5<sup>th</sup> floor in Lisbon, Portugal.

Ascendum’s main business involves importing and distributing equipment for construction and public works, logistics, and agriculture. In Portugal, it also acts as a representative for Volvo trucks in certain regions. Additionally, the company imports and distributes parts and components and operates repair workshops for the equipment and vehicles it represents.

On 31<sup>st</sup> December 2024, the Group companies and their headquarters were as follows:

COMPANY	HEADQUARTERS	% SHAREHOLDING
Headquartered in Portugal:		
AMPLITUDE SEGUROS - CORRETORES DE SEGUROS, S.A.	R. Conde da Covilhã, nº 1637, 4100-189 Porto, Portugal	33.3%
ARNADO - SOCIEDADE DE EXPLORAÇÃO E ADMINISTRAÇÃO DE IMÓVEIS S.A.	R. João de Ruão 12 - 3000-229 Coimbra - Portugal	5%
ASCENDUM AGRO, EQUIPAMENTOS AGRÍCOLAS, LDA.	Rua do Brasil nº27, 2695-535 S. João da Talha, Portugal	100%
ASCENDUM CAMIÕES, UNIPESSOAL, LDA.	Rua do Brasil nº27, 2695-535 S. João da Talha, Portugal	100%
ASCENDUM MÁQUINAS E EQUIPAMENTOS, UNIPESSOAL LDA.	Rua do Brasil nº27, 2695-535 S. João da Talha, Portugal	100%
ASCENDUM PORTUGAL, SERVIÇOS DE GESTÃO, S.A.	Rua do Brasil nº27, 2695-535 S. João da Talha, Portugal	100%
ASCENDUM, S.A.	Praça Marquês de Pombal nº 3 A - 5º, 1250-161 Lisboa - Portugal	Parent company
GLOMAK SGPS, S.A.	R. Vilar de senhor, 461, 4455-213, Lavra, Matosinhos - Portugal	100%

COMPANY	HEADQUARTERS	% SHAREHOLDING
Headquartered in other countries:		
ASCENDUM MACHINERY, INC.	16810 Kenton Dr. Suite 300 - Huntersville, NC 28078 - USA	100%
ASCENDUM MAQUINARIA MÉXICO, S.A. DE C.V.	Carretera Mexico Queretaro KM 32.5 - Mexico	100%
ASCENDUM MAKİNA TİCARET A.Ş.	Fatih Mahallesi Katip Çelebi Caddesi, nº 43, 34956 - Tuzla, İstanbul - Türkiye	100%
ASCENDUM BAUMASCHINEN ÖSTERREICH GMBH	Grafenholzweg 1, 5101 Bergheim bei Salzburg, Bergheim - Austria	100%
ASCENDUM ÉPÍTŐGÉPEK HUNGÁRIA KERESKEDELM KFT	1141 Budapest, Nótárius utca 13-15 - Hungary	100%
ASCENDUM CENTRAL EUROPE GMBH	Grafenholzweg 1, 5101 Bergheim bei Salzburg, Bergheim - Austria	100%
ASCENDUM GRADEVINSKI STROJEVI HRVATSKA D.O.O	Karlovačka cesta 94, 10250 Lučko/Zagreb, Croatia	100%
ASCENDUM MACHINERY, SRL	Şoseaua Odăii Nr. 439 Sector 1, et. 2. 013606 Bucureşti, Romania	100%
ASCENDUM STAVEBNÍ STROJE CZECH S.R.O	Plzeňská 430, 267 12 Loděnice, Czechia	100%
ASCENDUM STAVEBNÉ STROJE SLOVENSKO S.R.O	Pestovateľská 10, 821 04 Bratislava - Slovakia	100%
ASCENDUM MAQUINARIA S.A.U.	Parque Empresarial San Fernando, Edificio Munich, Planta 3, 28830 Madrid, Spain	100%
BERGMANN AMERICAS, INC.	160 Conway Black Road, Spartanburg, SC 29307 - USA	100%
TEA ALOYA INMOBILIARIA, S.A.U.	Parque Empresarial San Fernando, Edificio Munich, Planta 3, 28830 Madrid, Spain	100%
VOLRENTAL ATLÁNTICO, S.A.U.	Parque Empresarial San Fernando, Edificio Munich, Planta 3, 28830 Madrid, Spain	68.89%

The accompanying financial statements are presented in euros (rounded to the nearest unit). External operations that use a functional currency other than

the euro are included in the consolidated financial statements in line with the policy described in paragraph 4.1 b).

2. MATERIAL ACCOUNTING POLICIES

The material accounting policies used in preparing the consolidated financial statements are included in the detail of the notes:

2.1. BASIS OF PRESENTATION

The accompanying financial statements relate to the consolidated financial statements of Ascendum and were prepared according to the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), the International Accounting Standards (IAS) issued by the International Accounting Standards Committee (IASC) and their interpretations – IFRIC and SIC issued respectively by the International Financial Reporting Interpretations

Committee (IFRIC) and by the Standard Interpretations Committee (SIC), adopted by the European Union and in force for the financial years beginning on 1<sup>st</sup> January 2024.

The amendments that took effect in 2024 have not had a significant impact on the financial statements presented herein, nor are any significant impacts anticipated from the amendments scheduled for 2025.

DESCRIPTION	CHANGES	EFFECTIVE DATE
1. Standards (new and amendments) effective as of 1 January 2024		
IAS 1 – Classification of liabilities as non-current and current and non-current liabilities with covenants	Classification of a liability as current or non-current, depending on an entity’s right to defer its settlement for at least 12 months after the reporting date, when subject to covenants.	1 January 2024
IAS 7 and IFRS 7 – Supplier finance arrangements	Requirement to provide additional disclosures about supplier finance arrangements, the impact in liabilities and cash flows, as well as the impact in liquidity risk analysis, and how the entity would be impacted if these arrangements were no longer available.	1 January 2024
IFRS 16 – Lease liability in a sale and leaseback	Criteria to account for sale and leaseback transactions after the date of the transaction, when some or all the lease payments are variable.	1 January 2024
2. Standards (new and amendments) that will become effective, on or after 1 January 2025, endorsed by the EU		
IAS 21 – The effects of changes in foreign exchange rates: Lack of exchangeability	Requirements for determining whether a currency is capable of being exchanged for another currency and, when exchange is not possible for a long period, the options for calculating the spot exchange rate to be used. Disclosure of the impacts of this situation on the liquidity, financial performance and financial position of the entity, as well as the spot exchange rate used on the reporting date.	1 January 2025
3. Standards (new and amendments) that will become effective, on or after 1 January 2025, but not endorsed by the EU		
IFRS 9 and IFRS 7 – Amendments to the Classification and Measurement of Financial Instruments	Introduction of a new exception to the definition of derecognition date when the settlement of financial liabilities is made through an electronic payment system. Additional guidance for assessing if contractual cash flows of a financial asset are solely payments of principal and interest. Requirement of new disclosures for certain instruments with contractual terms that may change cash flows. Updated disclosures for fair value gains or losses recognized in Equity in relation to equity instruments designated at fair value through other comprehensive income.	1 January 2026
IFRS 7 and IFRS 9 – Contracts referencing nature-dependent electricity	Refers to the accounting of Power Purchase Agreements for nature-dependent electricity in relation to: i) clarifying the application of the ‘own-use’ requirements; ii) allowing hedge accounting if nature-dependent electricity contracts are designated as hedging instruments; and iii) adding new disclosure requirements on entity’s financial performance and cash flows.	1 January 2026
Annual Improvements – Volume 11	Clarification of the wording of several Accounting Standard: IFRS 1, IFRS 7, IFRS 9, IFRS 10 e IAS 7	1 January 2026
IFRS 18 – Presentation and Disclosure in Financial Statements	Presentation and disclosure requirements in financial statements, focusing on the Statement of profit or loss, by determining a structure-model, with the classification of income and expenses into operational, investing and financing categories, and the introduction of relevant subtotals. Improvements to the disclosure of management performance measures and enhanced guidance on the principles of aggregation and disaggregation of information.	1 January 2027
IFRS 19 – Subsidiaries without Public Accountability: Disclosures	Disclosure-only standard, with reduced disclosures requirements, which works alongside other IFRS Accounting Standards for recognition, measurement, and presentation requirements. Can only be applied by “Eligible” subsidiaries that have no public accountability and have a parent that prepares consolidated financial statements available for public use that comply with IFRS.	1 January 2027

2.2. JUDGMENTS AND ESTIMATES

The Board of Directors of Ascendum based its preparation of the consolidated financial statements on the best knowledge and experience of past and/or current events, considering certain assumptions about future events.

The most significant accounting estimates reflected in the consolidated financial statements for the years ended 31<sup>st</sup> December 2024 and 2023 include:

- a. Lifetime of tangible and intangible assets and investment properties;
- b. Recording of impairment in the value of assets (inventories and accounts receivable) – (notes 11 and 13) and provisions (note 26).
- c. Impairment tests for goodwill; (note 9)
- d. Deferred tax assets and liabilities measurement. (note 16)

In regards the remaining significant estimates:

- a. Their carrying amount as at the end of the reporting period, using the cross reference to the respective notes of detail;

- b. The nature of the assumption or other estimation uncertainty;
- c. The sensitivity of carrying amounts to the methods, assumptions and estimates underlying their calculation, including the reasons for the sensitivity.

Estimates and underlying assumptions were determined based on the best knowledge, on the approval date of the financial statements, of events and transactions in progress, and experience of past and/or current events. However, situations may arise in subsequent periods that are unforeseeable on the approval date of the financial statements and the estimates have not taken these into consideration. For this reason, and given the related degree of uncertainty, the actual results of the transactions may differ from their corresponding estimates.

Changes to these estimates, which occur after the date of the consolidated financial statements, will be adjusted in the income statement prospectively, in accordance with IAS 8 - *Accounting Policies, Changes in Accounting Estimates and Errors*.

The main estimates and assumptions about future events included in the preparation of the consolidated financial statements are disclosed in the corresponding notes.

3. CHANGES IN ACCOUNTING POLICIES AND CORRECTION OF BASIC ERRORS

During the financial year ended 31<sup>st</sup> December 2024, there were no correction of errors related to prior years nor changes in accounting policies.

4. GROUP COMPANIES INCLUDED IN THE CONSOLIDATION

4.1. ACCOUNTING POLICY

a) Financial investments in Group companies

The consolidated financial statements comprise the parent company and subsidiaries over which the parent company exercises control. Control over a subsidiary exists when the Ascendum Group is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the company. Joint ventures and associ-ated companies are recognized by applying the equity method accounting, when the Ascendum Group has joint control or exercise significant influence. Intra-group transactions as well as gains on transactions with joint ventures and associated companies are eliminated in the consolidated financial statements.

The equity and net income of these companies, attributable to the investments of third parties in those same companies, are included separately in the consolidated statement of financial position and the consolidated income statement, under “non-controlling interests”.

The Group companies included in the consolidated financial statements are detailed on the note 4.2.

The accumulated losses of a subsidiary are attributed to the non-controlling interests, in the proportions held, which may result in the recognition of negative non-controlling interests.

In business combinations prior to 2010 the purchase method was followed. The assets and liabilities of each subsidiary are measured at fair value on the acquisition date. Any excess in the acquisition cost over the fair value of net assets and liabilities acquired is recognized as goodwill (Note 9). If the difference between the acquisition cost and the fair value of net assets and liabilities acquired is negative, it is recognized as income in the income statements after reconfirming their assigned fair value. The interests of holders of non-controlling interests are presented proportionally to the fair value of identified assets and liabilities.

For business combinations after 1<sup>st</sup> January 2010, the Group has applied the revised IFRS 3 – *Business Combinations*. According to this revised standard, the

purchase method continues to be applied to business combinations, but with some significant amendments:

- i. all amounts that make up the purchase price are valued at fair value and there is the option to measure “non-controlling interests,” on a transaction-by-transaction basis, by the proportion of the value of the acquired entity’s net assets or at the fair value of the acquired assets and liabilities.
- ii. all costs related to the acquisition are recorded as expenses.

According IFRS 10 – *Consolidated Financial Statements*, all transactions with “non-controlling interests” to be recorded in Equity if there is no change in control over the Entity, and so no goodwill or gains and losses shall be recorded. When there is a loss of control over the entity, any remaining interest in the entity is remeasured at fair value and gain or loss is recognized in the income statement for the period.

The results of subsidiaries acquired or sold in the period are included in the consolidated income statement from the effective date of acquisition or until the date of sale.

Whenever necessary, adjustments are made to the financial statements of subsidiaries to keep their accounting policies in line with those used by the Group. Transactions, margins generated between Group companies, balances and dividends distributed between Group companies are eliminated in the consolidation process.

b) Conversion of financial statements of foreign entities

The assets and liabilities included in the financial statements of foreign entities are converted into euros using the exchange rates at the date of the statement of financial position. Income and expenses and cash flows are converted into euros using the average exchange rate recorded in the period. The resulting exchange rate differences are recorded as equity.

When a foreign entity loss of control, accumulated exchange rate differences are recognized in the income statement as a gain or loss.



4.2 POSITION AS OF DECEMBER 31

The Group companies included in the consolidation and the proportion of capital held on 31<sup>st</sup> December 2024 and 2023 are as follows:

COMPANY	EFFECTIVE SHAREHOLDING PERCENTAGE		CONSOLIDATION METHOD
	DEC-24	DEC-23	
ASCENDUM, S.A.	Parent Company		Full
AIR-RAIL (PORTUGAL), SOCIEDADE UNIPessoal, LDA. (*)	-	50%	Equity Method
AIR-RAIL MAROC, S.A.R.L.A.U. (*)	-	50%	Equity Method
AIR-RAIL, S.L. (*)	-	50%	Equity Method
AMPLITUDE SEGUROS - CORRETORES DE SEGUROS, S.A.	33%	33%	Equity Method
ASCENDUM AGRO, EQUIPAMENTOS AGRÍCOLAS, LDA.	100%	100%	Full
ASCENDUM CAMIÕES, UNIPessoal, LDA.	100%	100%	Full
ASCENDUM MACHINERY, INC.	100%	100%	Full
ASCENDUM MAQUINARIA MÉXICO, S.A. DE C.V.	100%	100%	Full
ASCENDUM MÁQUINAS E EQUIPAMENTOS, UNIPessoal LDA.	100%	100%	Full
ASCENDUM MAKÍNA TÍCARET A.Ş.	100%	100%	Full
ASCENDUM BAUMASCHINEN ÖSTERREICH GMBH	100%	100%	Full
ASCENDUM ÉPÍTŐGÉPEK HUNGÁRIA KERESKEDELMi KFT	100%	100%	Full
ASCENDUM CENTRAL EUROPE GMBH	100%	100%	Full
ASCENDUM GRADEVINSKI STROJEVI HRVATSKA D.O.O	100%	100%	Full
ASCENDUM MACHINERY SRL	100%	100%	Full
ASCENDUM PORTUGAL, SERVIÇOS DE GESTÃO, S.A.	100%	100%	Full
ASCENDUM STAVEBNÍ STROJE CZECH S.R.O	100%	100%	Full
ASCENDUM STAVEBNÉ STROJE SLOVENSKO S.R.O	100%	100%	Full
ASCENDUM MAQUINARIA S.A.U.	100%	100%	Full
BERGMANN AMERICAS, INC.	100%	100%	Full
GLOMAK SGPS, S.A.	100%	100%	Full
IMPORTADORA DISTRIBUIDORA DE MAQUINARIA INDUSTRIAL ZEPHIR, S.L. (*)	-	50%	Equity Method
TEA ALOYA INMOBILIARIA, S.A.U.	100%	100%	Full
VOLRENTAL ATLÁNTICO, S.A.U.	68.9%	68.9%	Full

(\*) In June 2024 the Group sold its stake in these companies

In the 2024 and 2023 financial years, the rates used in the conversion of financial statements of foreign subsidiaries into Euros were the following:

2024 COMPANY	CURRENCY	YEAR END EXCHANGE RATE 2024	AVERAGE HISTORICAL EXCHANGE RATE 2024	EXCHANGE RATE ESTABLISHMENT DATE / ACQUIRED	YEAR END EXCHANGE RATE 2023
ASCENDUM MACHINERY, INC	USD	1.04	1.08	1.36	1.11
ASCENDUM MAQUINARIA MÉXICO, S.A. DE C.V.	USD	1.04	1.08	1.36	1.11
ASCENDUM ÉPÍTŐGÉPEK HUNGÁRIA KERESKEDELMi KFT	HUF	411.35	395.31	298.15	382.80
ASCENDUM MACHINERY SRL	RON	4.97	4.97	4.46	4.98
ASCENDUM STAVEBNÍ STROJE CZECH S.R.O	CZK	25.19	25.12	25.73	24.12
BERGMANN AMERICAS, INC.	USD	1.04	1.08	1.11	1.11
Applicability	Statement of financial position accounts except for equity		P&L	Issued Capital	Retained earnings

5. CHANGES IN THE CONSOLIDATION PERIMETER

- In the presented periods, the changes occurred within the consolidation perimeter were:

  - › The perimeter encompassing the Air-Rail Group and Zephir were disposed in June 2024.
- › Ascendum Espanha was merged into Ascendum Maquinaria in June 2023.
  - › Hardparts Moçambique, Limitada was closed in 2023.

6. INTANGIBLE ASSETS

6.1. ACCOUNTING POLICY

Intangible assets are recorded at acquisition cost minus the accumulated amortization and impairment losses. Intangible assets are only recognized if they are identifiable likely to result in future economic benefits for the Group, if the Group has the power to control them and if their value can be reasonably measured.

Research costs incurred with new technical knowledge are recognized as an expense in the income statement, when incurred.

Development expenses, for which the Group has proven ability to complete the development and begin commercialization and/or use and for which the created asset is likely to generate future economic benefits, are capitalized. Development expenses that do not meet these criteria are recognized as an expense in the income statement in the year in which they are incurred.

Internal costs associated with software maintenance and development are recorded as expenses in the income statement when they are incurred, except where these costs are directly related to projects that are likely to generate future economic benefits for the Group. In these cases, the costs are capitalized as intangible assets.

Intangible assets are amortized by the straight-line method over a period of three to six years, except those related to concession rights, which are considered to have an indefinite useful life and, as such, are not amortized and are subject to annual impairment testing.

Amortization of intangible assets in the period is recorded in the income statement under “Depreciation and amortization expenses.”

6.2 DETAIL

During the financial years ended on 31<sup>st</sup> December 2024 and 2023, movements in intangible assets and in the respective amortizations and accumulated impairment losses, were as follows:

2024	INDUSTRIAL PROPERTY AND OTHER RIGHTS	COMPUTER PROGRAMS	INTANGIBLE ASSETS IN PROGRESS	TOTAL
Gross assets:				
2024 Opening balance	7,295,988	13,079,541	4,594,123	24,969,652
Increase/Decrease	-	183,569	4,756,156	4,939,725
Translation differences	433,802	(70)	-	433,732
December 31, 2024 Final balance	7,729,790	13,263,040	9,350,280	30,343,109
Amortizations and accumulated impairment losses:				
2024 Opening balance	(1,358,322)	(6,386,907)	-	(7,745,229)
Amortization for the year	(137,561)	(1,534,989)	-	(1,672,550)
Translation differences	(31,471)	(75,311)	-	(106,783)
Disposals, transfers and write-offs	37,078	-	-	37,078
December 31, 2024 Final balance	(1,490,277)	(7,997,207)	-	(9,487,484)
Net Value	6,239,513	5,265,833	9,350,280	20,855,625

2023	INDUSTRIAL PROPERTY AND OTHER RIGHTS	COMPUTER PROGRAMS	INTANGIBLE ASSETS IN PROGRESS	TOTAL
Gross assets:				
2023 Opening balance	7,541,455	7,749,397	6,520,124	21,810,976
Increase/Decrease	-	5,343,831	(1,926,001)	3,417,830
Translation differences	(245,467)	(13,687)	-	(259,154)
December 31, 2023 Final balance	7,295,988	13,079,541	4,594,123	24,969,652
Amortizations and accumulated impairment losses:				
2023 Opening balance	(1,301,816)	(5,424,555)	-	(6,726,371)
Amortization for the year	(82,658)	(963,154)	-	(1,045,813)
Translation differences	(10,964)	802	-	(10,162)
Disposals, transfers and write-offs	37,116	-	-	37,116
December 31, 2023 Final balance	(1,358,322)	(6,386,907)	-	(7,745,229)
Net Value	5,937,666	6,692,634	4,594,123	17,224,423

Main additions relate to the Lighthouse project and the Group ERP that is being migrated to S/4 HANA. Regarding Lighthouse, while in 2023 investments related mainly to the Sales and Service strategic streams (Waves 1 & 2), 2024 capex encompassed all Lighthouse strategic streams (Sales, Service, Marketing, E-Commerce, Analytics, Learning and Integration) - Waves 1, 2 & 3.

In the beginning of 2025, with exception of the Analytics stream, Waves 1 & 2 were completed and transferred to firm assets to be amortized.

7. TANGIBLE FIXED AND RIGHT-OF-USE ASSETS

7.1. ACCOUNTING POLICY

a) Property, Plant and Equipment

Property, plant, and equipment purchased before 1<sup>st</sup> January 2009 (date of the transition to IFRS) are recorded at deemed cost, which is their acquisition cost or revalued acquisition cost in line with generally accepted accounting principles in Portugal (and in the countries of the Group’s subsidiaries) until that date, minus the accumulated depreciation and accumulated impairment losses.

Property, plant, and equipment acquired after that date are recorded at cost minus accumulated depreciation and impairment losses.

Impairment losses identified in the up to the recoverable amount are recorded in the year in which they are estimated, under “Impairment of Depreciable/ Amortizable Investments” in the income statement.

Depreciations are calculated from the moment that the assets are available for use, by the straight-line depreciation method, according to the following estimated useful lives:

	YEARS
Buildings and other constructions	20 - 50
Basic equipment	6 - 16
Transport equipment	4 - 5
Tools and utensils	4 - 14
Administrative equipment	3 - 14
Other tangible assets	4 - 8

Expenditure on property, plant and equipment repairs and maintenance are considered an expense in the period in which they occur. Improvements of significant amounts, which increase the estimated period of use of the assets are capitalized and depreciated in accordance with the remaining useful life of the corresponding assets.

Property, plant, and equipment in progress are tangible assets still under construction/development and are recorded at acquisition cost minus the accumulated impairment losses. These assets are transferred to property, plant and equipment and depreciated from the moment that the underlying assets are available to be used in the operating conditions required by management.

Gains or losses resulting from the sale or write-down of property, plant and equipment are considered to be the difference between the sale price and the net book value on the sale/write-down date. They are recorded in the income statement as “Other income and gains” or “Other expenses and losses.”

b) Leases

Identifying a Lease

At inception of a contract, an entity shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

To assess whether a contract conveys the right to control the use of an identified asset for a period of time, an entity shall assess whether, throughout the period of use, the customer has both of the following:

- i. the right to obtain substantially all the economic benefits from use of the identified assets; and
- ii. the right to direct the use of the identified assets.

Lease Term

An entity shall determine the lease term as the non-cancellable period of a lease, together with both:

- i. periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option; and
- ii. periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option.

Recognition and Measurement

At the commencement date, a lessee shall recognize a right-of-use asset and a lease liability.

At the commencement date, a lessee shall measure the right-of-use asset at cost. The cost of the right-of-use asset shall comprise (i) the amount of the initial measurement of the lease liability, (ii) any lease payments made at or before the commencement date,

less any lease incentives received, (iii) any initial direct costs incurred by the lessee, and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset. After the commencement date, a lessee shall measure the right-of-use asset applying at cost, less any accumulated depreciation and any accumulated impairment losses, adjusted for any remeasurement of the lease liability.

The depreciable amount of the right-of-use asset shall be allocated on a systematic basis over its useful life. The lessee shall depreciate the right-of-use asset from the commencement date to the end of the useful life of the underlying asset, if the lease transfers ownership of the underlying asset to the lessee by the end of the lease term or if the cost of the right-of-use asset reflects that the lessee will exercise a purchase option. Otherwise, the lessee shall depreciate the right-of-use asset from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The depreciation charge for each period shall be recognized in profit or loss. The average of the useful life for the right-of-use assets is:

	YEARS
Buildings and other constructions	4
Basic equipment – machines	4
Transport equipment – vehicles	3

At the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments included in the measurement of the lease liability comprise (i) fixed payments, less any lease incentives receivables, (ii) variable lease payments, (iii) amounts expected to be payable by the lessee under residual value guarantees, (iv) the exercise price of a purchase option if it is certain, and (v) payments of penalties for terminating the lease. The variable lease payments do not include remunerations linked to the turnover of the lessee.

In the statement of financial position, the right of use assets is included in the Property, Plant and Equipment caption and the lease liability is included in the Borrowings caption.

The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined (the rate of interest that causes the present value of the lease payments and the

unguaranteed residual value to equal the fair value of the underlying asset). If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate (the rate of interest that a lessee would have to pay to borrow over a similar term the funds necessary to obtain an asset of a similar value to the underlying asset).

After the commencement date, a lessee shall measure the lease liability by:

- i. increasing the carrying amount to reflect interest on the lease liability (computed with the discount rate applied in the initial measurement of the lease liability and recognized in profit and loss statement).
- ii. reducing the carrying amount to reflect the lease payments made; and
- iii. remeasuring the carrying amount to reflect any reassessment or lease modifications (e.g. terms, lease payments).

The Group applies the following practical expedients under IFRS 16 - *Leases*:

- i. no separation of non-lease components;
- ii. short term leases (leases, that, at the commencement date, have a lease term of 12 months or less);
- iii. low value leases (leases for which the underlying asset has a value below 5 thousand euros).

For the leases under the practical expedients described above, the lease payments associated with those leases shall be recognized as an expense on a straight-line basis over the lease term in the External supplies and services.

Sale and Leaseback Transactions

If an entity (the seller-lessee) transfers an asset to another entity (the buyer-lessor) and leases that asset back from the buyer-lessor, both the seller-lessee and the buyer-lessor shall account for the transfer contract and the lease applying as follows:

- i. Transfer of the asset is a sale

If the transfer of an asset by the seller-lessee satisfies the requirements of IFRS 15 - *Revenue from Contracts with Customers* to be accounted for as a sale of the asset:

The seller-lessee shall measure the right-of-use asset arising from the leaseback at the proportion of the previous carrying amount of the asset that relates to the right of use retained by the seller-lessee. Accordingly, the seller-lessee shall recognize only the amount of any gain or loss that relates to the rights transferred to the buyer-lessor. The buyer-lessor shall account for the purchase of the asset applying applicable Standards, and for the lease applying the lessor accounting requirements in IFRS 16 - *Leases*.

- ii. Transfer of the asset is not a sale

If the transfer of an asset by the seller-lessee does not satisfy the requirements of IFRS 15 - *Revenue from Contracts with Customers* to be accounted for as a sale of the asset:

The seller-lessee shall continue to recognize the transferred asset and shall recognize a financial liability equal to the transfer proceeds, applying the accounting requirements in IFRS 9 - *Financial Instruments*. The buyer-lessor shall not recognize the transferred asset and shall recognize a financial asset equal to the transfer proceeds, applying the accounting requirements in IFRS 9 - *Financial Instruments*.

c) Impairment of assets

An impairment of the Group's assets is assessed on the date of each statement of financial position and whenever an event or change in circumstances is identified that means the asset's carrying amount may no longer be recoverable.

Whenever the asset's carrying amount is higher than its recoverable amount (established as the higher of the net sales price and its value in use, or as the net sales price for assets held for sale), an impairment loss is recognized and recorded in the income statement. The net sales price is the amount that would be obtained through the sale of the asset in a transaction between two independent entities, minus costs directly attributable to the sale. Value in use is the present value of estimated future cash flows expected to arise from continuing use of the asset and from its disposal at the end of its useful life. The recoverable amount is estimated for each asset, individually or, if that is not possible, for the lowest cash-generating unit to which the asset belongs.

To evaluate indicators of impairment of assets, the Group uses available external and internal sources which prove to be most suitable.

Reversal of impairment losses recognized in previous years is recorded when it is concluded that the impairment losses no longer exist or have decreased. This analysis is carried out whenever there are signs that a previously recognized impairment loss has been reversed. A reversal of impairment losses is recognized in the income statement in the respective impairment items. However, reversal of the impairment loss is recorded up to the amount that would be recognized (net of amortization or depreciation) if the impairment loss had not been recognized in previous periods.

7.2 DETAIL

2024	LAND AND NATURAL RESOURCES	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	ADMINISTRATIVE EQUIPMENT	OTHER FIXED ASSETS	FIXED ASSETS IN PROGRESS	TOTAL
Property, plant and equipment	28,053,818	50,667,100	85,611,587	12,814,645	3,920,669	173,395	2,635,081	183,876,296
Right-of-Use Assets	-	16,370,394	114,152	7,508,545	-	-	-	23,993,092
Total	28,053,818	67,037,494	85,725,740	20,323,191	3,920,669	173,395	2,635,081	207,869,388

2023	LAND AND NATURAL RESOURCES	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	ADMINISTRATIVE EQUIPMENT	OTHER FIXED ASSETS	FIXED ASSETS IN PROGRESS	TOTAL
Property, plant and equipment	25,883,496	48,855,149	71,998,627	9,156,488	4,234,597	149,341	1,234,505	161,512,204
Right-of-Use Assets	-	14,900,420	297,621	6,561,320	-	-	-	21,759,361
Total	25,883,496	63,755,569	72,296,248	15,717,809	4,234,597	149,341	1,234,505	183,271,564



7.3 PROPERTY, PLANT AND EQUIPMENT

During the financial years ended on 31<sup>st</sup> December 2024 and 2023, movements in property, plant, and equipment, as well as in depreciations and accumulated impairment losses, were as follows:

2024	LAND AND NATURAL RESOURCES	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	ADMINISTRATIVE EQUIPMENT	OTHER FIXED ASSETS	FIXED ASSETS IN PROGRESS	TOTAL
Gross Assets:								
2024 Opening balance	28,375,642	84,302,009	101,138,538	16,926,932	16,483,405	669,130	1,234,505	249,130,161
Additions	2,385,696	4,266,058	19,547,138	6,708,773	1,713,225	44,726	2,109,161	36,774,776
Disposals, transfers and write-offs	(479,775)	(1,167,460)	(7,889,235)	(552,593)	(825,970)	(4,100)	(708,585)	(11,627,718)
Translation differences	468,688	2,198,962	2,047,690	759,904	314,632	9,421	-	5,799,298
December 31, 2024 Final balance	30,750,250	89,599,569	114,844,130	23,843,016	17,685,293	719,177	2,635,081	280,076,517
Depreciations and accumulated impairment losses:								
2024 Opening balance	(2,492,145)	(35,446,860)	(29,081,574)	(7,770,444)	(12,248,808)	(578,127)	-	(87,617,957)
Depreciation for the year	(160,597)	(2,926,409)	(2,694,094)	(2,936,872)	(1,275,622)	(18,762)	-	(10,012,356)
Disposals, transfers and write-offs	51,359	-	2,763,816	-	-	60,377	-	2,875,552
Translation differences	(95,049)	(559,200)	(220,691)	(321,055)	(240,194)	(9,270)	-	(1,445,459)
December 31, 2024 Final balance	(2,696,432)	(38,932,469)	(29,232,543)	(11,028,370)	(13,764,624)	(545,782)	-	(96,200,220)
Net Value	28,053,818	50,667,100	85,611,587	12,814,646	3,920,669	173,395	2,635,081	183,876,296

2023	LAND AND NATURAL RESOURCES	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	ADMINISTRATIVE EQUIPMENT	OTHER FIXED ASSETS	FIXED ASSETS IN PROGRESS	TOTAL
Gross Assets:								
2023 Opening balance	24,452,179	71,042,157	87,207,201	15,103,575	15,307,164	660,646	8,604,181	222,377,105
Additions	5,009,487	17,432,753	16,491,832	3,185,875	2,353,189	149,615	4,996,864	49,619,616
Disposals, transfers and write-offs	(820,697)	(3,059,522)	(1,023,479)	(501,788)	(849,930)	(11,186)	(12,366,540)	(18,633,143)
Translation differences	(265,328)	(1,113,379)	(1,537,016)	(860,730)	(327,018)	(129,946)	-	(4,233,417)
December 31, 2023 Final balance	28,375,642	84,302,009	101,138,538	16,926,932	16,483,405	669,130	1,234,505	249,130,161
Depreciations and accumulated impairment losses:								
2023 Opening balance	(2,435,656)	(33,711,447)	(27,351,302)	(5,853,173)	(11,505,974)	(573,836)	-	(81,431,388)
Depreciation for the year	(225,173)	(2,050,183)	(3,377,858)	(2,303,913)	(1,087,033)	(146,944)	-	(9,191,103)
Disposals, transfers and write-offs	115,907	31,272	991,508	-	93,622	14,147	-	1,246,456
Translation differences	52,777	283,497	656,078	386,642	250,577	128,507	-	1,758,078
December 31, 2023 Final balance	(2,492,145)	(35,446,860)	(29,081,574)	(7,770,444)	(12,248,808)	(578,127)	-	(87,617,957)
Net Value	25,883,496	48,855,149	72,056,964	9,156,489	4,234,597	91,003	1,234,505	161,512,203

In 2024, the Group updated its transport equipment fleet, mainly in our US company, as well as its rental fleet, reinforcement, in the US, Türkiye, Portugal, and Spain (+ 14 million euros, when compared with 2023). In 2023, the Group invested on new premisses, namely the new branches in Izmir (Türkiye), Brasov (Romania), Savannah (USA) and Santiago de Compostela (Spain).

7.4 RIGHT-OF-USE ASSETS

During the financial years ended on 31<sup>st</sup> December 2024 and 2023, movements in right-of-use assets, as well as in depreciations and accumulated impairment losses, were as follows:

2024	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	TOTAL
Gross Assets:				
2024 Opening balance	24,645,039	874,940	11,616,662	37,136,641
Additions	6,202,773	71,683	4,517,574	10,792,031
Disposals, transfers and write-offs	(901,895)	(586,904)	(1,998,040)	(3,486,840)
Translation differences	408,661	(6,083)	55,237	457,814
December 31, 2024 Final balance	30,354,577	353,637	14,191,432	44,899,646
Depreciations and accumulated impairment losses:				
2024 Opening balance	(9,744,619)	(577,319)	(5,055,342)	(15,377,279)
Depreciation for the year	(4,963,433)	(177,507)	(3,591,087)	(8,732,027)
Disposals, transfers and write-offs	882,690	511,203	1,989,575	3,383,468
Translation differences	(158,821)	4,139	(26,033)	(180,715)
December 31, 2024 Final balance	(13,984,183)	(239,484)	(6,682,887)	(20,906,554)
Net Value	16,370,394	114,152	7,508,545	23,993,092

2023	BUILDINGS AND OTHER CONSTRUCTIONS	BASIC EQUIPMENT	TRANSPORT EQUIPMENT	TOTAL
Gross Assets:				
2023 Opening balance	27,596,743	3,885,616	12,792,539	44,274,898
Additions	1,391,901	0	4,142,215	5,534,116
Disposals, transfers and write-offs	(4,007,771)	(3,002,297)	(5,252,426)	(12,262,495)
Translation differences	(335,833)	(8,378)	(65,667)	(409,878)
December 31, 2023 Final balance	24,645,039	874,940	11,616,662	37,136,641
Depreciations and accumulated impairment losses:				
2023 Opening balance	(12,369,002)	(2,126,803)	(7,531,494)	(22,027,299)
Depreciation for the year	(4,406,726)	(468,935)	(3,014,196)	(7,889,857)
Disposals, transfers and write-offs	6,952,182	2,015,140	5,468,307	14,435,630
Translation differences	78,928	3,278	22,041	104,248
December 31, 2023 Final balance	(9,744,619)	(577,319)	(5,055,342)	(15,377,279)
Net Value	14,900,420	297,621	6,561,320	21,759,361

In 2024, additions relate mainly to the renewal of the agreements related to facilities in Portugal (Lavra), Spain (Asturias and Madrid) and México (Guadalajara) and the car fleet agreements that terminated during the year. In 2023, additions relate mainly to the renewal of the agreements related to facilities in the US (Charleston), Romania (Brasov), México (Monterrey) and Türkiye (Izmir) and the car fleet agreements that terminated during the year.

## 8. INVESTMENT PROPERTIES

### 8.1. ACCOUNTING POLICY

Investment properties, which are real estate assets owned to generate income from rental or capital gains, rather than for use in the production or supply of goods or services or for administrative purposes, are recorded at acquisition cost and their fair value is disclosed.

Investment properties acquired before 1<sup>st</sup> January 2009 (date of the transition to IFRS) are recorded at “deemed cost,” which is their acquisition cost or revalued acquisition cost in line with generally accepted accounting principles in Portugal (and in the countries of the Group’s subsidiaries) until that date, minus the accumulated depreciation and accumulated impairment losses.

Investment properties purchased after that date are recorded at acquisition cost minus the accumulated depreciation and impairment losses.

Whenever the fair value of these assets is deemed to be less than their respective carrying amount, an impairment loss is recorded in the period in which the loss is estimated, under the “Impairment of depreciable/amortizable investments” in the income statement.

### 8.2. DETAIL

On 31<sup>st</sup> December 2024 and 2023, the “Investment properties” item refers to real estate assets held by the Group that are generating income through their lease or for capital appreciation purposes. These assets are recorded at acquisition cost or re-valued cost on the date IFRS was first applied (1<sup>st</sup> January 2009).

In order to collect updated market indicators to assess whether there were signs of impairment in relation to the book values of investment properties, independent valuations and/or internal evaluations were conducted based on previous external evaluations of the most representative goods of this class of assets.

In 2022, independent external valuations were carried out on Ascendum S.A.’s assets (the main contributor to the total value of the Group’s investment properties). The main Ascendum’s assets with a book value 1.1 million euros were valued at 1.5 million euros. The Board considers the external valuation carried out in 2022 as adequate, supporting the internal valuations performed for other investment properties.

As soon as the recorded accumulated impairment losses cease to exist, they are immediately reversed through a counter-entry under “Impairment on depreciable/amortizable investments” in the income statement to the maximum that would have been established, net of depreciation or amortization, if no impairment loss had been recognized in previous periods.

The fair value of investment properties that are subject to disclosure was based on property valuations carried out by independent specialists.

For Group purposes, investment properties are stated at cost less accumulated depreciation and impairment losses.

Depreciations are calculated from the moment that the assets are available for use, by the straight-line depreciation method, according to the following estimated useful lives:

	YEARS
Buildings and other constructions	20-50

The valuation assumptions used by the experts were comparative market values or the market value. The results of these valuations showed market values higher than the book values on 31<sup>st</sup> December 2022; therefore, the Board of Directors considered that there is no evidence that they are impaired and that the book values of the investment properties properly reflect their fair value on that date.

The increase observed in 2024 in the investment properties is related to extension works on the ‘ Büroanbau West (ex-Rents-Container)’, as well as repairs for a leakage that occurred at the Bergheim facilities in Austria. “Additionally, demolition work related to the construction of the new Ascendum Camões facilities in Coimbra was carried out.

During 2024, Ascendum S.A. also sold two properties in Regueira de Pontes, and Monte Redondo.

The investment properties included in the consolidated statement of financial position for 2024 and 2023 represent land that the Group holds with the intention of future appreciation.

The following table shows the position of the investment properties at the end of 2024 and 2023:

	DEC-24		DEC-23	
	BUILDINGS AND OTHER CONSTRUCTIONS	TOTAL	BUILDINGS AND OTHER CONSTRUCTIONS	TOTAL
Opening Balance	1,899,870	1,899,870	2,366,461	2,366,461
Increases	380,014	380,014	116,191	116,191
Decreases	(112,698)	(112,698)	(285,000)	(285,000)
Depreciation of the year	(258,160)	(258,160)	(297,782)	(297,782)
Total	1,909,026	1,909,026	1,899,870	1,899,870

## 9. GOODWILL

### 9.1. ACCOUNTING POLICY

Differences between the acquisition cost of investments in Group companies, plus the share of non-controlling interests in the fair value of acquired assets and liabilities (including contingent liabilities) or alternatively, plus the fair value of the share of the non-controlling interests in the acquired subsidiary and the fair value of the total net assets and liabilities of the acquired subsidiary, when positive, are recorded as “goodwill”. When negative, they are recorded directly in the income statement as gains, following reconfirmation of their recognized fair value.

Differences between the acquisition cost of investments in associated companies and the amount attributed to the fair value of the identifiable assets and liabilities of those companies at the purchase date, when positive,

are recorded under “Financial investments in associates.” When negative, they are recorded directly as gains in the income statement, following reconfirmation of the recognized fair value.

The goodwill amount is not amortized and is tested for impairment losses on an annual basis. The recoverable amount is determined based on the current value of estimated future cash flow expected to arise from continued use of the asset. Goodwill impairment losses recorded in the period are recorded in the income statement under “Impairments of non-depreciable/amortizable investments.”

Impairment losses relating to goodwill cannot be reversed.

### 9.2 DETAIL

The following table discloses the opening and closing balances and variations of Goodwill during 2024 and 2023.

GOODWILL	2024	2023
<b>Gross Assets:</b>		
Opening balance	26,557,098	26,622,799
Additions	23,403,275	
Transfers, write-offs and adjustments	143,681	(65,701)
Final balance	50,104,055	26,557,098
<b>Amortizations and accumulated impairment losses:</b>		
Opening balance	(2,092,186)	(2,092,186)
Final balance	(2,092,186)	(2,092,186)
Net Value	48,011,869	24,464,912

In November 2024, the Group acquired a business in the Glomak perimeter.

The total amount of Goodwill on 31<sup>st</sup> December 2024 and 2023 is presented in the following tables, as well as the methods and assumptions used to determine whether they are impaired:

2024	ASCENDUM MÁQUINAS E EQUIPAMENTOS, UNIPESSOAL LDA.	ASCENDUM MACHINERY, INC	ASCENDUM MAKÍNA TÍCARET A.Ş	ASCENDUM MAQUINARIA MÉXICO, S.A. DE C.V.	ASCENDUM CENTRAL EUROPE GMBH	ASCENDUM MACHINERY, SRL
Goodwill	943,773	622,888	8,656,512	1,195,018	8,898,227	942,366
Forecast period	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years
Growth rate (g) <sup>(1)</sup>	2%	2%	3%	3%	2%	2%
Applied discount rate <sup>(2)</sup>	7.9%	13.0%	25.7%	12.5%	8.1%	8.1%

2024 (CONTINUATION)	ASCENDUM PORTUGAL, SERVIÇOS DE GESTÃO, S.A.	GLOMAK SGPS, S.A.	GRANADA – SPAIN*	VOLCATALAN	TOTAL	
Goodwill	155,000	23,605,360	2,255,828	736,897	48,011,869	
Forecast period	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years		
Growth rate (g) <sup>(1)</sup>	2%	2%	2%	2%		
Applied discount rate <sup>(2)</sup>	7.9%	7.9%	7.9%	7.9%		

\*Goodwill related to the acquisition of the dealer from Granada  
(1) Rate of growth used to extrapolate cash flows beyond the period considered in the business plan  
(2) Discount rate applied to projected cash flows

2023	ASCENDUM MÁQUINAS E EQUIPAMENTOS, UNIPESSOAL LDA.	ASCENDUM MACHINERY, INC	ASCENDUM MAKÍNA TÍCARET A.Ş	ASCENDUM MAQUINARIA MÉXICO, S.A. DE C.V.	ASCENDUM CENTRAL EUROPE GMBH	ASCENDUM MACHINERY, SRL
Goodwill	943,773	586,785	8,656,512	1,123,534	8,898,227	906,271
Forecast period	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years
Growth rate (g) <sup>(1)</sup>	2%	2%	3%	3%	2%	2%
Applied discount rate <sup>(2)</sup>	9.4%	13.0%	25.8%	13.8%	9.8%	9.8%

2023 (CONTINUATION)	ASCENDUM PORTUGAL, SERVIÇOS DE GESTÃO, S.A.	GLOMAK SGPS, S.A.	GRANADA – SPAIN*	VOLCATALAN	TOTAL	
Goodwill	155,000	202,085	2,255,828	736,897	24,464,912	
Forecast period	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years	Cash flow projections for 5 years		
Growth rate (g) <sup>(1)</sup>	2%	2%	2%	2%		
Applied discount rate <sup>(2)</sup>	9.4%	9.4%	9.4%	9.4%		

\*Goodwill related to the acquisition of the dealer from Granada  
(1) Rate of growth used to extrapolate cash flows beyond the period considered in the business plan  
(2) Discount rate applied to projected cash flows

For the business acquired in the Glomak perimeter, no impairment test was carried as the acquisition took place near the year end.

The Board of Directors, based on the projected cash flows, discounted at the deemed applicable rate, concluded that, on 31<sup>st</sup> December 2024, the book value of the net assets, including goodwill, did not exceed their recoverable value.

Projected cash flows were based on past performance and expected efficiency improvements. The responsible

for these segments believe that a possible change (within a normal scenario) in the main assumptions used to calculate the recoverable amount will not result in impairment losses.

In the impairment tests performed, it was concluded that the recoverable value in major CGUs is well above the Goodwill.

Sensitivity analyses performed for the variation of + or - 0.5% of the WACC and Perpetuity Rate, have not resulted in evidence of impairment.

## 10. FINANCIAL INVESTMENTS AND OTHER FINANCIAL ASSETS

### 10.1. ACCOUNTING POLICY

#### a) Financial investments in associated companies

Financial investments in associated companies (companies in which the Group exercises significant influence but does not have control, through involvement in the financial and operational decisions of the Companies – generally investments of 20% to 50% of the share capital of a company) are recorded using the equity method.

Under the equity method, financial investments are initially recorded at their acquisition cost and adjusted annually by the amount representing the Group's share in changes in the equity (including net profit) of associates, against gains or losses in the period as well as dividends received and other changes in equity recorded in the associates.

Differences between acquisition cost and fair value of the assets and liabilities associated at the purchase date are recognized as goodwill if they are positive and are recorded under “Financial investments in associates”. If these differences are negative, they are recorded as a gain in the period under “Other income and gains” in the income statement, following reconfirmation of fair value.

Investments in associates are evaluated when there are indicators that the asset might be impaired, and any confirmed impairment losses are recorded as an

expense. When impairment losses recognized in previous periods no longer exist, they are reversed.

When the Group's share of the associate's accumulated losses exceeds the carrying value of the financial investment, the investment is recorded at nil value for as long as the associate's equity is negative, except when the Group has made commitments to the associate. In this case, a provision to meet these obligations is recorded.

Unrealized gains on transactions with associates are eliminated in proportion to the Group's interest in the associate, against the financial investment in that associate. Unrealized losses are similarly eliminated but only to the point where they are not a sign that the transferred asset is impaired.

#### b) Debt instruments at fair value through profit and loss

Financial assets are classified at fair value through profit and loss if they do not meet the fair-value criteria through other comprehensive income or amortized cost. This occurs when the initial goal is to recover the investment through the sale of the financial asset.

The financial assets included in the category of fair value through profit and loss are measured at fair value with all the variations recorded against the income statement.



## 10.2 DETAIL

	2024	2023
Investments accounted for using the equity method	222,151	14,186,023
Other current financial assets	3,000,000	3,000,000
Other non-current financial assets	56,505	80,371

The decrease in investments accounted for using the equity method is related to the disposal of the Air-Rail and Zephir perimeter in July 2024.

## 10.3. DETAIL EQUITY INSTRUMENTS AT FAIR VALUE THROUGH PROFIT AND LOSS

### a) Securities portfolio:

In the financial years ended on 31<sup>st</sup> December 2024 and 2023, the Group held the following securities portfolio:

	SHARES	DEC-2024	DEC-2023
C2 R&D GROWTH XI - Fundo de Capital de Risco Fechado	120	3,000,000	3,000,000
Totals		3,000,000	3,000,000

At the end of 2023, Ascendum subscribed 120 participation units in C2 R&D Growth XI – Fundo de Capital de Risco Fechado for 3 million euros. This fund’s policy is to invest in companies and projects that do research and development meaning that this investment is eligible under a tax incentive regime in Portugal for R&D (SIFIDE).

At the date of this report, the fund has not yet released financial information in order to adjust the financial interest to its fair value. Nonetheless, the Board of Directors understands that no material differences to the book value are expected.

The movements in the securities portfolio of each financial year were as follows:

	DEC-24	DEC-23
Fair Value on January, 1 <sup>st</sup>	3,000,000	444
Increase/(decrease) in Fair Value - P&L	-	(444)
Acquisitions	-	3,000,000
Fair Value on December, 31 <sup>st</sup>	3,000,000	3,000,000
Current assets	3,000,000	3,000,000
Non current assets	-	-
Total	3,000,000	3,000,000

The impact on the income statement was recorded under “Increase/decrease in fair value.”

## 11. INVENTORIES

### 11.1. ACCOUNTING POLICY

Goods classified as construction equipment and vehicles are measured at their specific acquisition cost, while parts, components and raw materials, subsidiary materials and consumables are valued at average acquisition cost, which is lower than their respective market value.

cost of the raw materials used, direct labour, manufacturing overheads and services carried out externally.

Impairment losses reflect the difference between the cost of acquisition and/or production and the net realizable market value of inventories.

Work in progress is valued at production cost, which is lower than market value. Production costs include the

### 11.2 DETAIL

As of 31<sup>st</sup> December 2024, and 2023, this account has the following composition:

	DEC-24	DEC-23
Goods	316,372,960	280,088,349
Products and works in progress	5,801,528	5,418,212
Accumulated Inventories Impairments (Note 26)	(8,806,756)	(6,315,923)
Total	313,367,732	279,190,638

The increase in Inventory is related to the gradual decrease on the supply chain bottlenecks and the corresponding normalization of the networking capital levels.

The cost of sales in the financial years ended on 31<sup>st</sup> December 2024 and 2023 is as follows:

	DEC-24	DEC-23
Opening inventories	280,088,349	200,909,934
Net purchases	960,311,766	1,039,398,454
Final inventories	316,372,960	280,088,349
Total	924,027,155	960,220,039

Changes in inventories of products and work in progress for the financial years ended on 31<sup>st</sup> December 2024 and 2023 are as follows:

	DEC-24	DEC-23
Final inventories	5,801,528	5,418,212
Inventory adjustments	680,677	(648,231)
Opening inventories	5,418,212	5,512,846
Total	(297,361)	553,597

# 12. FINANCIAL ASSETS AND LIABILITIES

## 12.1. ACCOUNTING POLICY

### Financial Assets

The Group classifies its financial assets into the following categories:

- › Debt instruments; and
- › Equity instruments.

#### Debt instruments

##### a. Debt instruments at amortized cost

Debt instruments are measured at amortized cost if both of the following criteria are met:

- › Assets are held to receive their contractual cash flows; and
- › The asset's contractual cash flows represent only payments of principal and interest.

Financial assets included in this category are initially recognized at fair value and subsequently measured at amortized cost.

Trade and Other Receivables and Cash and cash equivalents are debt instruments at amortized cost.

##### b. Debt instruments at fair value through equity

Debt instruments are measured at fair value through other comprehensive income if both of the following criteria are met:

- › The purpose of the business model is achieved by both the receiving of contractual cash flows and the sale of financial assets; and
- › The asset's contractual cash flows represent only payments of principal and interest.

Financial assets included in the category of fair value through other comprehensive income are initially

recognized and subsequently measured at fair value. Movements in the carrying amount are recorded through other comprehensive income, except for the recognition of impairment gains or losses, interest income and exchange gains or losses, which are recognized in the income statement. When the financial asset is de-recognized, the accumulated gain or loss previously recognized in other comprehensive income is reclassified from equity to income.

##### c. Debt instruments at fair value through profit and loss

Financial assets are classified at fair value through profit and loss if they do not meet the fair-value criteria through other comprehensive income or amortized cost. This occurs when the initial goal is to recover the investment through the sale of the financial asset.

The financial assets included in the category of fair value through profit and loss are measured at fair value with all the variations recorded against the income statement.

### Financial Liabilities

Financial liabilities are classified into two categories:

- i. Financial liabilities at fair value through profit and loss; and
- ii. Financial liabilities at amortized cost.

Financial liabilities at amortized cost are initially recognized at fair value net of transaction costs and are subsequently measured at amortized cost at the effective interest rate.

On 31<sup>st</sup> December 2024, the Company only has recognized liabilities classified as "Financial liabilities at amortized cost."

Financial liabilities are de-recognized when the underlying obligations are extinguished by payment, are cancelled, or expire.

## 12.2 DETAIL

On 31<sup>st</sup> December 2024, financial assets and liabilities had the following composition:

FINANCIAL ASSETS	CATEGORY	BOOK VALUE	VALUATION METHOD
Other accounts receivable (Note 14)	debt instruments	10,169,541	amortized cost
Other non-current financial assets (Note 10)	debt instruments	56,505	amortized cost
Other current financial assets (Note 10)	equity instruments	3,000,000	fair value
Trade and Other Receivables (Note 13)	debt instruments	176,230,641	amortized cost
Cash and Cash Equivalents (Note 17)	debt instruments	161,929,781	amortized cost
		<b>351,386,467</b>	

FINANCIAL LIABILITIES	CATEGORY	BOOK VALUE	VALUATION METHOD
Borrowings (Note 21)	amortized cost	164,182,223	amortized cost
Other liabilities (Note 23)	amortized cost	151,081,796	amortized cost
Trade and other payables (Note 22)	amortized cost	192,357,871	amortized cost
Prepayments from Customers (Note 13)	amortized cost	5,242,926	amortized cost
		<b>512,864,816</b>	

Impairment losses on Financial Assets (Customers, Other accounts receivable and Equity instruments at fair value through profit and loss) are listed in Notes 10.4, 13 and 26.

Gains and losses in 2024 and 2023 for impairments of financial assets were as follows:

	GAIN / (LOSS)	
	2024	2023
Accounts receivable impairments (losses/reversals)	(186,416)	403,875
	<b>(186,416)</b>	<b>(403,875)</b>

# 13. TRADE AND OTHER RECEIVABLES

## 13.1. ACCOUNTING POLICY

These items mainly include the balances of customers resulting from services rendered as part of the Group's activity and other balances related to operating activities. Balances are classified as current assets when the collection is estimated within a 12-month period. Balances are classified as non-current if the estimated collection occurs more than 12 months after the reporting date.

"Customer" and "Other debtors" are initially recognized at fair value and are subsequently measured at amortized cost, less the impairment adjustments. Identified impairment losses are recorded in the income statement and other comprehensive income in "Impairment of receivables" and are subsequently reversed by profit and loss.

The Group recognizes the impairment of trade and other receivables on third parties based on the sum of the following two components:

› Specific impairment of all receivables in litigation.

› Expected impairment of all receivables, which are not in the process of litigation, using the following risk matrix, based on the observations occurring in the behaviour of the receipts in the two previous years:

Receipt before the due date	% in debt
Receipt up to 30 days after the due date	% in debt
Receipt between 31 and 60 days after the due date	% in debt
Receipt between 61 and 90 days after the due date	% in debt
Receipt between 91 and 365 days after the due date	% in debt
Amounts not collected after 365 days from the due date	% in debt

### 13.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, this account has the following breakdown:

	DEC-24	DEC-23
Customers - current	167,763,011	144,848,449
Customers - trade bills receivable	11,057,986	8,108,134
Customers - doubtful debts	11,454,432	10,150,535
	<b>190,275,429</b>	<b>163,107,118</b>
Accumulated impairment losses (Note 26)	(14,044,788)	(13,138,794)
<b>Total</b>	<b>176,230,641</b>	<b>149,968,324</b>

The amounts presented in the statement of financial position are net of accumulated impairment losses for bad debts, which the Group estimated based on the adopted accounting policy and its assessment of the macroeconomic context on the date of the statement of financial position. Credit risk concentration is limited, as the customer base is broad and non-relational. The Board of Directors, therefore, believes that the carrying amounts of accounts receivable are close to their fair value.

The trade receivables balance amounts recorded as assets are not affected by advances made by them for goods and services yet to be purchased. These are presented as liabilities under “Prepayments from customers,” which at year-end 2024 and 2023

amounted to 5.2 million euros and 12.4 million euros, respectively.

Given the Group’s terms and conditions of sale and the fact that transactions with medium/long-term deferred payments are carried out in partnership with financial institutions, the overall amount of the customer’s item represents credits with agreed maturity of up to 12 months.

In 2024 and 2023, the profile of customer’s payments, excluding mainly the balances in litigation (2024: 14.0 million euros; 2023: 13.6 million euros), and the assessment of default risk are shown in the following tables:

	DEC-24	DEC-23
Paid between 0 and 30 days	84.8%	87.0%
Paid between 30 and 60 days	8.7%	6.6%
Paid between 60 and 90 days	3.0%	2.3%
Paid between 90 and 365 days	3.4%	3.3%
Paid above 365 days	0.1%	0.8%
Invoices not paid	0.0%	0.0%
<b>Total</b>	<b>100%</b>	<b>100%</b>

#### PROBABILITY OF DEFAULT % 2024

TOTAL	CURRENT [0-30]	30 - 60 DAYS	60 - 90 DAYS	90 - 365 DAYS	AFTER 365 DAYS
0.2%	0.0%	0.1%	0.4%	0.7%	10.8%

#### PROBABILITY OF DEFAULT % 2023

TOTAL	CURRENT [0-30]	30 - 60 DAYS	60 - 90 DAYS	90 - 365 DAYS	AFTER 365 DAYS
0.2%	0.0%	0.3%	0.6%	0.5%	17.8%

## 14. OTHER ACCOUNTS RECEIVABLE AND PREPAYMENTS TO SUPPLIERS

### 14.1. ACCOUNTING POLICY

“Other accounts receivable” and “Prepayments to suppliers” are initially recognized at fair value and are subsequently measured at amortized cost, less the impairment adjustments. Identified impairment losses

are recorded in the income statement and other comprehensive income in “Impairment of receivables” and are subsequently reversed by profit and loss.

### 14.2. POSITION AS OF DECEMBER 31

On 31<sup>st</sup> December 2024 and 2023, this item has the following breakdown:

	DEC-24		DEC-23	
	CURRENT	NON CURRENT	CURRENT	NON CURRENT
Prepayments to suppliers	2,606,604	-	-	-
<b>Prepayments to suppliers</b>	<b>2,606,604</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other accounts receivables	3,954,425	15,929	4,633,555	230,215
Accrued bonifications	4,217,158	-	2,212,429	-
Accrued income	1,444,168	-	1,158,568	-
Guarantees	537,861	-	258,032	-
<b>Other Accounts receivables</b>	<b>10,153,612</b>	<b>15,929</b>	<b>8,262,584</b>	<b>230,215</b>

Accrued income mainly includes interest and other miscellaneous accruals.



# 15. DEFERRALS — ASSETS

On 31<sup>st</sup> December 2024 and 2023, this item has the following breakdown:

	DEC-24	DEC-23
<b>Deferred Costs:</b>		
Insurance	601,015	143,254
Interests and commissions	414,292	148,483
Prepaid rents	229,058	208,614
Software	696,844	-
Others	2,914,892	4,290,478
<b>Deferrals</b>	<b>4,856,101</b>	<b>4,790,829</b>

Ascendum recognizes expenses on an accrual basis regardless of their moment of payment. At the end of the financial year, expenses already paid are deferred

under this item, but they should only affect, economically, the following financial year(s).

# 16. DEFERRED TAXES

## 16.1. ACCOUNTING POLICY

Deferred taxes are calculated based on the statement of financial position liability method and reflect the temporary differences between assets and liabilities for accounting purposes and the corresponding amounts for taxation purposes. Deferred tax assets and liabilities are calculated and valued on an annual basis, using current taxation rates, or those that have been announced for the future, on the expected date of reversal of provisional differences.

Deferred tax assets are only recognized when future tax profits can be reasonably expected for their use, or in situations where there are temporary taxable differences that offset temporary deductible differences in the reversion period. At the end of each financial year, deferred taxes are reviewed and reduced whenever their future use is no longer likely.

Deferred taxes are recorded as gains or losses for the year, unless they relate to items recognized directly in Equity. In this case, a counter-entry of deferred tax is also made under the same heading.

## 16.2 DETAIL

Details of the amounts and nature of deferred tax assets and liabilities recorded in the consolidated financial statements on 31<sup>st</sup> December 2024 and 2023, are summarized as follows:

2024	DEC-23	P&L IMPACT	EQUITY IMPACT	DEC-24
<b>Deferred Tax Assets:</b>				
Non-tax deductible impairments	5,026,657	1,181,658	-	6,208,315
Carry forward tax losses	1,537,115	(370,028)	-	1,167,087
IFRS 16 recognition	66,498	-	-	66,498
Non-tax deductible amortizations	606,991	634,683	-	1,241,674
Amortization of Goodwill - Tax deductible	644,032	(155,363)	-	488,669
Carry forward of net Financing Expenses	438,053	-	-	438,053
Elimination - Internal Margins	152,331	-	-	152,331
Taxable Deferrals	(1,462)	12,369	-	10,907
Benefits (retirement plans)	422,472	(27,596)	-	394,876
Investment Properties Impairments	66,944	-	-	66,944
	<b>8,959,631</b>	<b>1,275,723</b>	<b>-</b>	<b>10,235,355</b>
<b>Deferred Tax Liabilities:</b>				
Depreciations resulting from legal and free revaluations	(3,391,317)	148,704	-	(3,242,613)
Effect of reinvesting capital gains generated by fixed assets disposals	(14,699,583)	(3,137,997)	(216,167)	(18,053,747)
Others	(3,500,615)	(1,377,714)	-	(4,878,329)
	<b>(21,591,515)</b>	<b>(4,367,007)</b>	<b>(216,167)</b>	<b>(26,174,689)</b>
<b>Net effect</b>	<b>(12,631,884)</b>	<b>(3,091,283)</b>	<b>(216,167)</b>	<b>(15,939,334)</b>

2023	DEC-22	P&L IMPACT	EQUITY IMPACT	DEC-23
<b>Deferred Tax Assets:</b>				
Non-tax deductible impairments	5,194,236	(167,579)	-	5,026,657
Carry forward tax losses	3,981,721	(2,444,606)	-	1,537,115
IFRS 16 recognition	66,498	-	-	66,498
Non-tax deductible amortizations	675,378	(68,387)	-	606,991
Amortization of Goodwill - Tax deductible	799,394	(155,363)	-	644,032
Carry forward of net Financing Expenses	438,053	-	-	438,053
Elimination - Internal Margins	152,391	(60)	-	152,331
Taxable Deferrals	72,462	(73,924)	-	(1,462)
Benefits (retirement plans)	420,489	1,983	-	422,472
Investment Properties Impairments	66,944	-	-	66,944
	<b>11,867,567</b>	<b>(2,907,936)</b>	<b>-</b>	<b>8,959,631</b>
<b>Deferred Tax Liabilities:</b>				
Depreciations resulting from legal and free revaluations	(3,455,210)	63,893	-	(3,391,317)
Effect of reinvesting capital gains generated by fixed assets disposals	(11,738,436)	(4,246,942)	1,285,795	(14,699,583)
Others	(2,318,737)	(1,181,878)	-	(3,500,615)
	<b>(17,512,383)</b>	<b>(5,364,927)</b>	<b>1,285,795</b>	<b>(21,591,515)</b>
<b>Net effect</b>	<b>(5,644,816)</b>	<b>(8,272,863)</b>	<b>1,285,795</b>	<b>(12,631,884)</b>

a) Tax losses carried forward:

2024	TAX LOSSES CARRIED FORWARD	DEADLINE FOR THE USE OF TAX LOSSES	DEFERRED TAX BASE	TAX RATE	DEFERRED TAX ASSETS
TEA ALOYA INMOBILIARIA, S.A.U.- 2017	1,531	N/A	1,531	25%	383
TEA ALOYA INMOBILIARIA, S.A.U.- 2018	3,029	N/A	3,029	25%	757
TEA ALOYA INMOBILIARIA, S.A.U.- 2019	1,644	N/A	1,644	25%	411
TEA ALOYA INMOBILIARIA, S.A.U.- 2020	1,591	N/A	1,591	25%	398
TEA ALOYA INMOBILIARIA, S.A.U.- 2021	1,553	N/A	1,553	25%	388
TEA ALOYA INMOBILIARIA, S.A.U.- 2022	1,661	N/A	1,661	25%	415
TEA ALOYA INMOBILIARIA, S.A.U.- 2023	2,049	N/A	2,049	25%	512
TEA ALOYA INMOBILIARIA, S.A.U.- 2024	1,814	N/A	1,814	25%	453
VOLRENTAL ATLÁNTICO, S.A.U. - 2007	46,861	N/A	46,861	25%	11,715
VOLRENTAL ATLÁNTICO, S.A.U. - 2008	59,901	N/A	59,901	25%	14,975
VOLRENTAL ATLÁNTICO, S.A.U. - 2009	37,277	N/A	37,277	25%	9,319
VOLRENTAL ATLÁNTICO, S.A.U. - 2011	2,389	N/A	2,389	25%	597
VOLRENTAL ATLÁNTICO, S.A.U. - 2012	1,286	N/A	1,286	25%	321
VOLRENTAL ATLÁNTICO, S.A.U. - 2013	691	N/A	691	25%	173
VOLRENTAL ATLÁNTICO, S.A.U. - 2014	1,101	N/A	1,101	25%	275
VOLRENTAL ATLÁNTICO, S.A.U. - 2015	1,427	N/A	1,427	25%	357
VOLRENTAL ATLÁNTICO, S.A.U. - 2016	1,113	N/A	1,113	25%	278
VOLRENTAL ATLÁNTICO, S.A.U. - 2017	1,836	N/A	1,836	25%	459
VOLRENTAL ATLÁNTICO, S.A.U. - 2018	1,222	N/A	1,222	25%	306
VOLRENTAL ATLÁNTICO, S.A.U. - 2019	500	N/A	500	25%	125
VOLRENTAL ATLÁNTICO, S.A.U. - 2020	519	N/A	519	25%	130
VOLRENTAL ATLÁNTICO, S.A.U. - 2021	711	N/A	711	25%	178
VOLRENTAL ATLÁNTICO, S.A.U. - 2022	379	N/A	379	25%	95
VOLRENTAL ATLÁNTICO, S.A.U. - 2023	249	N/A	249	25%	62
VOLRENTAL ATLÁNTICO, S.A.U. - 2024	487	N/A	487	25%	122
GLOMAK SPAIN - 2012	1,950,458	N/A	1,950,458	25%	487,615
GLOMAK SPAIN - 2013	1,199,837	N/A	1,199,837	25%	299,959
GLOMAK SPAIN - 2014	419,355	N/A	419,355	25%	104,839
GLOMAK SPAIN - 2015	925,878	N/A	925,878	25%	231,470
Total	4,668,350		4,668,350		1,167,087

2023	TAX LOSSES CARRIED FORWARD	DEADLINE FOR THE USE OF TAX LOSSES	DEFERRED TAX BASE	TAX RATE	DEFERRED TAX ASSETS
ASCENDUM MAQUINARIA - 2001	113,306	N/A	113,306	25%	28,327
ASCENDUM MAQUINARIA - 2002	248,502	N/A	248,502	25%	62,126
ASCENDUM MAQUINARIA - 2012	32,407	N/A	32,407	25%	8,102
ASCENDUM MAQUINARIA - 2013	88,196	N/A	88,196	25%	22,049
TEA ALOYA INMOBILIARIA, S.A.U.- 2017	1,531	N/A	1,531	25%	383
TEA ALOYA INMOBILIARIA, S.A.U.- 2018	3,029	N/A	3,029	25%	757
TEA ALOYA INMOBILIARIA, S.A.U.- 2019	1,644	N/A	1,644	25%	411
TEA ALOYA INMOBILIARIA, S.A.U.- 2020	1,591	N/A	1,591	25%	398
TEA ALOYA INMOBILIARIA, S.A.U.- 2021	1,553	N/A	1,553	25%	388
TEA ALOYA INMOBILIARIA, S.A.U.- 2022	1,661	N/A	1,661	25%	415
TEA ALOYA INMOBILIARIA, S.A.U.- 2023	2,049	N/A	2,049	25%	512
VOLRENTAL ATLÁNTICO, S.A.U. - 2007	46,861	N/A	46,861	25%	11,715
VOLRENTAL ATLÁNTICO, S.A.U. - 2008	59,901	N/A	59,901	25%	14,975
VOLRENTAL ATLÁNTICO, S.A.U. - 2009	37,277	N/A	37,277	25%	9,319
VOLRENTAL ATLÁNTICO, S.A.U. - 2011	2,389	N/A	2,389	25%	597
VOLRENTAL ATLÁNTICO, S.A.U. - 2012	1,286	N/A	1,286	25%	321
VOLRENTAL ATLÁNTICO, S.A.U. - 2013	691	N/A	691	25%	173
VOLRENTAL ATLÁNTICO, S.A.U. - 2014	1,101	N/A	1,101	25%	275
VOLRENTAL ATLÁNTICO, S.A.U. - 2015	1,427	N/A	1,427	25%	357
VOLRENTAL ATLÁNTICO, S.A.U. - 2016	1,113	N/A	1,113	25%	278
VOLRENTAL ATLÁNTICO, S.A.U. - 2017	1,836	N/A	1,836	25%	459
VOLRENTAL ATLÁNTICO, S.A.U. - 2018	1,222	N/A	1,222	25%	306
VOLRENTAL ATLÁNTICO, S.A.U. - 2019	500	N/A	500	25%	125
VOLRENTAL ATLÁNTICO, S.A.U. - 2020	519	N/A	519	25%	130
VOLRENTAL ATLÁNTICO, S.A.U. - 2021	711	N/A	711	25%	178
VOLRENTAL ATLÁNTICO, S.A.U. - 2022	379	N/A	379	25%	95
VOLRENTAL ATLÁNTICO, S.A.U. - 2023	249	N/A	249	25%	62
GLOMAK SPAIN - 2011	694,837	N/A	694,837	25%	173,709
GLOMAK SPAIN - 2012	2,255,621	N/A	2,255,621	25%	563,905
GLOMAK SPAIN - 2013	1,199,837	N/A	1,199,837	25%	299,959
GLOMAK SPAIN - 2014	419,355	N/A	419,355	25%	104,839
GLOMAK SPAIN - 2015	925,878	N/A	925,878	25%	231,470
Total	6,148,460		6,148,460		1,537,115

According to the current legislation in Portugal, tax losses can be carried forward and subject to deduction from taxable profits during reporting period up to 65% of taxable income, for the following timeline:

- › 14 years for taxes losses related to 2014, 2015 and 2016;
- › 7 years for taxes losses related to 2017, 2018 and 2019;
- › 12 years for taxes losses related to 2020 and 2021;
- › 5 years for taxes losses related to 2022;
- › No limitation for taxes losses related to 2023.

From 2023 onwards, tax losses are no longer subject to time limitation. On other hand, the deduction of tax losses decreased from 70% to 65% of the taxable profit.

In Spain, a change has occurred in the tax losses regime, which came into force in 2015, with retroactive

effect, stating that there is no time limit to deductible tax losses.

In the United States, federal corporate taxes are calculated on a consolidated basis for affiliated groups, while state taxes are often computed on a standalone basis. Tax losses incurred after December 31, 2017, may be carried forward indefinitely, but the deductible amount in any given year is limited to 80% of taxable income for losses arising in tax years beginning after 2017.

In Türkiye, tax losses can be offset for a period of five years.

On each reporting date, the Group carries out a precise assessment of the ability to recover the tax carried forward, in order to recognize the corresponding Deferred Tax Assets. In the 2024 financial year, Deferred Tax Assets were recognized only on the basis of tax losses that were likely to be recovered in future taxable profits, according to the business plans of the respective companies, based on tax rates in effect in the future, to be known on this date.

## 17. CASH AND CASH EQUIVALENTS

### 17.1. ACCOUNTING POLICY

The amounts included under “Cash and cash equivalents” are cash, bank deposits, term deposits and other treasury applications which mature in less than three months and can be immediately mobilized with negligible risk of change in value.

Bank overdrafts are presented in the statement of financial position, in current liabilities, under “Borrowings.”

### 17.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, the breakdown of cash and cash equivalents was as follows:

	DEC-24	DEC-23
Cash	136,847	147,734
Current Bank Deposits	161,792,934	141,684,179
<b>Total</b>	<b>161,929,781</b>	<b>141,831,913</b>

All funds from cash and cash equivalents accounts are readily available for use.

## 18. SHARE CAPITAL STRUCTURE

The capital structure of the Group is intended to ensure sufficient financial flexibility and stability for the Group to reach its strategic goals. The Group aims to maintain an optimal capital structure, and to use the free operating cash flow after financial items and tax for debt servicing and business development.

The Group strives to ensure adequate credit resources at all times, which includes securing access to committed bank financing and refinancing maturing debt in a timely manner. The Group aims to have a reasonable amount

of free committed credit resources available for the next 12 months.

On 31<sup>st</sup> December 2024, the capital of the parent company – Ascendum S.A. – fully subscribed and paid up, is represented by 15,000,000 nominal shares of 1 euro each.

The legal entities with more than 20 % of the subscribed capital are the following:

Ernesto Vieira & Filhos, S.A.	50%
Nors Group, S.A.	50%

## 19. EQUITY

### 19.1. ACCOUNTING POLICY

Dividends paid in the year are presented in an autonomous line in the consolidated statement of changes in equity.

The financial statements exchange differences comprises foreign exchange differences arising from the translation to EUR of financial statements of the parent company and its subsidiaries and are registered in other reserves.

### 19.2 DETAIL

#### Dividends

The dividend policy is the responsibility of the Shareholders’ General Meeting.

According to a decision from the Shareholders’ General Meeting held on the 20<sup>th</sup> of March 2024, dividends in the amount of 50 million euros were paid.

The dividend payment that is deliberated by the shareholders will have no tax impact for the Group.

#### Legal reserve

Portuguese commercial law states that at least 5% of the annual profit of each company for the year, as calculated in their individual accounts, must be assigned to legal reserves, until they represent up to 20% of the total share capital. These reserves cannot be distributed, except in case of Company liquidation, but can be used to absorb losses after other reserves have been used or incorporated into share capital.

#### Revaluation reserves

Revaluation reserves relate to the amount of the property, plant and equipment revaluation reserve, net of deferred taxes. This reserve can only be distributed after its realization, which occurs through the use or disposal of revaluated assets.

#### Other reserves

This includes the amounts of any available reserves, whose allocation is determined by the shareholders.

#### Retained earnings

The net result of the previous year is recorded under this caption. It is subsequently moved according to any application of profits coverage that may be decided.

The reserves available to distribute to shareholders are determined based on the individual Financial Statements of Ascendum S.A.



## 20. NON-CONTROLLING INTERESTS

Movements in this heading in the financial years ended on 31<sup>st</sup> December 2024 and 2023 were as follows:

	DEC-24	DEC-23
Opening balance on January, 1 <sup>st</sup>	126,194	1,632,127
Net profit for the period attributed to non-controlling interests	(453)	100
Other variations in equity	(558)	(1,506,033)
Final balance on December, 31 <sup>st</sup>	125,183	126,194

NON-CONTROLLING INTERESTS DETAIL:	DEC-24	DEC-23
Volrental Atlántico, S.A.U.	125,183	126,194
Total	125,183	126,194

## 21. BORROWINGS

### 21.1. ACCOUNTING POLICY

Borrowings are initially recognized at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortized cost and the difference between the nominal value and the initial fair value is recognized in the income statement and other comprehensive income over the period of the financing using the effective interest rate method.

IFRS 9 – *Financial Instruments* prohibits the reclassification of financial liabilities between categories.

Borrowings are classified under current liabilities, unless the Group has an unconditional right to defer the payment of liabilities for at least 12 months after the date of the financial report, in which case they are classified as non-current liabilities.

### 21.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, the structure of this item was as follows:

	DEC-24	DEC-23
Bank loans/current accounts /overdrafts	28,913,924	22,064,543
Commercial papers	85,138,935	49,299,548
Lease liabilities	18,654,903	15,326,249
<b>Non-current</b>	<b>132,707,762</b>	<b>86,690,340</b>
Bank loans/current accounts /overdrafts	46,604,251	49,778,130
Commercial papers	3,525,113	3,100,000
Lease liabilities	8,577,792	8,057,948
<b>Current</b>	<b>58,707,156</b>	<b>60,936,078</b>
<b>Total</b>	<b>191,414,918</b>	<b>147,626,418</b>

Of the non-current borrowing at the date of 31<sup>st</sup> December 2024, 10,9% is due in 5 years or more.

Bank loans bear interest according to market rules and spreads traded by the Group, based, in most cases, on the three-month Euribor rate.

## 22. SUPPLIERS

### 22.1. ACCOUNTING POLICY

Suppliers are measured at initial recognition at fair value. Subsequently, other financial liabilities are measured at

amortised cost using the effective interest method, which usually corresponds to the nominal value.

### 22.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, this item was comprised of current payable balances to suppliers, all of which are due in the short term.

On 31<sup>st</sup> December 2024 and 2023, the aggregate balance of the Suppliers item was not conditioned by payment plans that incorporated interest payments and, thus, the financial risk related to changes in interest rates is residual here.

	DEC-24	DEC-23
Suppliers - current account	191,179,227	191,657,777
Suppliers - trade bills	1,178,644	1,870,706
<b>Total</b>	<b>192,357,871</b>	<b>193,528,483</b>

## 23. OTHER LIABILITIES

### 23.1. ACCOUNTING POLICY

Other financial liabilities are measured at initial recognition at fair value. Subsequently, other financial liabilities are measured at amortized cost using the effective interest method, which usually corresponds

to the nominal value. Other non-liabilities arising from e.g., taxation or employer benefits, are measured in accordance with the appropriate standards.

### 23.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, this account had the following breakdown:

	DEC-24	DEC-23
Accounts payable to employees	2,202,148	2,516,728
Remunerations and charges accrued	13,614,424	10,264,144
Accrued interest	884,849	998,159
Accrued operating expenses	22,977,641	20,249,690
Accrued bonuses	963,428	998,083
Taxes and fees	2,311,355	1,530,232
Other creditors	5,479,728	3,834,073
<b>Current liabilities</b>	<b>48,433,572</b>	<b>40,391,109</b>
Investments suppliers	112,761	112,738
Other non current-creditors	102,535,462	53,678,134
<b>Non-Current Liabilities</b>	<b>102,648,224</b>	<b>53,790,872</b>
<b>Other liabilities</b>	<b>151,081,796</b>	<b>94,181,981</b>

The accrued operating expenses reflect costs associated with external services already rendered, for which the corresponding invoices are yet to be received.

Other non-current creditors primarily relate to non-interest-bearing floor plan facilities. The increase in 2024 compared to 2023 is mainly attributed to the normalization of inventory levels, following the gradual easing of supply chain constraints.

## 24. INCOME TAX AND STATE AND OTHER PUBLIC ENTITIES

### 24.1. ACCOUNTING POLICY

Taxes receivable and payable are measured at initial recognition at fair value. Subsequently, other financial liabilities are measured at amortized cost using the

effective interest method, which usually corresponds to the nominal value.

### 24.2 DETAIL

On 31<sup>st</sup> December 2024 and 2023, "Income Tax" and "State and Other Public Entities" have the following breakdown:

	ASSETS		LIABILITIES	
	DEC-24	DEC-23	DEC-24	DEC-23
Income Tax	17,513,357	11,904,311	12,829,749	15,775,247
<b>Sub-Total</b>	<b>17,513,357</b>	<b>11,904,311</b>	<b>12,829,749</b>	<b>15,775,247</b>
Value Added Tax	17,006,731	10,091,454	11,514,525	11,726,391
Withholding income tax	-	-	2,080,072	971,292
Social Security Contributions	-	-	1,831,348	1,684,307
Others	652,706	487,298	255,283	202,847
<b>Sub-Total</b>	<b>17,659,437</b>	<b>10,578,752</b>	<b>15,681,228</b>	<b>14,584,837</b>
<b>Total</b>	<b>35,172,794</b>	<b>22,483,063</b>	<b>28,510,977</b>	<b>30,360,084</b>

In 2024, the increase in VAT receivables was primarily driven by the rise in leasing sales in Türkiye.

The Group remains fully compliant with its tax obligations and has no outstanding tax liabilities.

## 25. DEFERRALS — LIABILITIES

On 31<sup>st</sup> December 2024 and 2023, the caption "Deferrals" has the following structure:

	DEC-24	DEC-23
<b>Deferrals</b>		
Sales and services to recognize	10,428,942	7,619,517
Guarantees	13,851,066	14,142,535
Others	206,409	1,246,050
<b>Total</b>	<b>24,486,417</b>	<b>23,008,102</b>

The Group recognizes revenues on an accrual basis of the financial year regardless of their payment. At the end of the financial year, this item defers transactions that have already been invoiced for which, on 31<sup>st</sup> December, not all requirements had been met for their recognition as revenue in the period.

The amount recorded under "Guarantees" refers to warranty extensions, billed on the date of sale of the equipment, which are deferred and will be recognized in the income statement over the life of the warranty agreement.

## 26. PROVISIONS AND IMPAIRMENT LOSSES

### 26.1. ACCOUNTING POLICY

#### a) Provisions

Provisions are recognized when, and only when, the Group has a current (legal or constructive) obligation as a result of a past event, whenever it is likely that, to settle the obligation, an outflow of resources will take place, and the amount of the obligation can reasonably be estimated. Provisions are reviewed on the date of each statement of financial position and are adjusted to reflect the best estimate of their fair value on that date.

#### b) Contingent assets and liabilities

Contingent liabilities are defined by the Group as (i) potential obligations arising from past events whose existence will only be confirmed by the occurrence, or not, of one or more uncertain future events not fully under the Group's control or (ii) current obligations arising from past events, but which are not recognized because it is unlikely that an outflow of resources

including economic benefits will be required to settle the obligation, or its amount cannot be measured with sufficient reliability.

Contingent liabilities are not recognized in the Group's financial statements but disclosed in the Notes to the Consolidated Financial Statements, unless the possibility of an outflow of funds affecting future economic benefits is remote, in which case they are not even disclosed.

Contingent assets are potential assets resulting from past events and that will only be confirmed by the occurrence or not of one or more uncertain future events, not fully under the Group's control.

Contingent assets are not recognized in the Group's financial statements but are disclosed in the Notes to the Consolidated Financial Statements, when it is likely that there will be future economic benefits.

## 26.2 DETAIL

Movements in provisions in the financial years ended on 31<sup>st</sup> December 2024 and 2023 were as follows:

2024 DESCRIPTION	OPENING BALANCE	EXCHANGE RATE EFFECT	PERIMETER VARIATION	PL INCREASES	PL REVERSALS	UTILIZATIONS/ ADJUSTMENTS	TOTAL
Accumulated impairment losses - account receivables (Note 13)	13,138,794	55,429	-	(588,019)	774,436	664,149	14,044,788
Accumulated impairment losses - inventories (Note 11)	6,315,923	258,197	-	-	(89,583)	2,322,218	8,806,756
Provisions	14,299,499	86,952	-	247,880	(37,591)	(1,334,521)	13,262,219

2023 DESCRIPTION	OPENING BALANCE	EXCHANGE RATE EFFECT	PERIMETER VARIATION	PL INCREASES	PL REVERSALS	UTILIZATIONS/ ADJUSTMENTS	TOTAL
Accumulated impairment losses - accounts receivable (Note 13)	15,091,547	(12,541)	-	83,044	(486,919)	(1,536,338)	13,138,794
Accumulated impairment losses - inventories (Note 11)	8,135,841	(156,628)	-	-	(1,165,792)	(497,497)	6,315,923
Provisions	12,970,195	(284,629)	-	2,168,151	(33,209)	(521,009)	14,299,499

On 31<sup>st</sup> December 2024 and 2023, the details of “Provisions” presented in the consolidated statement of financial position were as follows:

DESCRIPTION	DEC-24	DEC-23
Provisions for guarantees	2,904,774	1,981,687
Provisions for risks and costs - Litigation	161,349	164,564
Other provisions	10,196,095	11,150,206
<b>Non-current</b>	<b>13,262,219</b>	<b>13,296,457</b>
Provisions for guarantees	-	1,003,042
<b>Current</b>	<b>-</b>	<b>1,003,042</b>
<b>Total</b>	<b>13,262,219</b>	<b>14,299,499</b>

Under “Provisions for Guarantees”, the Group discloses its best estimates for current obligations of uncertain timing related to guarantees provided to customers as a result of the normal flow of operations.

“Provisions for risks and costs – Litigation” also discloses the best estimates of total outflows that may occur in the future, due to legal proceedings filed by third parties.

“Other Provisions” provides a set of estimates of other current obligations of uncertain timing not included in the two previous categories.

## 27. GOVERNMENT GRANTS

### 27.1. ACCOUNTING POLICY

Government grants are recognized at fair value when it can be reasonably assured that they will be received and that the Group will meet the conditions of the grant.

Grants and non-refundable contributions received to finance property, plant and equipment are recorded, only when there is reasonable assurance of receipt, under “Deferred income” and are recognized as a gain in

the income statement in proportion to the depreciation of the subsidized property, plant, and equipment.

Grants related to incurred expenses are recorded as a gain to the extent that there is reasonable assurance that they will be received, that the Group has already incurred the subsidized expenses and that the conditions of eligibility are met.

### 27.2 DETAIL

GOVERNMENT GRANTS	2024	2023
For investment into the rental fleet	270,931	613,205
Others	9,817	20,369
<b>Total</b>	<b>280,748</b>	<b>633,574</b>

The government grants received by Ascendum in 2024 are mainly related to a subsidy of the government that we received in Austria for our investment into the rental fleet.

## 28. FINANCIAL COMMITMENTS AND CONTINGENT ASSETS AND LIABILITIES

On 31<sup>st</sup> December 2024 and 2023, Ascendum has the following financial commitments:

TYPES	DEC-24	DEC-23
Bank Guarantees	2,637,393	20,851,592
Warranties granted to Importers of represented brands	263,822	3,297,819
Guarantees provided in public tenders	290,018	290,310
Guarantees for suppliers of water, electricity, fuel and similar	105,838	450,021
Other guarantees	5,282,657	9,083,058
<b>Total</b>	<b>8,579,728</b>	<b>33,972,800</b>

Bank guarantees saw a significant decline in 2024, primarily due to a large package deal completed in Central Europe in 2023, which required bank guarantees to secure customers’ advance payments.

The reduction in warranties granted to importers of represented brands was largely driven by a sharp decrease in letters of credit issued to foreign suppliers.

Additionally, the decline in other guarantees is mainly attributed to the conclusion of leasing agreements for machinery in Central Europe during 2024.



## 29. INCOME TAX

Income tax for the financial year is calculated based on the taxable results of companies included in the consolidation, in accordance with the tax rules in force at the headquarters of each Group company. It also considers deferred taxation.

Current income tax is calculated based on the taxable results of companies included in the consolidation.

In Portugal, income tax for the year is calculated based on the Special Taxation Scheme for Corporate Groups ("RETGS"), which includes Portugal-based companies in which Ascendum S.A. has had a shareholding of at least 75% for over a year.

In Austria, Ascendum Central Europe GmbH is taxed on a consolidated basis by incorporating, in its tax return, the tax results of its direct subsidiary Ascendum Baumaschinen Österreich GmbH, as well as the tax losses, if any, of foreign subsidiaries: Ascendum Épitogépek Hungaria Kereskedelmi Kft. – Hungary; Ascendum Gradevinski Strojevi Hrvatska, d.o.o. – Croatia; Ascendum Stavebné Stroje Slovensko, s.r.o. – Slovakia and Ascendum Machinery, S.R.L., – Romania.

The remaining Group companies are taxed on an individual basis, according to applicable law.

### Implementation of the Pillar Two reform

On 8<sup>th</sup> November 2024, the Global Minimum Tax Regime or "RIMG" (Law no. 41/2024, of November 8) was published in Portugal as a consequence of the transposition of the Directive (EU) 2022/2523, of 14 December ("Minimum Taxation Directive"), implementing the so-called Pillar Two rules.

This new set of rules aims to ensure that large MNE groups are subject to a minimum effective tax rate of 15% in all jurisdictions where they operate and, in those jurisdictions where this is not verified, a payment of a top-up tax in relation to their excess profits may be required.

Ascendum, S.A. is the ultimate parent entity for purposes of the Pillar Two rules perimeter of Ascendum Group.

In accordance with the RIMG and considering that the Group's consolidated revenues exceed 750 million euros in two of the last four financial years, the Pillar Two rules are applicable to the Ascendum Group as of 1 January 2024 onwards.

Based on an initial analysis, it is the Group's expectation that a top-up tax liability may arise only in one of the jurisdictions in which it is present with reference to fiscal year 2024. The other jurisdictions should benefit in fiscal year of 2024 from the exemptions provided by the transitional CbCR safe harbours rules.

The impact analysis conducted indicates that Hungary has an effective tax rate below 15%, thus being subject to a top-up tax therein. However, the total amount of the additional tax expense should not be significant.

Moreover, Ascendum Group has applied the temporary mandatory exception of not recognizing deferred tax assets and liabilities arising from the implementation of the Pillar Two rules. This exception is applied retrospectively.

Income tax recognized in the financial years ended on 31<sup>st</sup> December 2024 and 2023 is as follows:

	DEC-24	DEC-23
Current Income Tax	(22,406,942)	(26,259,193)
Deferred Income Tax (Note 16)	(3,091,283)	(8,272,863)
<b>Total</b>	<b>(25,498,225)</b>	<b>(34,532,056)</b>

The reconciliation of income tax is detailed below:

INCOME TAX	2024		2023	
Profit before income tax	109,879,384		135,884,137	
Income tax	23%	25,467,361	23%	30,723,393
Tax resulting from adjustments to the tax base		30,864		3,808,663
<b>Total</b>		<b>25,498,225</b>		<b>34,532,056</b>

Income tax rates per country:

INCOME TAX RATE BY COUNTRY:	2024	2023
Austria	23.0%	24.0%
Croatia	18.0%	18.0%
Slovakia	21.0%	21.0%
Spain	25.0%	25.0%
United States of America	21.0%	21.0%
Hungary	9.0%	9.0%
Mexico	30.0%	30.0%
Portugal	20.0%	21.0%
Czechia	21.0%	19.0%
Romania	16.0%	16.0%
Türkiye	25.0%	25.0%

The Group companies with headquarters in Portugal, of which at least 75% of their capital has been held for over a year, are taxed according to the Corporate Income Tax rules (CIT code), under the Special Taxation System for Groups of Companies ("RETGS") outlined in Articles 70 and 71 of the CIT code. For financial years beginning 1<sup>st</sup> January 2012, taxable income in excess of 1.5 million euros is also subject to a surcharge of 3% to 9%.

In accordance with the current legislation, the tax return of the Group and companies headquartered in Portugal is subject to review and corrections by the Tax Authority over a period of up to four years (five years for Social Security), except for a set of circumstances (when there have been tax losses, tax benefits have been granted or claims or appeals are ongoing), situations in which, depending on the circumstances, deadlines may be extended or suspended. Ascendum's Board of Directors considers that possible corrections arising from reviews/inspections by the tax authorities of the income statements for the years open to inspection will not have significant impact on the attached consolidated financial statements.

Pursuant to article 88 of the CIT Code, companies headquartered in Portugal are additionally liable to autonomous taxation on several classes of expenses listed in the abovementioned article.

In line with current legislation, the Group's income tax returns and the companies with headquarters in Spain are subject to review and correction by the tax authorities for a period of four years.

Austrian subsidiary Ascendum Central Europe GmbH consolidates its individual taxable profits with the taxable profits of Ascendum Baumaschinen Österreich GmbH, jointly with the taxable losses of the subsidiaries in Hungary, Croatia, Slovakia, and Romania.

In the United States, tax returns are subject to review and correction by the tax authorities for a period of three years.

In Türkiye, the limitation period is five years; the tax returns may be subject to review and correction by the tax authorities for a period of five years.

In Mexico, the tax returns for the Group's company are subject to review and correction by the tax authorities for a period of ten years.

## 30. EARNINGS PER SHARE

Earnings per share can be expressed as “basic earnings” or “diluted earnings.”

Basic earnings per share are calculated by dividing profit or loss for the financial year by the weighted average number of ordinary shares outstanding during the period.

Diluted earnings per share are calculated by dividing profit or loss for the financial year by the weighted average number of ordinary shares outstanding during the period, plus the number of ordinary shares that may be issued as a result of conversion of other instruments issued by the entity.

The parent company, Ascendum S.A., was transformed into a joint stock company, with share capital of 15

million euros, represented by 15,000,000 shares with a nominal value of 1 (one) euro each.

In the 2024 and 2023 financial years, there was no other issuance/reduction or withdrawal of shares and, therefore, the average number of ordinary shares in circulation during the year was 15,000,000.

There was also no issuance/amortization of any instruments that could be converted into ordinary shares.

There are no shares with special and/or limited rights.

Earnings per share are as follows:

	DEC-24	DEC-23
Net Profit/Loss of the period	84,381,159	101,352,081
Average number of ordinary shares	15,000,000	15,000,000
Basic earnings per share	5.63	6.76
Diluted earnings per share	5.63	6.76

## 31. SALES AND SERVICES RENDERED

### 31.1. ACCOUNTING POLICY

Revenue corresponds to the fair value of the amount received or receivable from transactions with customers in the normal course of business. Revenue is recorded net of any taxes, trade discounts and financial discounts.

In determining the value of revenue, the Group evaluates, for each transaction, its performance obligations to its customers, the price of the transaction to be affected by each performance obligation identified in the transaction, and the existence of variable price conditions that may lead to future adjustments to the value of the recorded revenue, and for which the Group makes its best estimate.

Revenue is recorded in the income statement when the control over the product or service is transferred to the customer, that is, at the moment when the customer becomes able to manage the use of the product or service and obtain all the remaining economic benefits associated with it.

The Group considers that, given the nature of the product or service that is associated with the assumed performance obligations, the transfer of control occurs mostly on a specific date, but in some kind of services the obligation is performed continuously over the time.

### 31.2 DETAIL

The contribution of Revenue by geographical market for the financial years ended on 31<sup>st</sup> December 2024 and 2023 were as follows:

	DEC-24	DEC-23
Sales of equipment	953,285,855	999,033,263
Service	260,497,716	260,929,394
Rental	46,344,879	40,935,643
Sales and services rendered	1,260,128,450	1,300,898,301

## 32. EXTERNAL SUPPLIES AND SERVICES

In 2024 and 2023, external supplies and services had the following breakdown:

	2024	2023
Subcontracts	16,663,475	12,619,979
Specialized services	14,620,718	10,696,234
Travel and accommodation	5,433,451	5,744,899
Transport of goods	5,391,162	6,640,375
Insurance	3,910,682	3,521,868
Rents and leases	3,881,597	3,410,859
Maintenance/repairs/tools	3,416,904	3,675,216
Advertising and promotion	2,765,323	2,276,892
Communications	1,658,957	1,695,612
Clean hygiene and comfort	1,404,127	1,271,179
Surveillance and security	1,164,205	931,897
Office supplies/technical documentation	1,023,732	1,079,738
Electricity/fuels/water/other fluids	135,531	293,515
Other external supplies and services	4,642,754	4,808,467
Total	66,112,618	58,666,730

The increase in External Suppliers and Services expenses occurred in 2024, when compared with 2023 is justified by the enhancement of modernization projects, transformation of the way of work and support systems.

## 33. PERSONNEL EXPENSES

### 33.1. ACCOUNTING POLICY

Employee costs include wages and salaries, pensions, social security contributions, annual leave and sick leave, bonuses and non-monetary benefits. Employee costs are recognized in the financial year in which the

associated services are rendered. Costs for long-term employee benefits provided by the Group are recognized in the period in which they are earned.

### 33.2 DETAIL

In 2024 and 2023, the Personnel Expenses had the following breakdown:

	2024	2023
Payroll	71,985,137	62,783,921
Social charges	12,792,657	11,264,716
Insurance against labour accident	168,743	140,232
Commissions	11,886,483	13,772,939
Awards and Bonuses	9,373,250	9,080,600
Indemnities	467,308	479,878
Other staff related expenses	11,707,951	10,243,601
<b>Total</b>	<b>118,381,529</b>	<b>107,765,887</b>

Personnel expenses have increased in 2024, mainly due to an increase in the number of employees (1,802 in 2024 versus 1,679 in 2023) and the salaries update according to inflation.

In the financial years ended on 31<sup>st</sup> December 2024 and 2023, the average number of employees working for the Group was as follows:

The item “Other staff costs” includes costs related to other benefits, insurance, social spendings, overtime work and other expenses.

	DEC-24	DEC-23
Board	25	28
Directors	62	58
Managers	218	183
Human Resources	17	18
Marketing, Brand & Communication	16	16
Financial and Administrative	107	99
Logistics, IT, General support and others	73	61
Commercial	219	219
Service	1,065	997
<b>Total</b>	<b>1,802</b>	<b>1,679</b>

The remuneration of the members of the Governing Bodies of the Group in 2024 and 2023 were as follows:

	2024	2023
Board	6,790,826	5,169,578

## 34. OTHER INCOME AND GAINS

### 34.1. ACCOUNTING POLICY

Assets and liabilities expressed in foreign currencies have been converted to Euros based on the exchange rate on the date of the statement of financial position. Exchange differences – gains and losses – resulting from differences between the exchange rates on the

transaction date and on the date of the collection, payment or on the date of the statement of financial position, are recorded as gains or losses in the consolidated income statement for the period.

### 34.2. POSITION AS OF DECEMBER 31

In 2024 and 2023, “Other income and gains” was comprised by:

DESCRIPTION	2024	2023
Gains in the dispose of fixed assets	501,028	2,547,632
Cash discounts obtained	212,986	284,809
Claims	1,452,914	201,345
Excess of income tax estimate	593,497	891,882
Supplementary revenue	1,435,533	1,982,829
Others	3,354,748	2,653,700
<b>Total</b>	<b>7,550,705</b>	<b>8,562,197</b>



## 35. OTHER EXPENSES AND LOSSES

In 2024 and 2023 other expenses and losses had the following breakdown:

	2024	2023
Taxes and fees	1,957,286	1,514,847
Bank commissions and other charges	1,291,237	1,166,488
Adjustments related to prior years	4,933	3,075
Donations	52,970	73,270
Subscriptions and contributions	12,484	9,036
Other costs	241,092	9,429
<b>Total</b>	<b>3,560,003</b>	<b>2,776,144</b>

## 36. FINANCIAL RESULTS

On 31<sup>st</sup> December 2024 and 2023, financial results shad the following composition:

	2024	2023
<b>Interest and similar costs</b>		
Interests for Leases	1,819,428	1,291,126
Bank Interests	13,332,986	8,575,730
<b>Total</b>	<b>15,152,414</b>	<b>9,866,856</b>
<b>Interest and similar income</b>		
Interests	3,278,736	2,473,771
<b>Total</b>	<b>3,278,736</b>	<b>2,473,771</b>

## 37. CONTRIBUTION OF GEOGRAPHICAL AREAS TO THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION AND THE CONSOLIDATED INCOME STATEMENT ON 31<sup>ST</sup> DECEMBER 2024 AND 2023

The following tables show the main items of the Statement of Financial Position and Income Statement broken down by the geographical markets in which Ascendum operates, for 2024 and 2023:

2024	NON-CURRENT ASSETS		CURRENT ASSETS		ASSETS TOTAL
	PROPERTY, PLANT AND EQUIPMENT	OTHER ASSETS	INVENTORIES	TRADE RECEIVABLES AND OTHER ASSETS	
Portugal	31,534,044	53,729,571	66,964,856	111,825,326	264,053,797
Spain	40,222,338	3,749,315	20,866,330	23,695,379	88,533,362
United States of America	78,182,605	7,089,160	144,543,560	108,503,289	338,318,614
Türkiye	13,148,586	2,543,407	30,828,883	97,827,959	144,348,834
Mexico	4,004,508	2,203,021	27,354,191	16,645,147	50,206,866
CEG	40,777,307	11,991,986	22,809,913	35,452,433	111,031,639
<b>Total</b>	<b>207,869,388</b>	<b>81,306,459</b>	<b>313,367,732</b>	<b>393,949,533</b>	<b>996,493,112</b>

2024 (CONTINUATION)	NON-CURRENT LIABILITIES		CURRENT LIABILITIES		LIABILITIES TOTAL
	BORROWINGS	OTHER LIABILITIES	TRADE PAYABLES AND OTHER LIABILITIES	BORROWINGS	
Portugal	94,187,167	14,654,091	54,787,803	11,415,988	175,045,049
Spain	4,001,793	1,340,873	17,417,738	2,082,979	24,843,384
United States of America	5,800,769	125,430,483	111,344,132	7,985,107	250,560,492
Türkiye	1,201,113	-	56,151,895	16,909,794	74,262,802
Mexico	16,707,057	-	21,938,373	2,457,039	41,102,469
CEG	9,218,974	659,685	37,391,822	19,447,138	66,717,618
<b>Total</b>	<b>131,116,873</b>	<b>142,085,131</b>	<b>299,031,764</b>	<b>60,298,045</b>	<b>632,531,813</b>

2023	NON-CURRENT ASSETS			CURRENT ASSETS	ASSETS TOTAL
	PROPERTY, PLANT AND EQUIPMENT	OTHER ASSETS	INVENTORIES	TRADE RECEIVABLES AND OTHER ASSETS	
Portugal	27,673,440	26,868,401	70,958,311	79,768,148	205,268,300
Spain	35,925,711	17,274,215	23,357,590	22,865,088	99,422,604
United States of America	60,289,302	6,701,413	106,433,066	71,845,527	245,269,307
Türkiye	10,058,219	2,108,027	24,522,493	102,070,891	138,759,630
Mexico	4,349,803	2,071,238	21,602,256	9,654,606	37,677,904
CEG	44,975,090	12,022,150	32,316,923	44,132,453	133,446,615
<b>Total</b>	<b>183,271,565</b>	<b>67,045,444</b>	<b>279,190,638</b>	<b>330,336,713</b>	<b>859,844,360</b>

2023 (CONTINUATION)	NON-CURRENT LIABILITIES			CURRENT LIABILITIES	LIABILITIES TOTAL
	BORROWINGS	OTHER LIABILITIES	TRADE PAYABLES AND OTHER LIABILITIES	BORROWINGS	
Portugal	57,588,722	13,845,145	54,004,624	23,128,660	148,567,150
Spain	4,329,952	683,988	25,692,606	1,804,465	32,511,012
United States of America	4,176,352	71,840,972	75,163,225	5,773,827	156,954,375
Türkiye	1,067,936	-	66,784,468	19,843,634	87,696,038
Mexico	8,287,070	-	13,851,718	1,300,836	23,439,625
CEG	11,240,307	2,308,740	65,201,409	9,084,656	87,835,112
<b>Total</b>	<b>86,690,340</b>	<b>88,678,844</b>	<b>300,698,050</b>	<b>60,936,078</b>	<b>537,003,312</b>

2024	SALES AND SERVICES RENDERED	COSTS OF SALES	EXTERNAL SUPPLIES AND SERVICES	PERSONNEL COSTS	OTHER GAINS/ LOSSES	NET PROFIT/ LOSS FOR THE PERIOD
Portugal	223,483,427	(170,887,129)	(22,051,391)	(23,465,712)	(351,579)	6,727,617
Spain	110,857,395	(75,675,758)	(6,712,732)	(13,305,613)	1,593,214	16,756,505
United States of America	402,838,628	(305,906,038)	(5,808,730)	(37,406,098)	(32,000,198)	21,717,563
Türkiye	268,522,838	(193,212,609)	(13,007,458)	(12,332,893)	(17,081,436)	32,888,442
Mexico	50,903,562	(39,727,225)	(4,136,287)	(4,831,972)	(3,738,764)	(1,530,686)
CEG	203,522,600	(138,618,396)	(14,396,021)	(27,039,241)	(15,647,225)	7,821,717
<b>Total</b>	<b>1,260,128,450</b>	<b>(924,027,155)</b>	<b>(66,112,618)</b>	<b>(118,381,529)</b>	<b>(67,225,989)</b>	<b>84,381,158</b>

2023	SALES AND SERVICES RENDERED	COSTS OF SALES	EXTERNAL SUPPLIES AND SERVICES	PERSONNEL COSTS	OTHER GAINS/ LOSSES	NET PROFIT/ LOSS FOR THE PERIOD
Portugal	181,287,657	(136,776,180)	(15,806,306)	(18,257,733)	(1,090,224)	9,357,213
Spain	138,053,400	(98,493,990)	(8,516,231)	(13,349,211)	(5,533,549)	12,160,418
United States of America	429,422,482	(323,257,992)	(5,156,395)	(36,226,422)	(28,371,783)	36,409,889
Türkiye	251,620,127	(181,467,713)	(11,546,584)	(8,818,815)	(19,587,514)	30,199,501
Mexico	66,697,491	(51,994,676)	(4,203,662)	(5,444,469)	(4,620,726)	433,957
CEG	233,817,144	(168,229,487)	(13,437,551)	(25,669,236)	(13,689,767)	12,791,103
<b>Total</b>	<b>1,300,898,301</b>	<b>(960,220,039)</b>	<b>(58,666,730)</b>	<b>(107,765,887)</b>	<b>(72,893,564)</b>	<b>101,352,081</b>

## 38. RELATED PARTIES

A related party is a party that controls or is controlled by the other party, or that has a significant influence over it, exercises joint control, is a member of the key management personnel, or a close member of the staff controlling the entity or of the key management individuals, or the party is a post-employment benefits plan for the entity's employees.

Balances and transactions between the parent company and its subsidiaries or between subsidiaries, where these are related parties, have been eliminated in the consolidation process and are, therefore, not disclosed in this Note. The details of balances and transactions between Ascendum S.A. and related parties can be summarized as follows:

ACCOUNTS RECEIVABLES	DEC-24	DEC-23
Key management personnel	6,836	24,289

BALANCES WITH RELATED PARTIES	DEC-24	DEC-23
Customers/other accounts receivable:		
Nors Group, S.A.	717,221	477,203
Suppliers/other accounts payable:		
Nors Group, S.A.	5,562,945	15,695,283

TRANSACTIONS WITH RELATED PARTIES 2024	SALES	SERVICES RENDERED	PURCHASES	OTHER EXPENSES	OTHER INCOME
Nors Group, S.A.	458,571	3,665,096	22,365,501	368,980	29,926

TRANSACTIONS WITH RELATED PARTIES 2023	SALES	SERVICES RENDERED	PURCHASES	OTHER EXPENSES	OTHER INCOME
Nors Group, S.A.	226,219	2,147,287	31,440,081	344,177	35,767

The purchase and sale of goods and services rendered to related parties were performed at market prices.

39. REMUNERATION OF THE STATUTORY AUDITOR

The remuneration of the Statutory Auditor, PricewaterhouseCoopers, in the 2024 and 2023 financial years were as follows:

	CURRENCY	2024	2023
Portugal	EUR	104,303	79,102
Spain	EUR	45,900	53,350
United States of America	EUR	147,413	142,637
Mexico	EUR	32,900	31,171
Türkiye	EUR	15,750	15,000
Romania	EUR	19,800	18,000
Hungary	EUR	20,570	18,700
Austria	EUR	45,320	29,300
Croatia	EUR	11,700	11,000
Slovakia	EUR	23,000	20,200
Czechia	EUR	22,998	21,189

40. ENVIRONMENTAL INFORMATION

The Group adopts necessary measures on environmental matters to comply with current legislation.

Ascendum’s Board of Directors, in 2025, does not estimate any risks related to environmental protection and improvement, and was not notified of any administrative notifications of offences in this matter in the 2024 financial year.

41. SUBSEQUENT EVENTS

41.1. ACCOUNTING POLICY

Events occurring after the date of the statement of financial position that provide additional information about conditions at the date of the statement of financial position (“adjusting events”) are reflected in the consolidated financial statements. Events after the

statement of financial position date that provide information on conditions that occur after the date of the statement of financial position (“non-adjusting events”), if they are material, are disclosed in the Notes to the Consolidated Financial Statements.

41.2. FACTS

No facts that affect the released financial information have occurred since 31<sup>st</sup> December 2024 and until the release of this report.

42. APPROVAL OF THE FINANCIAL STATEMENTS

These financial statements were approved by the Board of Directors on 3<sup>rd</sup> March 2025. Additionally, the financial statements attached on 31<sup>st</sup> December 2024 are awaiting approval by the General Assembly Meeting. However, Ascendum’s Board of Directors believes they will be approved without significant changes.

THE CERTIFIED ACCOUNTANT

Luís Vicente

THE BOARD OF DIRECTORS

- Afonso Martins
- Angela Lança de Morais
- Ernesto S. Vieira
- João Mieiرو (CEO)
- José Jensen L. Faria
- Nuno Colaço
- Paulo Mieiرو
- Pedro Arêde
- Pedro Mieiرو
- Rui Miranda
- Tomás Jervell (Chairman)





04

# STATUTORY AUDIT REPORT

TAKE A MOMENT TO KNOW MORE ABOUT  
*our Commitment to a Responsible Shift*



## Statutory Audit Report

### Report on the audit of the consolidated financial statements

#### Opinion

We have audited the consolidated financial statements of Ascendum, S.A (the Group), which comprise the consolidated statement of financial position as at December 31, 2024 (which shows total assets of Euro 996,493,112 and total shareholders' equity of Euro 363,961,298, including a net profit of Euro 84,381,612), the consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and the notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Ascendum S.A. as at December 31, 2024, and their consolidated financial performance and their consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and other technical and ethical standards and recommendations issued by the Institute of Statutory Auditors. Our responsibilities under those standards are described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section below. In accordance with the law we are independent of the entities that are included in the Group and we have fulfilled our other ethical responsibilities in accordance with the ethics code of the Institute of Statutory Auditors.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of management for the consolidated financial statements

Management is responsible for:

- a) the preparation of the consolidated financial statements, which present fairly the financial position, the financial performance and the cash flows of the Group in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union;
- b) the preparation of the Directors' Report in accordance with the applicable law and regulations;
- c) the creation and maintenance of an appropriate system of internal control to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error;



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- d) the adoption of appropriate accounting policies and criteria;

- e) the assessment of the Group's ability to continue as a going concern, disclosing, as applicable, events or conditions that may cast significant doubt on the Group's ability to continue its activities.

#### Auditor's responsibilities for the audit of the consolidated financial statements

Our responsibility is to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- a) identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- b) obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;
- c) evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- d) conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- e) evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- f) obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion;





g) communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibility also includes verifying that the information included in the consolidated Management Report is consistent with the consolidated financial statements.

**Report on other legal and regulatory requirements**

**Director's report**

In compliance with paragraph 3 e) of article No. 451 of the Portuguese Company Law, it is our understanding that the consolidated Management Report has been prepared in accordance with applicable requirements of the law and regulation, that the information included in the consolidated Management Report is consistent with the audited consolidated financial statements and, taking into account the knowledge and assessment about the Group, no material misstatements were identified.

March 10, 2025

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- Sociedade de Revisores Oficiais de Contas, Lda.  
represented by:



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